



International Automakers and Dealers in America

Economic Impact Report 2022

	ASTON MARTIN	Audi	BENTLEY
	BUGATTI	Ferrari	GENESIS
HONDA	НУШПОЛІ	INFINITI.	JAGUAR
KN	MBORGHINI	LAND= =ROVER	
WASERATI	Mazda	McLəren	Mercedes-Benz
	MITSUBISHI MOTORS	NISSAN	Polestar
	ROLLS-ROYCE motor cars	SUBARU	τογοτα
		VOLVO	

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Autos Drive America

Each year, Autos Drive America and the American International Automobile Dealers Association (AIADA) compile an economic impact report to highlight international automakers and nameplate dealers' positive impact in the U.S. The latest report shows international automakers in the U.S. continued driving the American automotive industry forward, just like it has for the past 60 years.

While automakers and dealers were not immune to the unprecedented challenges many industries faced throughout 2021, international automakers saw significant increases across jobs, production, sales, and exports. Importantly, international automakers increased their cumulative investments in the U.S. to over \$100 billion. With announcements of new assembly lines, new manufacturing facilities, and new research and design hubs right here in the U.S. international automakers yet again proved they are invested in the success of the U.S. auto industry and its workers.

With these new investments, international automakers also created more career opportunities nationwide. International automakers now directly employ more than 140,000 people in the U.S., a new record. And, alongside international nameplate dealerships, they support 2.3 million American jobs. To support a growing workforce, international automakers opened new state-of-the-art training facilities, announced new programs to train and upskill employees, and built new relationships with educational institutions to create pathways for STEM students interested in modern manufacturing.

All of these investments add up to one thing: better vehicles for Americans. International automakers account for nearly half (47%) of all domestic vehicle and truck production and lead new vehicle sales in 37 states.

As the global auto industry undergoes the shift to electrification, our members are ensuring the U.S. auto industry maintains its competitive edge during this transformative time. In 2021, international automakers sold over 1 million new green vehicles in the U.S., accounting for a majority (66%) of the market share. Through increased investments into green vehicle production, more efficient manufacturing practices, and a modern workforce, international automakers are paving the way for a more sustainable U.S. auto industry.

With each economic impact report, Autos Drive America and AIADA reflect on the achievements made by our members in the past year while looking forward to what comes next. As they have done consistently for decades, international automakers will continue investing to create careers and strengthen communities across the country. Our members are committed to every worker they employ, every investment they make, and to driving America forward.

Jenity M. Sofaviar

Jennifer M. Safavian Autos Drive America President & CEO

AIADA

For decades, America's international nameplate automobile dealers have opened their doors to Americans seeking safe, reliable transportation. Shaped by both good times and bad, they have evolved to be responsible for 59 percent of all vehicles sold in the United States.

This year's Economic Impact Report reflects an industry that, despite recent headwinds, has grown, thrived, and embraced the potential for a greener future. International nameplate dealers are proud to have sold more than 1 million green vehicles in 2021, and are optimistic about a retail future that can benefit all Americans through growing employment, increased facility investment, and sustainable practices.

Through resilience and adaptability, AIADA's members have established themselves as cornerstones of communities across the country. Our newest Economic Impact Report lays bare the remarkable investment AIADA's members and brands have made in our country, and the unwavering commitment dealers have to the 543,000 Americans they employ and the millions of customers they serve each year. With a payroll of more than \$43.5 billion, dealers are bringing good, stable jobs to small towns and big cities in all 50 states.

Our current auto franchise model benefits Americans by ensuring they have a brick and mortar location, in their community, where they can address repairs, recalls, and any questions they might have about their vehicle. At 9,383 locations across the country, dealers and their employees, who represent more than half of all U.S. dealership jobs, are the face of their manufacturers, and the ambassador for their brands.

By publishing this report, AIADA and our partners at Autos Drive America are raising awareness of the highly globalized nature of auto manufacturing and retailing, and the integral role international nameplate manufacturers and dealers play in the American economy. When dealers look to the future of auto retailing, they see nothing but potential. I hope that this report inspires you to share that sense of optimism.

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Cody Lusk **V** AIADA President & CEO

Investment

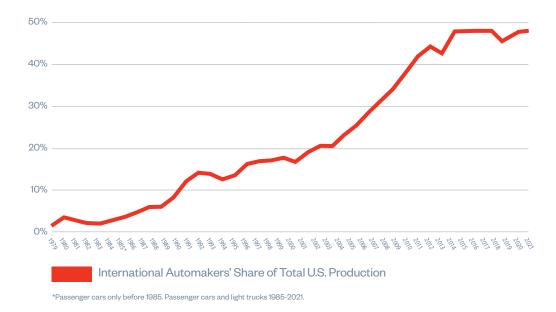


HONDA

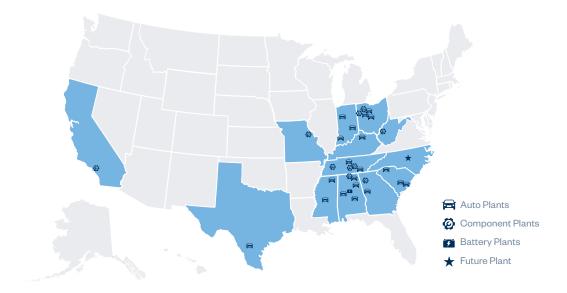
Manufacturing



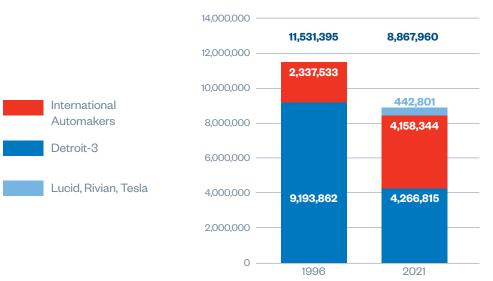
International Automakers' Share of U.S. Auto Production Has Grown from **1%** in 1979 to **47%** in 2021



13 States with International Automaker Manufacturing Facilities



International Automakers Have Increased Their U.S. Production Volume by More Than **56%** Over the Past 25 Years



Manufacturing Facilities

State	Automaker	Facility N	lame	City	Production Start	Vehicles/ Components Produced
	Honda		Honda Alabama Auto Plant	Lincoln	2001	Odyssey, Passport, Pilot, Ridgeline, V-6 engines
	Hyundai		Hyundai Motor Manufacturing Alabama	Montgomery	2005	Elantra, Santa Cruz, Santa Fe, Sonata, Tucson
Alabama	Mazda- Toyota		Mazda Toyota Manufacturing, U.S.A., nc.	Huntsville	2021	Mazda CX-50†, Toyota Corolla Cross
	Mercedes- Benz		Mercedes-Benz U.S. nternational, Inc.	Vance	1995	GLE SUV, GLE Coupe, GLS SUV, Mercedes- Maybach GLS
	Mercedes- Benz		Nercedes-Benz U.S. nternational, Inc.	Woodstock	2022	Electric vehicle batteries
	Toyota	(∠) ।	Toyota Motor Manufacturing Alabama	Huntsville	2001	4-cylinder and V-6 gas and HEV engines
California	Toyota	Ø	TABC, Inc.	Long Beach	1972	Current Tacoma model parts, Toyota service parts, Tesla parts
Georgia	Honda		Honda Transmission Plant – Georgia	Tallapoosa	2006	Transmissions
Georgia	Kia		Kia Georgia	West Point	2009	K5, Sorento, Sportage, Telluride
	Honda		Honda Indiana Auto Plant	Greensburg	2008	Civic, CR-V, Insight
Indiana	Subaru		Subaru of Indiana Automotive, Inc.	Lafayette	1989	Ascent, Impreza, Legacy, Outback
	Toyota		Toyota Motor Manufacturing Indiana	Princeton	1996	Highlander, Highlander Hybrid, Sequoia ⁺⁺ , Sienna Hybrid
Kentucky	Toyota		Toyota Motor Manufacturing Kentucky	Georgetown	1986	Avalon, Avalon Hybrid, Camry, Camry Hybrid, RAV4 Hybrid, Lexus ES, Lexus ES Hybrid, 4-cylinder and V-6 engines, powertrain parts
	Nissan		Nissan Canton Vehicle Assembly Plant	Canton	2003	Altima, Frontier, Titan, Titan XD
Mississippi	Toyota		Toyota Motor Manufacturing Mississippi	Blue Springs	2007	Corolla
Missouri	Toyota		Toyota Motor Manufacturing Missouri	Troy	1990	Cylinder heads, cylinder blocks, automatic transmission parts
North Carolina	Toyota	4	Toyota Battery Manufacturing, North Carolina*	Liberty	2025	Electric vehicle batteries

Honda			Start	Components Produced
	Honda Anna Engine Plant	Anna	1985	4-cylinder and V-6 engines
Honda	Honda East Liberty Auto Plant	East Liberty	1989	CR-V, CR-V Hybric Acura MDX, Acura RDX
Honda	Honda Marysville Auto Plant	Marysville	1982	Accord Sedan, Accord Hybrid, CR-V, Acura Integra ⁺ , Acura TL
Honda	Honda Performance Manufacturing Center	Marysville	2016	Acura NSX, Acura PMC Edition Mode
Honda	Honda Transmission Plant - Ohio	Russells Point	1996	Transmissions, gears, four-wheel- drive components hybrid-electric systems
BMW	BMW Manufacturing Company	Greer	1994	X3, X4, X5, X5 PHEV, X6, X7
Mercedes- Benz	Mercedes-Benz Vans, LLC	Ladson	2006	Metris Cargo**, Sprinter Cargo**, Sprinter Passenger**
Volvo Cars	Volvo Car U.S. Operations	Ridgeville	2018	S60 PHEV, S60 Sedan
Nissan	Nissan Decherd Powertrain Plant	Decherd	1997	Engines, cranksha forgings, cylinder block castings
Nissan	INFINITI Decherd Powertrain Plant	Decherd	2014	Engines
Nissan	Nissan Smyrna Vehicle Assembly Plant	Smyrna	1983	LEAF, Maxima, Murano, Pathfinde Rogue, Infiniti QX6
Toyota	Toyota Motor Manufacturing Tennessee	Jackson	2003	Cylinder blocks, automatic transmission parts
Volkswagen	Volkswagen Chattanooga Assembly Plant	Chattanooga	2010	Atlas, Atlas Cross Sport, Passat
Toyota	Toyota Motor Manufacturing Texas	San Antonio	2003	Sequoia†, Tacoma Tundra, Tundra HE
Toyota	Toyota Motor Manufacturing West Virginia	Buffalo	1996	Automatic transmissions, 4-cylinder and V-6 engines
	Honda Honda BMW Benzedes- Benz Nissan Nissan Nissan Nissan Solkswagen Colkswagen	FrondaAuto PlantHondaImage: Auto PlantHondaImage: Auto PlantHondaImage: Auto PlantHondaImage: Auto PlantHondaImage: Auto PlantHondaImage: Auto Plant - OhioBMWImage: Auto Plant - OhioMercedes:Image: Auto Plant - OhioVolvo CarsImage: Auto Plant - OhioNissanImage: Auto Plant - OhioImage: Auto Plant - Ohio <td< td=""><td>HondaAuto PlantMarysvilleHondaAuto PlantMarysvilleHondaHonda Performance Manufacturing CenterMarysvilleHondaImage: CompanyRussells PointBMWImage: CompanyGreerMercedes- BenzEmge: CompanyImage: CompanyVolvo CarsImage: CompanyRidgevilleVolvo CarsImage: CompanyRidgevilleVolvo CarsImage: CompanyRidgevilleNissanImage: CompanyDecherdNissanImage: CompanyDecherdNissanImage: CompanyDecherdNissanImage: CompanyImage: CompanyVolvo CarsImage: CompanyImage: CompanyNissanImage: CompanyImage: CompanyImage: CompanyImage: CompanyImage: CompanyNissanImage: CompanyImage: CompanyImage: CompanyImage: CompanyImage: CompanyImage: CompanyImage: CompanyImage: Company<td>HondaAuto PlantMarysville1982HondaImage: Auto PlantMarysville2016HondaImage: Auto Plant CompanceMarysville2016HondaImage: Auto Plant CompanyRussells Point1996BMWImage: Auto Plant CompanyGreer1994BMWImage: Auto Plant CompanyGreer1994Mercedes-Image: Auto Plant CompanyGreer1994Mercedes-Image: Auto Plant CompanyGreer1994Volvo CarsImage: Auto Plant CompanyRidgeville2016Volvo CarsImage: Auto Plant CompanyRidgeville2018Volvo CarsImage: Auto Plant CompanyBidgeville2018Volvo CarsImage: Auto Plant CompanyDecherd1997NissanImage: Auto Plant PlantDecherd2014NissanImage: Auto Plant PlantDecherd2014NissanImage: Auto Plant PlantSmyrna1983ToyotaImage: Auto Plant PlantSan Autonia2003ToyotaImage: Auto Plant Auto PlantSan Autonia2003ToyotaImage: Auto Plant Auto PlantSan Autonia2003ToyotaImage: Auto Plant Auto PlantSan Autonia2003ToyotaImage: Auto Plant Autor Manufacturing TexasSan Autonia2003ToyotaImage: Auto Plant Autor Mutor VirginiaSuffalo1996ToyotaImage: Auto Plant Autor VirginiaSuffalo1996</td></td></td<>	HondaAuto PlantMarysvilleHondaAuto PlantMarysvilleHondaHonda Performance Manufacturing CenterMarysvilleHondaImage: CompanyRussells PointBMWImage: CompanyGreerMercedes- BenzEmge: CompanyImage: CompanyVolvo CarsImage: CompanyRidgevilleVolvo CarsImage: CompanyRidgevilleVolvo CarsImage: CompanyRidgevilleNissanImage: CompanyDecherdNissanImage: CompanyDecherdNissanImage: CompanyDecherdNissanImage: CompanyImage: CompanyVolvo CarsImage: CompanyImage: CompanyNissanImage: CompanyImage: CompanyImage: CompanyImage: CompanyImage: CompanyNissanImage: CompanyImage: CompanyImage: CompanyImage: CompanyImage: CompanyImage: CompanyImage: CompanyImage: Company <td>HondaAuto PlantMarysville1982HondaImage: Auto PlantMarysville2016HondaImage: Auto Plant CompanceMarysville2016HondaImage: Auto Plant CompanyRussells Point1996BMWImage: Auto Plant CompanyGreer1994BMWImage: Auto Plant CompanyGreer1994Mercedes-Image: Auto Plant CompanyGreer1994Mercedes-Image: Auto Plant CompanyGreer1994Volvo CarsImage: Auto Plant CompanyRidgeville2016Volvo CarsImage: Auto Plant CompanyRidgeville2018Volvo CarsImage: Auto Plant CompanyBidgeville2018Volvo CarsImage: Auto Plant CompanyDecherd1997NissanImage: Auto Plant PlantDecherd2014NissanImage: Auto Plant PlantDecherd2014NissanImage: Auto Plant PlantSmyrna1983ToyotaImage: Auto Plant PlantSan Autonia2003ToyotaImage: Auto Plant Auto PlantSan Autonia2003ToyotaImage: Auto Plant Auto PlantSan Autonia2003ToyotaImage: Auto Plant Auto PlantSan Autonia2003ToyotaImage: Auto Plant Autor Manufacturing TexasSan Autonia2003ToyotaImage: Auto Plant Autor Mutor VirginiaSuffalo1996ToyotaImage: Auto Plant Autor VirginiaSuffalo1996</td>	HondaAuto PlantMarysville1982HondaImage: Auto PlantMarysville2016HondaImage: Auto Plant CompanceMarysville2016HondaImage: Auto Plant CompanyRussells Point1996BMWImage: Auto Plant CompanyGreer1994BMWImage: Auto Plant CompanyGreer1994Mercedes-Image: Auto Plant CompanyGreer1994Mercedes-Image: Auto Plant CompanyGreer1994Volvo CarsImage: Auto Plant CompanyRidgeville2016Volvo CarsImage: Auto Plant CompanyRidgeville2018Volvo CarsImage: Auto Plant CompanyBidgeville2018Volvo CarsImage: Auto Plant CompanyDecherd1997NissanImage: Auto Plant PlantDecherd2014NissanImage: Auto Plant PlantDecherd2014NissanImage: Auto Plant PlantSmyrna1983ToyotaImage: Auto Plant PlantSan Autonia2003ToyotaImage: Auto Plant Auto PlantSan Autonia2003ToyotaImage: Auto Plant Auto PlantSan Autonia2003ToyotaImage: Auto Plant Auto PlantSan Autonia2003ToyotaImage: Auto Plant Autor Manufacturing TexasSan Autonia2003ToyotaImage: Auto Plant Autor Mutor VirginiaSuffalo1996ToyotaImage: Auto Plant Autor VirginiaSuffalo1996

7

6

International Automakers' Vehicles



Acura Integrat Made in Ohio

BMW X5 PHEV*

Made in South Carolina



Acura MDX^{*} Made in Ohio



BMW X6*



Made in South Carolina Made in South Carolina



Honda Insight***

Made in Indiana



Hyundai Sonata*





Mazda CX50⁺ Made in Alabama

Nissan Altima*

Made in Mississippi

Nissan Titan XD

Made in Mississippi

Toyota Camry Hybrid*

Made in Kentucky

Honda Odyssey*

Made in Alabama

Hyundai Tucson

Made in Alabama



Mercedes-Benz Sprinter Cargo



Nissan Titan* Made in Mississippi



Tovota Camrv* Made in Kentucky



8

Toyota Sienna Hybrid * Made in Indiana



Toyota Tundra* Made in Texas

Honda Passport* Made in Alabama



Mercedes-Benz

GLE SUV*

Made in Alabama

Nissan Frontier*

Made in Mississippi

Subaru Ascent*

Made in Indiana

Toyota Corolla*

Made in Mississippi

Made in Texas

Acura NSX

Made in Ohio

BMW X7*

Infiniti QX60* Made in Tennessee





Acura RDX*

Made in Ohio

Honda Accord*

Made in Ohio

Honda Pilot*

Made in Alabama

Kia K5*

Made in Georgia

10.120

Mercedes-Benz GLE Coupe* Made in Alabama



Nissan LEAF* Made in Tennessee



Subaru Impreza* Made in Indiana



Made in Alabama



Toyota Tundra Hybrid Volkswagen Atlas* Made in Tennessee

Made in America



Acura TLX^{*}

Made in Ohio

Honda Accord Hybrid*

Made in Ohio

Honda Ridgeline*

Made in Alabama

Kia Sorento*

Made in Georgia

Mercedes-Benz

GLS SUV*

Made in Alabama

Nissan Maxima*

Made in Tennessee

Subaru Legacy*

Made in Indiana

Toyota Highlander*

Made in Indiana





BMW X3* Made in South Carolina

BMW X4* Made in South Carolina



ASP ARD



Honda CR-V*



Hyundai Santa Fe*

Hyundai Santa Cruz* Made in Alabama

17/15

Honda Civic*

Made in Indiana

Hyundai Elantra*

Made in Alabama

Kia Sportage Made in Georgia

Mercedes-

Maybach GLS

Made in Alabama

Nissan Murano*

Made in Tennessee

Made in Georgia

Kia Telluride*



Mercedes-Benz

Sprinter Passenger

Made in South Carolina

Nissan Rogue*

Made in Tennessee

Lexus ES*

Made in Kentucky

Made in Alabama

Mercedes-Benz Metris Cargo Made in South Carolina



Nissan Pathfinder* Made in Tennessee

Toyota Avalon*

Made in Kentucky

Tovota RAV4 Hybrid

Made in Kentucky



Toyota Avalon Hybrid* Made in Kentucky



Tovota Seguoia*1 Made in Texas

27727

Volvo S60 PHEV

9

*Exported from America *Production started in 2022 **Production at this facility ended in 2022



Toyota Corolla Cross³







Volkswagen Atlas Cross Sport* Made in Tennessee



Subaru Outback*

Made in Indiana

Toyota Highlander Hybrid*



Volkswagen Passat*

Made in Tennessee

Made in Indiana







Volvo S60 Sedan* Made in South Carolina

Made in South Carolina



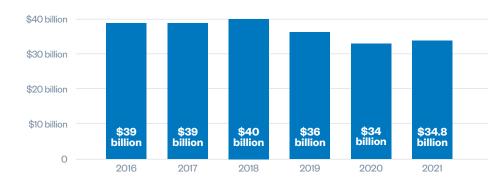
Capital and Community Investment



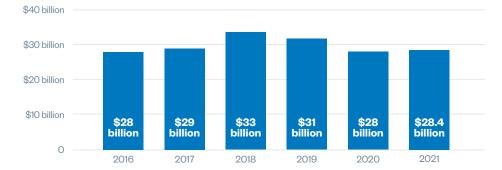
receipts and other revenues

Billions of Dollars in Federal, State and Local Taxes Are Generated by International Automakers and Auto Dealers

FEDERAL

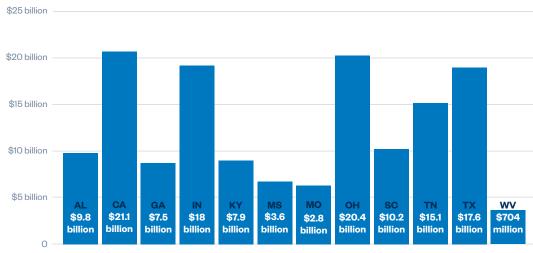






International Automakers and Auto Dealers Contributed Billions of Dollars to Gross State Product in 2021

domestic product in 2021





Research & Development





employees

69 Different Models Designed or Developed in the U.S.



Acura CL* Acura EL Acura MDX* Acura NSX Acura RDX* Acura TL* Acura TLX Acura ZDX



Genesis G70 Genesis G80 Genesis G90 Genesis GV70 Genesis GV80 HONDA

Honda Ridgeline*

HYUNDAI

Hyundai Accent

Hyundai Elantra

Hyundai loniq 5

Hyundai Kona

Hyundai Nexo Hyundai Palisade Hyundai Santa Cruz Hyundai Santa Fe Hyundai Sonata Hyundai Tucson Hyundai Veloster N Hyundai Venue

Honda Accord Coupe* Honda Accord Sedan Honda Accord Wagon* Honda Civic

Honda Civic Coupe* Honda Element Honda Odyssey* Honda Passport Honda Pilot*

> Kia Niro* Kia Rio* Kia Sedona* Kia Sorento* Kia Soul* **Kia Sportage** Kia Telluride Kia Seltos **Kia Stinger**



Infiniti QX50 Infiniti QX55 Infiniti QX60

N Kia EV6 Kia K5 Kia Cadenza* Kia Forte*

Nissan Pathfinder Nissan Rogue Nissan Sentra* Nissan Titan* Nissan Versa Nissan Versa Sedan

NISSAN

Nissan NV

Nissan NV200

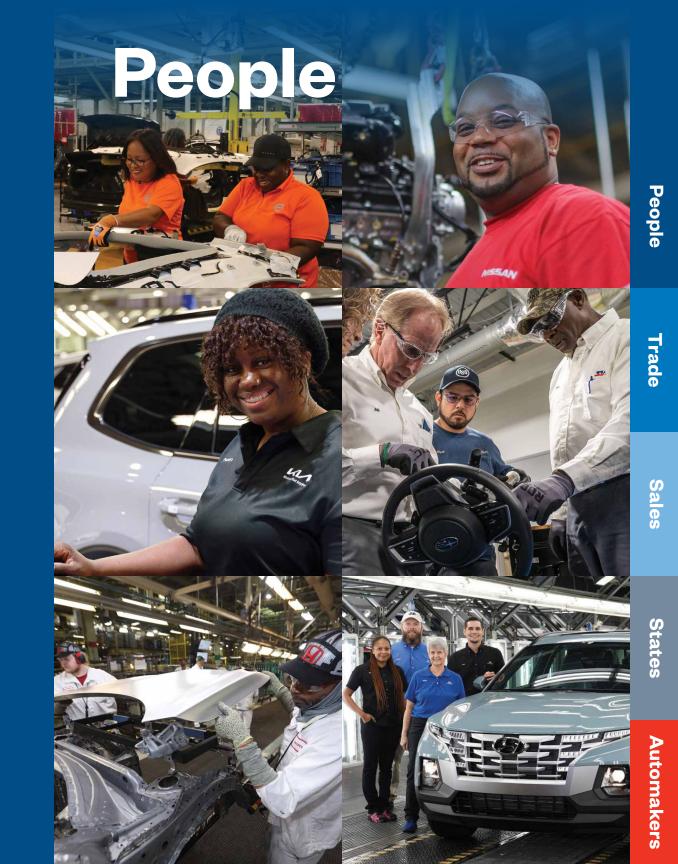


*Multiple generations

Nissan Altima* Toyota Avalon* Nissan Frontier* Toyota Camry Nissan Kicks Toyota RAV4 EV Nissan LEAF Toyota Sienna* Nissan Maxima* Toyota Solara Nissan Murano Toyota Tacoma Nissan Note Toyota Tundra* Toyota Venza

R&D Facilities

State	Facility	City
Otate	Nissan Technical Center North America Arizona Test Center	Stanfield
Arizona	Toyota Arizona Proving Grounds	Wittman
Arizona	Volkswagen Arizona Proving Grounds	Maricopa
	Volvo Car Arizona Proving Ground	Wittmann
	Acura Design Studio	Torrance
	American Honda Motor Co., Inc., R&D Business Unit and Honda Design Studio	Torrance
	Audi Advanced Driver Assistance R&D (Volkswagen) Audi of America Design Loft (Volkswagen)	San Jose Malibu
	Audi of America Design Lott (Volkswagen) Audi Innovation Center (Volkswagen)	San Francisco
	BMW Technology Office	Mountain View
	BMW of North America Engineering and Emission Test Center	Oxnard
	Calty Design Research (Toyota)	Newport Beach
	Calty Design Research (Toyota Innovation Hub)	Oakland
	Designworks (BMW Group)	Newbury Park
	Honda Innovations, Inc.	Mountain View
	Honda Proving Center of California	Cantil
	Honda Research Institute USA, Inc., Silicon Valley Research Office	San Jose
	Hyundai Kia America Technical Center, Inc. Proving Ground Hyundai Kia America Technical Center, Inc. Engineering Facility	California City Chino
	Hyundai Kia America Technical Center, Inc. North American Quality Center	Chino
	Hyundai Kia America Technical Center, Inc. Design Center/Tech Facility	Irvine
	Hyundai Kia America Technical Center, Inc. Hyundai Ventures	Menlo Park
California	Kia Design Center America	Irvine
	Mazda R&D Irvine	Irvine
	Mercedes-Benz R&D North America	Carlsbad
	Mercedes-Benz R&D North America	Long Beach
	Mercedes-Benz R&D North America	Sunnyvale
	Nissan Design America	San Diego
	Nissan Research Center Silicon Valley	Santa Clara
	Nissan Technical Center Fuel Cell Research Center	West Sacramento
	Subaru Research & Development	Cypress
	Subaru Research & Development	Tustin Costa Mesa
	Toyota Racing Development Toyota Research Institute	Palo Alto
	Toyota InfoTechnology Center U.S.A., Inc.	Mountain View
	Volkswagen Innovation and Engineering Center California	Belmont
	Volkswagen Test Center California	Oxnard
	Volkswagen Design Center	Santa Monica
	Volvo Car Design Studio	Camarillo
	Volvo Car Technology	Sunnyvale
Colorado	American Honda Motor Co., Inc., Denver Test Lab	Denver
	Audi Test Lab (Volkswagen)	Golden
Indiana	Subaru Research & Development	Lafayette
Kentucky	Toyota Production Engineering and Manufacturing Center	Georgetown
assachusetts	Toyota Research Institute American Honda Motor Co., Inc., Ann Arbor Test Lab	Cambridge Ann Arbor
	American Honda Motor Co., Inc., Ann Arbor Test Lab American Honda Motor Co., Inc., Pontiac Office	Auburn Hills
	American Honda Motor Co., Inc., Warren Office	Warren
	Calty Design Research (Toyota)	Ann Arbor
	Honda Research Institute USA, Inc., Detroit Research Office	Ann Arbor
	Hyundai-Kia America Technical Center, Inc.	Superior Township
	Mercedes-Benz R&D North America	Ann Arbor
Michigan	Mercedes-Benz R&D North America	Redford
mongan	Mitsubishi Motors R&D of America, Inc	Ann Arbor
	Nissan Technical Center North America	Farmington Hills
	Subaru Research & Development Toyota Motor North America R&D	Ann Arbor Ann Arbor
	Toyota Notor North America R&D	Ann Arbor Ann Arbor
	Toyota Notor North America R&D	Saline
	Volkswagen Engineering & Environmental Office	Auburn Hills
	Volkswagen Safety Affairs	Auburn Hills
	Subaru Research & Development	Camden
New Jersey	Volkswagen Allendale Test Center	Allendale
orth Carolina	Toyota Racing Development	Salisbury
	American Honda Motor Co., Inc., Columbus Research Labs	Columbus
	Honda Automotive Laboratories of Ohio (HALO)	East Liberty
Ohio		Raymond
	Honda North American Auto Development Center	
Oregon	Jaguar Land Rover Global Digital Design Center	Portland
Oregon	Jaguar Land Rover Global Digital Design Center BMW Group Information Technology Research Center	Portland Greenville
Oregon outh Carolina	Jaguar Land Rover Global Digital Design Center BMW Group Information Technology Research Center Volkswagen Innovation Hub	Portland Greenville Knoxville
	Jaguar Land Rover Global Digital Design Center BMW Group Information Technology Research Center	Portland Greenville



Employment

Workforce Development

36

Workforce development programs

offered in 36 states

m

191

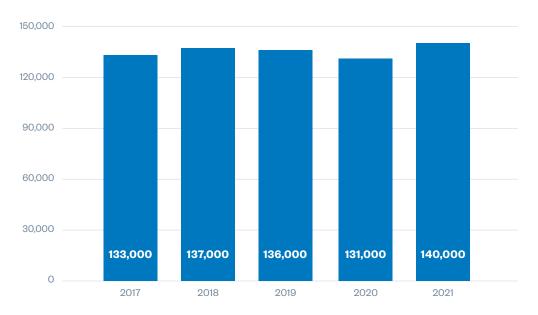
191 workforce development

programs offered by partners



¹Indirect economic impacts derived by SCOUT Economics using direct employment, dealer employment, and auto parts employment multipliers from the IMPLAN input-output model.

International Automakers' Direct Employment 2017-2021







Trade

Sales

States

U.S.-Made Exports





18% of American-made vehicles were exported in 2021



762,000 U.S.-built vehicles exported by international automakers in 2021

> ਿੱਛਾ 61

61 different models exported from international automakers' U.S. plants

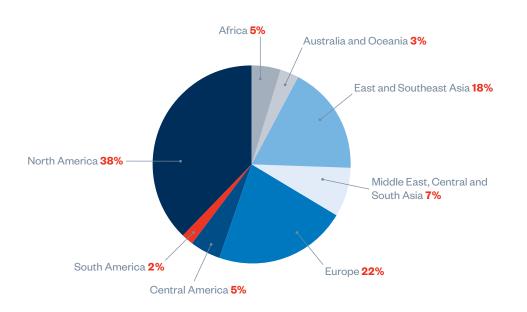


Vehicles exported to more than 135 countries and territories

> ຳ້ຳ **38%**

38% of exports in 2021 were to U.S. free trade agreement partners

U.S. Built Vehicles are Exported Worldwide





Trade Supports Jobs in Manufacturing States

State	Total Jobs	2021 Production	Models Exported
Alabama	76,092	839,824	Honda: Odyssey, Passport, Pilot, Ridgeline Hyundai: Elantra, Santa Cruz, Santa Fe, Sonata Mercedes-Benz: GLE SUV, GLE Coupe, GLS SUV Toyota: Corolla Cross
Georgia	69,366	255,100	Kia: K5, Sorento, Telluride
Indiana	133,803	853,795	Honda: Civic, CR-V, Insight Subaru: Ascent, Impreza, Legacy, Outback Toyota: Highlander, Highlander Hybrid, Sequoia, Sienna Hybrid
Kentucky	68,965	438,202	Toyota: Avalon, Avalon Hybrid, Camry, Camry Hybrid, Lexus ES, Lexus ES Hybrid
Mississippi	28,928	327,832	Nissan: Altima, Frontier, Titan Toyota: Corolla
Ohio	184,320	416,176	Honda: Accord, Accord Hybrid, CR-V, CR-V Hybrid, Acura ILX, Acura MDX, Acura RDX, Acura TLX
South Carolina	79,083	498,546	BMW: X3, X4, X5, X5 PHEV, X6, X7 Volvo: S60
Tennessee	117,015	391,684	Nissan: LEAF, Maxima, Murano, Pathfinder, Rogue, Infiniti QX60 Volkswagen: Atlas, Atlas Cross Sport, Passat
Texas	138,546	137,185	Toyota: Tacoma, Tundra

Source: Production data from WardsAuto InfoBank for BMW Group, Honda, Hyundai, Kia, Mazda, Mercedes-Benz, Mitsubishi Motors, Nissan, Subaru, Toyota, Volkswagen Group, and Volvo Cars.

Top Export Markets

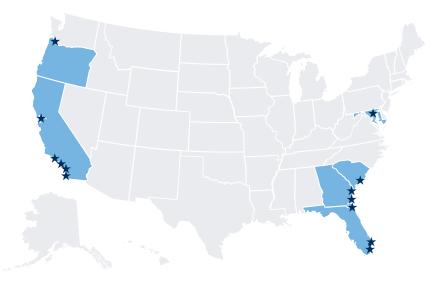
Rank	Exports	Total Volume
1	Canada	200,815
2	European Union*	101,460
3	China	61,052
4	South Korea	30,428
5	Gulf Cooperation Council**	29,697
6	Mexico	25,736
7	Mauritius	23,066
8	Australia	16,392
9	United Kingdom	13,807
10	Russia	12,186
11	Puerto Rico	11,630
12	Saint Lucia	7,405
13	Switzerland	5,403
14	Japan	4,450
15	Thailand	3,929
16	Brazil	2,987
17	Peru	2,987
18	Chile	2,595
19	Colombia	2,237
20	South Africa	2,139

Italics indicate FTA countries

*EU 27

**Consists of Bahrain, Kuwait, Oman, Qatar, Saudi Arabia, and the United Arab Emirates

U.S. Seaports of Export



Exports by Seaport

Port	Models Exported
Long Beach, CA	Honda: Accord, Accord Hybrid, Civic, CR-V, CR-V Hybrid, Insight, Odyssey, Passport, Pilot, Ridgeline, Acura ILX, Acura MDX, Acura RDX, Acura TLX Kia: Telluride Nissan: Altima Subaru: Ascent, Legacy, Outback Toyota: Camry, Corolla, Corolla Cross, Highlander, Highlander Hybrid, Sequoia, Sienna Hybrid, Tacoma, Tundra, Lexus ES
Los Angeles, CA	Nissan: Altima
National City, CA	Toyota: Tacoma, Tundra, Lexus ES
Oakland, CA	Toyota: Highlander, Sequoia, Tacoma, Tundra
Port Hueneme, CA	Honda: Civic, Odyssey, Pilot, Ridgeline Toyota: Avalon Hybrid, Sienna Hybrid
Jacksonville, FL	BMW: X3, X4, X5, X5 PHEV, X6, X7 Honda: Accord, Accord Hybrid, CR-V, Insight, Odyssey, Pilot, Ridgeline, Acura ILX, Acura MDX, Acura RDX, Acura TLX Hyundai: Santa Fe, Sonata Kia: K5, Sorento, Telluride Nissan: Altima, Frontier, LEAF, Maxima, Murano, Pathfinder, Titan, Infiniti QX60 Subaru: Impreza, Outback Toyota: Avalon, Avalon Hybrid, Camry, Camry Hybrid, Corolla, Corolla Cross Highlander, Highlander Hybrid, Sequoia, Sienna Hybrid, Tacoma, Tundra, Lexus ES Volkswagen: Atlas, Atlas Cross Sport Volvo: S60
Miami, FL	BMW: X3, X4, X5, X5 PHEV, X6, X7 Honda: Accord, CR-V, Odyssey, Pilot, Ridgeline
Port Everglades, FL	BMW: X3, X4, X5, X5 PHEV, X6, X7 Honda: Accord, CR-V, Civic, Odyssey, Pilot, Ridgeline, Acura MDX, Acura RDX, Acura TLX Hyundai: Santa Fe Kia: Sorento Volkswagen: Atlas, Atlas Cross Sport
Brunswick, GA	BMW: X3, X4, X5, X5 PHEV, X6, X7 Honda: Accord Hybrid, Odyssey, Pilot, Ridgeline Kia: Telluride Nissan: Altima, LEAF, Maxima, Murano, Pathfinder, Infiniti QX60 Toyota: Camry, Highlander, Sienna Hybrid, Tacoma Volvo: S60 Volkswagen: Atlas, Atlas Cross Sport
Savannah, GA	BMW: X3, X4, X5, X5 PHEV, X6, X7 Honda: Ridgeline Nissan: Murano, Pathfinder Toyota: Tacoma, Tundra Volvo: S60
Baltimore, MD	Honda: Accord, Civic, CR-V, CR-V Hybrid, Insight, Odyssey, Passport, Pilot, Ridgeline, Acura MDX, Acura RDX, Acura TLX Subaru: Outback Toyota: Avalon, Highlander, Highlander Hybrid
Portland, OR	Honda: Accord, Accord Hybrid, CR-V, CR-V Hybrid, Odyssey, Pilot Toyota: Camry, Corolla Cross, Highlander, Sienna Hybrid, Tacoma, Tundra
Charleston, SC	BMW: X3, X4, X5, X5 PHEV, X6, X7 Volvo: S60



Sales

Automakers

Dealerships

9,383

9,383 international nameplate automobile dealer franchises across the country **543,000**

543,106 direct U.S. dealership employees



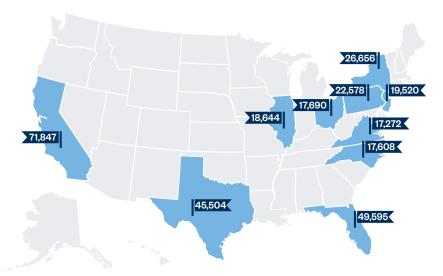
Payroll of \$44 billion



More than half of all U.S. dealership jobs are created by international nameplate automobile dealers

605,000 indirect jobs created by international nameplate dealerships in 2021

Top 10 States for International Nameplate Dealership Employment



Dealership Employment

State	No. of Dealership Franchises	Dealership Employment	Average Annual Earnings Per Employee	Total Dealership Employee Compensation
Alabama	144	7,095	\$74,048	\$525,370,560
Alaska	21	871	\$72,228	\$62,910,588
Arizona	161	14,784	\$83,460	\$1,233,872,640
Arkansas	72	3,195	\$71,968	\$229,937,760
California	967	71,847	\$92,612	\$6,653,894,364
Colorado	157	10,366	\$81,744	\$847,358,304
Connecticut	176	8,150	\$78,676	\$641,209,400
Delaware	36	2,070	\$72,488	\$150,050,160
Florida	615	49,595	\$84,916	\$4,211,409,020
Georgia	268	17,043	\$83,616	\$1,425,067,488
Hawaii	40	2,419	\$82,056	\$198,493,464
Idaho	60	3,213	\$75,140	\$241,424,820
Illinois	378	18.644	\$71,656	\$1,335,954,464
Indiana	190	8,470	\$69,472	\$588,427,840
lowa	94	3.330	\$70,044	\$233,246,520
Kansas	86	3,496	\$66,664	\$233,057,344
Kentucky	110	5,555	\$70,564	\$391,983,020
Louisiana	149	7,336	\$71.240	\$522.616.640
Maine	66	2,597	\$70,460	\$182.984.620
Maryland	216	13.797	\$77,740	\$1,072,578,780
Massachusetts	245	12,474	\$87,724	\$1,094,269,176
Michigan	228	9,464	\$74,152	\$701,774,528
Minnesota	123	6.612	\$66.872	\$442,157,664
Mississippi	83	3,572	\$67,756	\$242,024,432
Missouri	154	7,830	\$69,992	\$548,037,360
Montana	40	1,599	\$68,172	\$109,007,028
Nebraska	54	2,352	\$67,548	\$158,872,896
Nevada	66	5,940	\$93,184	\$553,512,960
New Hampshire	90	3,871	\$90,012	\$348,436,452
New Jersey	325	19,520	\$90,012	
New Mexico	64	3.080	\$70,668	\$1,760,079,360 \$217,657,440
New York	537		\$81.952	
		26,656		\$2,184,512,512
North Carolina	318	17,608	\$74,204	\$1,306,584,032
North Dakota	31	1,092	\$63,960	\$69,844,320
Ohio	366	17,690	\$72,540	\$1,283,232,600
Oklahoma	89	4,212	\$72,332	\$304,662,384
Oregon	138	7,125	\$76,960	\$548,340,000
Pennsylvania	496	22,578	\$67,964	\$1,534,491,192
Rhode Island	40	2,065	\$74,204	\$153,231,260
South Carolina	150	8,308	\$74,620	\$619,942,960
South Dakota	27	1,020	\$67,964	\$69,323,280
Tennessee	194	10,880	\$79,040	\$859,955,200
Texas	627	45,504	\$86,008	\$3,913,708,032
Utah	80	5,538	\$77,584	\$429,660,192
Vermont	42	1,443	\$70,200	\$101,298,600
Virginia	279	17,272	\$75,036	\$1,296,021,792
Washington	211	13,056	\$80,080	\$1,045,524,480
West Virginia	77	2,655	\$60,216	\$159,873,480
Wisconsin	184	7,400	\$60,736	\$449,446,400
Wyoming	19	817	\$63,180	\$51,618,060
Total	9,383	543,106	\$73,447*	\$43,538,947,868

Source: AIADA Membership Roster and NADA DATA.

*National average annual earnings for employee at international nameplate automobile dealership

U.S. Sales



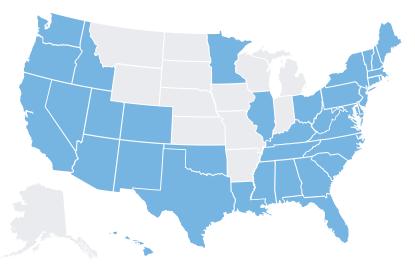
© \$63B

\$63 billion in parts and services sold by dealerships in 2021



\$4.1 billion in advertising expenditures by dealerships in 2021

The Majority of New Vehicles Sold in 37 States and Washington, D.C. are Made by International Automakers



U.S. New Vehicle SalesStateTotal Sales VolumeInt'l Automakers Sales*Int'l Automakers
Market ShareAlabama199,382113,87457%Alaska24,41111,15246%Inticipie (1996)1990101976

State	Total Sales Volume	Int'l Automakers Sales*	Market Share
Alabama	199,382	113,874	57%
Alaska	24,411	11,152	46%
Arizona	357,786	198,104	55%
Arkansas	124,683	58,380	47%
California	1,757,749	1,214,993	69%
Colorado	261,283	153,833	59%
Connecticut	158,258	112,871	71%
Delaware	19,822	14,223	72%
District of Columbia	44,897	24,763	55%
Florida	1,325,361	905,566	68%
Georgia	467,110	281,175	60%
Hawaii	67,636	50,548	75%
Idaho	73,472	38,584	53%
Illinois	526,255	313,377	60%
Indiana	238,987	117,345	49%
lowa	123,361	50,812	41%
Kansas	94,545	45,803	48%
Kentucky	150,513	80,303	53%
Louisiana	209,074	107,253	51%
Maine	67,187	36,972	55%
Maryland	280,299	186,822	67%
Massachusetts	316,355	219,503	69%
Michigan	520,704	123,786	24%
Minnesota	221,879	112,550	51%
Mississippi	104,830	58,615	56%
Missouri	270,285	119,119	44%
Montana	56,361	23,872	42%
Nebraska	81,123	36,439	45%
Nevada	137,582	83,910	61%
New Hampshire	95,688	54,999	57%
New Jersey	519,799	361,333	70%
New Mexico	81,293	42,655	52%
New York	917,837	603,682	66%
North Carolina		267,220	62%
	433,418		32%
North Dakota Ohio	34,651	11,251	55%
	549,426	300,072	
Oklahoma	422,090	227,938	54%
Oregon	171,516	114,166	67%
Pennsylvania	599,954	363,532	61%
Rhode Island	46,422	32,529	70%
South Carolina	210,680	128,100	61%
South Dakota	37,293	13,541	36%
Tennessee	269,345	161,582	60%
Texas	1,437,035	766,662	53%
Utah	136,963	73,708	54%
Vermont	41,364	23,495	57%
Virginia	355,192	236,133	66%
Washington	273,234	184,689	68%
West Virginia	73,222	38,304	52%
Wisconsin	226,393	111,954	49%
Wyoming	22,182	8,681	39%
Total	15,236,187	9,020,773	59%

*Retail and fleet sales OY2021 for Acura, Alfa Romeo, Aston Martin, Audi, Bentley, BMW, Bugatti, Ferrari, Fiat, Honda, Hyundai, Genesis, Infiniti, Jaguar, Kia, Karma, Lamborghini, Land Rover, Lexus, Lotus, Maserati, Mazda, McLaren, Mercedes-Benz, MINI, Mitsubishi Motors, Nissan, Polestar, Porsche, Rolls-Royce, Scion, Subaru, Toyota, Volkswagen, and Volvo Cars. Source: IHS Markit New Vehicle Registration Data

Green Vehicles



Nearly 1.1 million new green vehicles* sold in 2021

Ð

18%

18% of U.S. battery electric vehicle (BEVs) sales

(20 models offered)

119 international automaker green vehicle models offered to U.S. consumers in 2021

119



66% of U.S. market share green vehicles in 2021

HZ 100%

100% of U.S. hydrogen fuel cell electric vehicle (FCEVs) sales (3 models offered)

69% of U.S. plug-in hybrid electric vehicle (PHEVs) sales (38 models offered)

69%

89%

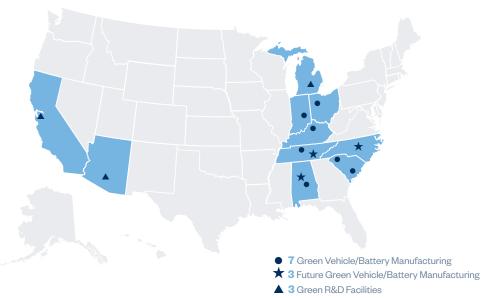
89% of U.S.

hybrid sales (58

models offered)

*Advanced technology vehicles (green) include all battery electric vehicles (BEV), hybrid electric vehicles (HEV), plug-in hybrid electric vehicles (PHEV), and fuel cell vehicles (FCEV).

10 States with Green Vehicle and Battery Manufacturing or R&D Facilities



Green Vehicle Sales

State	Green Vehicle Total Sales	Int'l Automakers* Green Vehicle Sales	Int'l Automakers Green Vehicle Market Share
Alabama	10,631	7,754	73%
Alaska	1,750	1,322	76%
Arizona	37,009	23,481	63%
Arkansas	6,228	4,426	71%
California	412,648	252,220	61%
Colorado	34,559	22,419	65%
Connecticut	19,263	13,957	72%
Delaware	4,522	3,116	69%
District of Columbia	4,700	3,213	68%
Florida	117,337	72,415	62%
Georgia	36,275	24,195	67%
Hawaii	8,460	4,724	56%
Idaho	7,351	5,496	75%
Illinois	53,926	37,006	69%
Indiana	20,437	14,809	72%
lowa	9,524	6,931	73%
Kansas	7,511	5,157	69%
Kentucky	10,771	8,252	77%
Louisiana	9,103	6,787	75%
Maine	6,808	5,415	80%
		27,073	71%
Maryland Massachusetts	37,896		73%
	42,415	31,115	
Michigan	32,682	14,848	45%
Minnesota	21,057	14,383	68%
Mississippi	4,522	3,416	76%
Missouri	20,637	14,186	69%
Montana	4,458	3,337	75%
Nebraska	5,814	3,920	67%
Nevada	17,374	10,281	59%
New Hampshire	7,967	6,104	77%
New Jersey	57,636	36,990	64%
New Mexico	6,699	4,769	71%
New York	92,462	68,316	74%
North Carolina	37,586	25,881	69%
North Dakota	1,581	1,092	69%
Ohio	39,490	25,711	65%
Oklahoma	20,021	12,887	64%
Oregon	31,425	23,489	75%
Pennsylvania	53,408	39,270	74%
Rhode Island	4,891	3,885	79%
South Carolina	14,136	10,088	71%
South Dakota	2,144	1,471	69%
Tennessee	19,545	13,519	69%
Texas	102,036	64,107	63%
Utah	14,824	9,244	62%
Vermont	5,479	3,942	72%
Virginia	43,460	30,947	71%
Washington	54,612	37,591	69%
West Virginia	4,390	3,570	81%
Wisconsin	18,959	13,442	71%
Wyoming	1,398	1,035	74%
Total	1,639,817	1,083,004	66%

*Retail and fleet sales CY2021 for Acura, Alfa Romeo, Aston Martin, Audi, Bentley, BMW, Bugatti, Ferrari, Fiat, Honda, Hyundai, Genesis, Infiniti, Jaguar, Kia, Karma, Lamborghini, Land Rover, Lexus, Lotus, Maserati, Mazda, McLaren, Mercedes-Benz, MINI, Mitsubishi Motors, Nissan, Polestar, Porsche, Rolls-Royce, Scion, smart, Subaru, Toyota, Volkswagen, and Volvo Cars. Source: Experian Information Solutions, Inc.



Alabama **Economic Impact in Alabama**

\$12.7 billion invested

Production

839,824 vehicles produced in 2021 100% of total auto production in Alabama **\$8.2 billion** purchased from U.S. suppliers

Sales

144 international nameplate dealerships 113,874 new vehicles sold in 2021 57% market share of new vehicle sales in Alabama 7,754 new green vehicles sold in 2021 73% market share of new green vehicle sales in Alabama

Employment

76,092 total jobs generated in Alabama

- 14,838 direct employment
- 7,095 dealership jobs
- 54,159 other indirect employment
- **\$4.9 billion** total employee compensation
 - **\$525 million** dealership employee compensation
 - \$4.4 billion in direct and other indirect employee compensation

Revenues

The economic activity of international automakers in Alabama generated:

- \$672 million in state and local tax receipts and other revenues
- \$1.1 billion in federal tax receipts and other revenues for the federal government

The operations and related activities of international automakers and auto dealers in the U.S. contributed \$9.8 billion (4%) to Alabama's Gross State Product (GSP) in 2021.

Vehicles Made in Alabama









Honda Odyssey*

Honda Passport*

Honda Pilot*

Honda Ridgeline*







Hyundai Elantra*

Hyundai Santa Cruz*

Hyundai Santa Fe*







Hyundai Sonata*

Hyundai Tucson Mazda CX50⁺ Mercedes-Benz GLE SUV*







GLS



Mercedes-Benz **GLE Coupe***

Mercedes-Benz GLS SUV*

Mercedes-Maybach Tovota Corolla Cross*

*Exported from America [†]Production started in 2022

Vehicles are made, built, or manufactured in the United States using domestic and globally sourced parts.



12 models manufactured by international automakers in Alabama are exported to 40 countries and territories around the globe.



International Automaker Facilities

Manufacturing

- Honda Alabama Auto Plant Lincoln
- Hyundai Motor Manufacturing Alabama Montgomery
- Mazda Toyota Manufacturing, U.S.A., Inc. Huntsville
- Mercedes-Benz U.S. International, Inc. Vance
- Mercedes-Benz U.S. International, Inc. Woodstock
- Toyota Motor Manufacturing Alabama Huntsville

Parts Center

Mercedes-Benz USA Parts Distribution Center — Vance

Other

- Honda Lock-America Co., Inc. Selma
- Mercedes-Benz USA Marshalling Vance
- Southeast Toyota Finance (Independent Distributer) Mobile

Alaska

Economic Impact in Alaska

\$1 million purchased from U.S. suppliers in 2021

- **21** international nameplate dealerships
- 871 dealership jobs
- \$63 million dealership employee compensation
- 11,152 new vehicles sold in 2021
- 46% market share of new vehicle sales in Alaska
- 1,322 new green vehicles sold in 2021
- 76% market share of new green vehicle sales in Alaska



Arizona Economic Impact in Arizona \$418 million invested 931 direct employment \$29 million purchased from U.S. suppliers in 2021 161 international nameplate dealerships 14,784 dealership jobs

- **\$1.2 billion** dealership employee compensation
- 198,104 new vehicles sold in 2021
- 55% market share of new vehicle sales in Arizona
- 23,481 new green vehicles sold in 2021
- 63% market share of new green vehicle sales in Arizona

International Automaker Facilities

R&D

- Nissan Technical Center North America Arizona Test Center Stanfield
- Toyota Arizona Proving Grounds Wittmann
- Volkswagen Arizona Proving Grounds Maricopa
- Volvo Car Arizona Proving Ground Wittmann

Finance

- Toyota Financial Services Dealer Service Center Chandler
- Toyota Financial Services Customer Service Center Chandler
- Toyota Financial Services Data Center Phoenix

Parts Center

• Toyota Parts Distribution Center — Phoenix

Other

• Toyota Logistics Services, Inc./Transport Operations — Phoenix

Arkansas

Economic Impact in Arkansas

- **\$5 million** purchased from U.S. suppliers in 2021
- **72** international nameplate dealerships
- 3,195 dealership jobs
- \$230 million dealership employee compensation
- 58,380 new vehicles sold in 2021
- 47% market share of new vehicle sales in Arkansas
- 4,426 new green vehicles sold in 2021
- 71% market share of new green vehicle sales in Arkansas



California

Economic Impact in California

\$4.3 billion invested\$5.4 billion purchased from U.S. suppliers

Sales

967 international nameplate dealerships

- 1,214,993 new vehicles sold in 2021
- 69% market share of new vehicle sales in California
- 252,220 new green vehicles sold in 2021
- 61% market share of new green vehicle sales in California

Employment

170,752 total jobs generated in California

- 8,603 direct employment
- 71,847 dealership jobs
- 90,302 other indirect employment

\$12.7 billion total employee compensation

- \$6.7 billion dealership employee compensation
- \$6 billion in direct and other indirect employee compensation

Revenues

The economic activity of international automakers in California generated:

- \$3.5 billion in state and local tax receipts and other revenues
- **\$2.9 billion** in federal tax receipts and other revenues for the federal government

$\mathbf{\hat{s}}$

The operations and related activities of international automakers and auto dealers in the U.S. contributed **\$21.1 billion** to California's Gross State Product (GSP) in 2021.



International automakers **exported 31 models** from the California seaports of Long Beach, Los Angeles, National City, Oakland, and Port Hueneme in 2021.

International Automaker Facilities

Headquarters

- Acura Torrance
- American Honda Motor Co., Inc. Torrance
- Aston Martin Lagonda of North America, Inc. Irvine
- Genesis Fountain Valley
- Hyundai Motor America National Fountain Valley
- Kia America Irvine
- Mazda North American Operations Irvine
- Mercedes-Benz R&D North America Sunnyvale
- Mobis Parts America, LLC (Hyundai/Kia) Fountain Valley

Manufacturing

• TABC, Inc. (Toyota) — Long Beach

R&D

- Acura Design Studio Torrance
- American Honda Motor Co., Inc., R&D Business Unit and Honda Design Studio Torrance
- Audi Advanced Driver Assistance R&D (Volkswagen) San Jose
- Audi of America Design Loft (Volkswagen) Malibu
- Audi Innovation Center (Volkswagen) San Francisco

R&D (Continued)

- BMW Technology Office Mountain View
- BMW of North America Engineering and Emission Test Center Oxnard
- Calty Design Research (Toyota) Newport Beach
- Calty Design Research (Toyota Innovation Hub) Oakland
- Designworks (BMW Group) Newbury Park
- Honda Innovations, Inc. Mountain View
- Honda Proving Center of California Cantil
- Honda Research Institute USA, Inc., Silicon Valley Research Office San Jose
- Hyundai Kia America Technical Center, Inc. Proving Ground California City
- Hyundai Kia America Technical Center, Inc. Engineering Facility Chino
- Hyundai Kia America Technical Center, Inc. North American Quality Center Chino
- Hyundai Kia America Technical Center, Inc. Design Center/Tech Facility Irvine
- Hyundai Kia America Technical Center, Inc. Hyundai Ventures Menlo Park
- Kia Design Center America Irvine
- Mazda R&D Irvine Irvine
- Mercedes-Benz R&D North America Carlsbad
- Mercedes-Benz R&D North America Long Beach
- Mercedes-Benz R&D North America Sunnyvale
- Nissan Design America San Diego
- Nissan Research Center Silicon Valley Santa Clara
- Nissan Technical Center Fuel Cell Research Center West Sacramento
- Subaru Research & Development Cypress
- Subaru Research & Development Tustin
- Toyota Racing Development Costa Mesa
- Toyota Research Institute Palo Alto
- Toyota InfoTechnology Center U.S.A., Inc. Mountain View
- Volkswagen Innovation and Engineering Center California Belmont
- Volkswagen Test Center California Oxnard
- Volkswagen Design Center Santa Monica
- Volvo Car Design Studio Camarillo
- Volvo Car Technology Sunnyvale

Finance

- American Honda Finance Corporation Western Service Center Cypress
- Hyundai Capital America Newport Beach
- Hyundai Capital Irvine Headquarters Irvine
- Toyota Financial Services District Sales and Service Office Arcadia

Sales and Training

- BMW of North America Regional Office Newbury Park
- BMW of North America Training Center Ontario
- Honda / Acura Torrance
- Hyundai Motor America Service Engineer Fountain Valley
- Hyundai Western Region Fountain Valley
- Hyundai Warranty Technical Center Fountain Valley
- Hyundai Western Satellite Service Training Center San Jose
- Infiniti Regional Office Irvine
- Jaguar Land Rover Regional Office/Regional Training Center Irvine
- Kia Regional Office Irvine
- Kia Training Center Irvine
- Lexus Division Area Office Irvine
- Mazda Regional Office Irvine
- Mazda Technical Service Irvine
- Mazda Training Center Irvine
- Mazda Training Center Pleasanton
- Mercedes-Benz USA Western Region Office Long Beach
- Mitsubishi Motors Regional Office Costa Mesa
- Nissan Regional Office Irvine
- Nissan Service Training Center Livermore
- Nissan Service Training Center Ontario
- Subaru Zone Office Costa Mesa
- Subaru Area Training Center Rialto
- Subaru Zone Office Pleasanton
- Subaru Area Training Center Stockton
- Toyota Motor Sales U.S.A., Inc. Regional Office Irvine
- Toyota Motor Sales U.S.A., Inc. Regional Office San Ramon
- Volkswagen, Audi, and Volkswagen Credit, Inc. Regional Offices Woodland Hills
- Volvo Car USA Irvine

Parts Centers

- BMW of North America Regional Parts Distribution Center Redlands
- BMW of North America Regional Parts Distribution Center Stockton
- Honda Parts Distribution Center Chino
- Honda Parts Distribution Center French Camp
- Honda Parts Distribution Center Torrance

Parts Centers (Continued)

- Jaguar Western Parts Distribution Center Brisbane
- Land Rover Western Parts Distribution Center Ontario
- Mercedes-Benz USA Parts Distribution Center Fontana
- Mitsubishi Motors Parts Distribution Center Riverside
- Mobis Parts Distribution Center (Kia) Riverside
- Nissan Parts Distribution Center Compton
- Nissan Parts Distribution Center Riverside
- Nissan Parts Distribution Center Sacramento
- Subaru Regional Distribution Center Rialto
- Toyota Parts Center Ontario
- Toyota Parts Distribution Center San Ramon
- Toyota Parts Distribution Center Torrance
- Volkswagen Parts Distribution Center Ontario
- Volkswagen Parts Distribution Center Rocklin
- Volvo Car USA Parts Distribution Center Ontario

Other

- BMW iVentures Mountain View
- BMW of North America Vehicle Distribution Center Oxnard
- BMW National Workshop Riverside
- BMW Group Representative Office Sacramento
- BMW Performance Center West Thermal
- Jaguar Land Rover Vehicle Distribution Center Port Hueneme
- Mercedes-Benz USA Classic Car Center Irvine
- Mercedes-Benz USA VPC & Learning and Performance Center Long Beach
- North American Subaru Inc. Cypress
- Toyota Port/Transport Operations Benecia
- Toyota Port/Transport Operations Long Beach
- Toyota Logistics Services, Inc./Transport Operations Richmond
- Toyota Logistics Services, Inc./Marshalling Yard San Diego

Colorado Economic Impact in Colorado

Leonomic impact in Con

- \$183 million invested
- 232 direct employment
- \$44 million purchased from U.S. suppliers in 2021
- **157** international nameplate dealerships
- 10,366 dealership jobs
- \$847 million dealership employee compensation
- 153,833 new vehicles sold in 2021
- 59% market share of new vehicle sales in Colorado
- 22,419 new green vehicles sold in 2021
- 65% market share of new green vehicle sales in Colorado

International Automaker Facilities

R&D

- Audi Test Lab (Volkswagen) Golden
- Honda R&D Americas, LLC Denver

Finance

Toyota Financial Services District Sales and Service Office — Englewood

Sales and Training

- Honda Zone Office Englewood
- Hyundai Motor America Regional Office Mountain States Region Greenwood Village
- Nissan Regional Office Denver
- Subaru AreaTraining Office Aurora
- Subaru Regional Office Glendale
- Subaru Zone Office Glendale
- Toyota Motor Sales U.S.A., Inc. Regional Office Englewood

Parts Center

• Subaru Regional Distribution Center — Aurora

Other

- Honda Eagle Rock School Estes Park
- Nissan Data Center Englewood

Connecticut

Economic Impact in Connecticut



\$26 million purchased from U.S. suppliers in 2021

176 international nameplate dealerships

- 8,150 dealership jobs
- **\$641 million** dealership employee compensation
- 112,871 new vehicles sold in 2021
- 71% market share of new vehicle sales in Connecticut
- 13,957 new green vehicles sold in 2021
- **72%** market share of new green vehicle sales in Connecticut

International Automaker Facilities

Parts Center

Honda Parts Distribution Center — Windsor Locks

Delaware

Economic Impact in Delaware

\$9 million purchased from U.S. suppliers in 2021

- **36** international nameplate dealerships
- 2,070 dealership jobs

\$150 million dealership employee compensation

14,223 new vehicles sold in 2021

72% market share of new vehicle sales in Delaware

- 3,116 new green vehicles sold in 2021
- 69% market share of new green vehicle sales in Delaware

District of Columbia

Economic Impact in District of Columbia

\$14 million invested

- 98 direct employment
- \$3 million purchased from U.S. suppliers in 2021
- 24,763 new vehicles sold in 2021
- 55% market share of new vehicle sales in District of Columbia
- 3,213 new green vehicles sold in 2021

68% market share of new green vehicle sales in District of Columbia

International Automaker Facilities

- BMW Group Government and External Affairs Washington, D.C.
- Honda Government and Industry Relations Office Washington, D.C.
- Hyundai Motor Company Government Affairs Washington, D.C.
- Kia Corporation Government Affairs Washington, D.C.
- Mazda North American Operations Government and Public Affairs Washington, D.C.
- Mercedes-Benz USA/Daimler External Affairs Americas Washington, D.C.
- North American Subaru, Inc. Government Relations Washington, D.C.
- Toyota Motor North America, Inc. Government Affairs Washington, D.C.
- Volkswagen Group of America Public Affairs Washington, D.C.
- Volvo Car Corporation Government Affairs Washington, D.C.

Florida Economic Impact in Florida \$109 million invested 506 direct employment \$196 million purchased from U.S. suppliers in 2021 615 international nameplate dealerships 49,595 dealership jobs \$4.2 billion dealership employee compensation

- 905,566 new vehicles sold in 2021
- 68% market share of new vehicle sales in Florida
- 72,415 new green vehicles sold in 2021
- 62% market share of new green vehicle sales in Florida

International Automaker Facilities

Finance

• Volvo Car Financial Services — Pompano Beach

Sales and Training

- Hyundai Southern Satellite Service Training Center Orlando
- Kia Training Center Orlando
- Mazda Training Center Alamonte Springs
- Mazda Regional Office Jacksonville
- Mercedes-Benz Learning and Performance Center Jacksonville
- Mercedes-Benz USA Southern Region Office Jacksonville
- Mitsubishi Motors Regional Office Lake Mary
- Nissan Service Training Center Miramar
- Subaru Area Training Office Melbourne
- Subaru Zone Office Orlando

Parts Centers

- BMW of North America Regional Parts Distribution Center Jacksonville
- Mercedes-Benz Parts Distribution Center Jacksonville
- Mobis Parts Distribution Center (Kia) Miami
- Nissan Parts Distribution Center Orlando
- Volkswagen Parts Distribution Center Jacksonville

Other

- Mercedes-Benz USA Quality Evaluation Center Jacksonville
- Southeast Toyota Distributers, Headquarters (Independent Distributer) —
 Deerfield Beach
- Southeast Toyota Vehicle Processing Centers (Independent Distributer) Jacksonville
- Toyota Independent Distributor Deerfield Beach



International automakers **exported 47 models** from the Florida seaports of Jacksonville, Miami, and Port Everglades in 2021.

Georgia Economic Impact in Georgia

\$3 billion invested

Production

255,100 vehicles produced in 2021100% of total auto production in Georgia\$1.9 billion purchased from U.S. suppliers

Sales

268 international nameplate dealerships
281,175 new vehicles sold in 2021
60% market share of new vehicle sales in Georgia
24,195 new green vehicles sold in 2021
67% market share of new green vehicle sales in Georgia

Employment

69,366 total jobs generated in Georgia

- 5,236 direct employment
- 17,043 dealership jobs
- 47,087 other indirect employment
- \$4.4 billion total employee compensation
 - \$1.4 billion dealership employee compensation
 - \$3 billion in direct and other indirect employee compensation

Revenues

The economic activity of international automakers in Georgia generated:

• \$706 million in state and local tax receipts and other revenues

• **\$969 million** in federal tax receipts and other revenues for the federal government

The operations and related activities of international automakers and auto dealers in the U.S. contributed **\$7.5 billion** to Georgia's Gross State Product (GSP) in 2021.

Vehicles Made in Georgia







Kia Sportage

Kia K5'

Kia Sorento*



Kia Telluride*
*Exported from America
Vehicles are made, built, or manufactured in the United States using domestic and globally sourced parts.

Three models manufactured by international automakers in Georgia are exported to **11 countries and territories** around the globe.



International automakers **exported 25 models** from the Georgia seaports of Brunswick and Savannah in 2021.

International Automaker Facilities

Manufacturing

- Honda Transmission Plant Georgia Tallapoosa
- Kia Georgia West Point

Headquarters

- Mercedes-Benz USA Sandy Springs/Atlanta
- Porsche Cars North America Atlanta

Finance

- American Honda Finance Corporation Eastern Service Center Alpharetta
- Hyundai Capital America Atlanta
- Toyota Financial Services District Sales and Service Office Alpharetta

Sales and Training

- BMW North America Training Center College Park
- Honda/Acura Zone Office Alpharetta
- Hyundai Motor America Regional Office Marietta
- Infiniti Regional Office Atlanta
- Jaguar Land Rover Academy Atlanta
- Jaguar Land Rover North America Atlanta
- Kia Regional Office Atlanta
- Kia Training Center Lawrenceville
- Lexus Division Area Office Alpharetta
- Mazda Training Center Marietta
- Nissan Regional Office Atlanta
- Nissan Service Training Center Marietta
- Subaru Regional Distribution Center Lithia Springs
- Subaru Area Training Center Lithia Springs
- Subaru Zone Office Lithia Springs
- Volkswagen, Audi, and Volkswagen Credit, Inc. Regional Offices Alpharetta

Parts Centers

- Honda Parts Distribution Center Alpharetta
- Jaguar South Eastern Parts Distribution Center Atlanta
- Mazda Parts Distribution Center McDonough
- Mitsubishi Motors Parts Distribution Center Lithia Springs
- Mobis Parts Distribution Center (Hyundai/Kia) Lawrenceville

Other

- BMW of North America Vehicle Distribution Center Brunswick
- Honda Lock-America Co., Inc. Bremen
- Jaguar Land Rover Vehicle Distribution Centers Brunswick
- Mercedes-Benz Vehicle Preparation Center Brunswick
- Southeast Toyota Distributors (Independent Distributer) Commerce

Hawaii 🧹 🔦

- Economic Impact in Hawaii
- **40** international nameplate dealerships
- 2,419 dealership jobs
- \$198 million dealership employee compensation
- 50,548 new vehicles sold in 2021
- 75% market share of new vehicle sales in Hawaii
- 4,724 new green vehicles sold in 2021
- 56% market share of new green vehicle sales in Hawaii

International Automaker Facilities

Other

- Subaru Independent Distributor Honolulu
- Toyota Independent Distributor Honolulu

Idaho

Economic Impact in Idaho

\$9 million purchased from U.S. suppliers in 2021

- **60** international nameplate dealerships
- 3,213 dealership jobs
- \$241 million dealership employee compensation
- 38,584 new vehicles sold in 2021
- 53% market share of new vehicle sales in Idaho
- 5,496 new green vehicles sold in 2021
- 75% market share of new green vehicle sales in Idaho

Illinois

Economic Impact in Illinois

\$1.4 billion invested

- 1,263 direct employment
- \$3.5 billion purchased from U.S. suppliers in 2021
- 378 international nameplate dealerships
- 18,644 dealership jobs
- **\$1.3 billion** dealership employee compensation
- 313,377 new vehicles sold in 2021
- 60% market share of new vehicle sales in Illinois
- 37,006 new green vehicles sold in 2021
- 69% market share of new green vehicle sales in Illinois

International Automaker Facilities

Finance

• Volkswagen Credit Call Center — Libertyville

Sales and Training

- BMW of North America Regional Office Schaumberg
- Honda Zone Office Hoffman Estates
- Hyundai Motor America Regional Office Oakbrook Terrace
- Jaguar Land Rover Regional Office Naperville
- Kia Regional Office Downers Grove
- Kia Training Center Lombard
- Lexus Division Area Office Naperville
- Mazda Regional Office Oakbrook Terrace
- Mazda Training Center Schaumburg
- Mercedes-Benz USA Central Region Office Carol Stream
- Nissan Regional Office Aurora
- Nissan Service Training Center Aurora

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Sales and Training (Continued)

- Subaru Area Training Center Elgin
- Subaru Regional Office Itasca
- Subaru Zone Office Itasca
- Toyota Motor Sales U.S.A., Inc. Regional Office Aurora
- Volkswagen and Audi Regional Offices Rosemont
- Volvo Dealer Training Academy Naperville

Parts Centers

- BMW of North America Regional Parts Distribution Center Minooka
- Hyundai Motor America Midwest Parts Distribution Center Aurora
- Mazda Parts Distribution Center Aurora
- Mercedes-Benz Parts Distribution Center Carol Stream
- Mobis Parts Distribution Center (Hyundai/Kia) Aurora
- Nissan Parts Distribution Center Aurora
- Toyota Parts Distribution Center Aurora

Indiana Economic Impact in Indiana

\$9.2 billion invested

Production
853,795 vehicles produced in 2021
73% of total auto production in Indiana
\$23.3 billion purchased from U.S. suppliers

Sales

190 international nameplate dealerships
117,345 new vehicles sold in 2021
49% market share of new vehicle sales in Indiana
14,809 new green vehicles sold in 2021
72% market share of new green vehicle sales in Indiana

Employment

133,803 total jobs generated in Indiana

- 15,736 direct employment
- 8,470 dealership jobs
- 109,597 other indirect employment
- **\$9.1 billion** total employee compensation
 - \$588 million dealership employee compensation
 - \$8.5 billion in direct and other indirect employee compensation

Revenues

The economic activity of international automakers in Indiana generated:

• \$1.1 billion in state and local tax receipts and other revenues

• **\$2 billion** in federal tax receipts and other revenues for the federal government



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The operations and related activities of international automakers and auto dealers in the U.S. contributed **\$18 billion (4.3%)** to Indiana's Gross State Product (GSP) in 2021.

Eleven models manufactured by international automakers in Indiana are exported to **75 countries and territories** around the globe.

Vehicles Made in Indiana







Honda Insight***

Honda Civic*

Honda CR-V*



Subaru Ascent*



Subaru Impreza*



Subaru Legacy*



Subaru Outback*



Toyota Highlander*





Toyota Sequoia***

*Exported from America **Production at this facility ended in 2022 Vehicles are made, built, or manufactured in the United States using domestic and globally sourced parts.





International Automaker Facilities

Manufacturing

- Honda Indiana Auto Plant Greensburg
- Subaru of Indiana Automotive Lafayette
- Toyota Motor Manufacturing Indiana Princeton

R&D

• Subaru Research & Development — Lafayette

Parts Center

Subaru Regional Distribution Center — Lebanon

Other

- North American Subaru Inc. Lafayette
- Subaru Field Service Lafayette
- Subaru Yard Operations Lafayette
- Toyota Logistics Services, Inc./Marshalling Yard Princeton

Iowa Economic Impact in Iowa

721 direct employment
\$15 million purchased from U.S. suppliers in 2021
94 international nameplate dealerships
3,330 dealership jobs
\$233 million dealership employee compensation
50,812 new vehicles sold in 2021
41% market share of new vehicle sales in Iowa
6,931 new green vehicles sold in 2021

73% market share of new green vehicle sales in Iowa

International Automaker Facilities

Finance

Toyota Financial Services Customer Service Center — Cedar Rapids

Parts Center

Honda Parts Distribution Center — Davenport

Kansas

Economic Impact in Kansas

\$32 million purchased from U.S. suppliers in 2021
86 international nameplate dealerships
3,496 dealership jobs
\$233 million dealership employee compensation
45,803 new vehicles sold in 2021
48% market share of new vehicle sales in Kansas
5,157 new green vehicles sold in 2021
69% market share of new green vehicle sales in Kansas

International Automaker Facilities

Sales

• Subaru Area Training Center — Lenexa

Kentucky Economic Impact in Kentucky



\$8.5 billion invested

Production

438,202 vehicles produced in 202144% of total auto production in Kentucky\$12 billion purchased from U.S. suppliers

Sales

110 international nameplate dealerships

80,303 new vehicles sold in 2021

53% market share of new vehicle sales in Kentucky

- 8,252 new green vehicles sold in 2021
- 77% market share of new green vehicle sales in Kentucky

Employment

68,965 total jobs generated in Kentucky

- 9,209 direct employment
- 5,555 dealership jobs
- 54,201 other indirect employment
- \$4.7 billion total employee compensation
 - \$392 million dealership employee compensation
 - \$4.3 billion in direct and other indirect employee compensation

Revenues

The economic activity of international automakers in Kentucky generated:

- \$556 million in state and local tax receipts and other revenues
- **\$959 million** in federal tax receipts and other revenues for the federal government



The operations and related activities of international automakers and auto dealers in the U.S. contributed **\$7.9 billion (3.3%)** to Kentucky's Gross State Product (GSP) in 2021.

Vehicles Made in Kentucky







Lexus ES*

Lexus ES Hybrid*











Toyota Avalon Hybrid*

Toyota Camry*

Toyota Camry Hybrid*



Toyota RAV4 Hybrid

*Exported from America Vehicles are made, built, or manufactured in the United States using domestic and globally sourced parts.



Six models manufactured by international automakers in Kentucky are exported to **seven countries and territories** around the globe.

International Automaker Facilities

Manufacturing

• Toyota Motor Manufacturing Kentucky — Georgetown

R&D

- Toyota Production Engineering and Manufacturing Center — Georgetown

Parts Center

• Toyota Parts Distribution Center — Hebron

Other

• Toyota Logistics Services, Inc./Marshalling Yard — Georgetown

Louisiana

Economic Impact in Louisiana

\$3 million purchased from U.S. suppliers in 2021

149 international nameplate dealerships

- 7,336 dealership jobs
- **\$523 million** dealership employee compensation
- 107,253 new vehicles sold in 2021
- 51% market share of new vehicle sales in Louisiana
- 6,787 new green vehicles sold in 2021
- 75% market share of new green vehicle sales in Louisiana



Maine

Economic Impact in Maine

\$27 million purchased from U.S. suppliers in 2021

- **66** international nameplate dealerships
- 2,597 dealership jobs

\$183 million dealership employee compensation

- 36,972 new vehicles sold in 2021
- 55% market share of new vehicle sales in Maine
- 5,415 new green vehicles sold in 2021
- 80% market share of new green vehicle sales in Maine



Maryland

Economic Impact in Maryland

\$101 million invested

744 direct employment

- \$139 million purchased from U.S. suppliers in 2021
- 216 international nameplate dealerships
- 13,797 dealership jobs
- \$1.1 billion dealership employee compensation
- 186,822 new vehicles sold in 2021
- 67% market share of new vehicle sales in Maryland
- 27,073 new green vehicles sold in 2021

71% market share of new green vehicle sales in Maryland

International Automaker Facilities

Finance

Toyota Financial Services Customer Service Center — Owings Mills

Sales and Training

- Subaru Zone Office Columbia
- Subaru Area Training Center Frederick
- Toyota Motor Sales U.S.A., Inc. Regional Office Glen Burnie

Parts Centers

- Nissan Parts Distribution Center Curtis Bay
- Toyota Parts Distribution Center Glen Burnie

Other

- $\bullet \quad \mathsf{BMW} \text{ of North America Vehicle Distribution Center} \mathsf{Baltimore} \\$
- Jaguar Land Rover Vehicle Distribution Centers Baltimore
- Mercedes-Benz Vehicle Preparation Center Baltimore



International automakers exported 16 models from the seaport

of Baltimore in 2021.

Massachusetts

Economic Impact in Massachusetts



\$70 million invested 338 direct employment \$174 million purchased from U.S. suppliers in 2021 245 international nameplate dealerships 12,474 dealership jobs \$1.1 billion dealership employee compensation 219,503 new vehicles sold in 2021

- 69% market share of new vehicle sales in Massachusetts
- 31,115 new green vehicles sold in 2021

73% market share of new green vehicle sales in Massachusetts

International Automaker Facilities

R&D

• Toyota Research Institute — Cambridge

Sales and Training

- Hyundai Motor America Service Training Center Shrewsbury
- Kia Training Center Marlborough
- Mazda Training Center Mansfield
- Toyota Motor Sales U.S.A., Inc. Regional Office Mansfield

Parts Center

• Toyota Parts Distribution Center — Mansfield

Other

- Hyundai America Technical Center, Inc. Cambridge
- Subaru Independent Distributor Norwood

Michigan

Economic Impact in Michigan

\$1.7 billion invested

- 2,866 direct employment
- \$8.4 billion purchased from U.S. suppliers in 2021
- 228 international nameplate dealerships
- 9,464 dealership jobs
- \$702 million dealership employee compensation
- 123,786 new vehicles sold in 2021
- 24% market share of new vehicle sales in Michigan
- 14,848 new green vehicles sold in 2021
- **45%** market share of new green vehicle sales in Michigan

International Automaker Facilities

Headquarters

- Maserati North America, Inc. Auburn Hills
- Mercedes-Benz USA Financial Services Farmington Hills

R&D

- American Honda Motor Co., Inc., Ann Arbor Test Lab Ann Arbor
- American Honda Motor Co., Inc., Pontiac Office Auburn Hills
- American Honda Motor Co., Inc., Warren Office Warren
- Calty Design Research (Toyota) Ann Arbor
- Honda Research Institute USA, Inc., Detroit Research Office Ann Arbor
- Hyundai-Kia America Technical Center, Inc. Superior Township
- Mercedes-Benz R&D North America Ann Arbor
- Mercedes-Benz R&D North America Redford
- Mitsubishi Motors R&D of America, Inc Ann Arbor
- Nissan Technical Center North America Farmington Hills
- Subaru Research & Development Van Buren Township
- Toyota Motor North America R&D Ann Arbor
- Toyota Research Institute Ann Arbor
- Toyota Motor North America R&D Saline

Other

- Mazda Wixom Center Wixom
- Mazda Quality Research Building Woodhaven
- North American Subaru Inc. Van Buren Township
- Toyota Motor Sales U.S.A., Inc. Public Relations Detroit
- Volkswagen Call Center and Technical Services Auburn Hills

Minnesota

Economic Impact in Minnesota

- **\$47 million** purchased from U.S. suppliers in 2021
- **123** international nameplate dealerships
- 6,612 dealership jobs
- \$442 million dealership employee compensation
- 112,550 new vehicles sold in 2021
- 51% market share of new vehicle sales in Minnesota
- 14,383 new green vehicles sold in 2021
- 68% market share of new green vehicle sales in Minnesota

International Automaker Facilities

Sales and Training

- Subaru Area Training Center Bloomington
- Subaru Zone Office Minneapolis



Mississippi

Economic Impact in Mississippi

\$4.7 billion invested

Production

327,832 vehicles produced in 2021100% of total auto production in Mississippi\$2.7 billion purchased from U.S. suppliers

Sales

- 83 international nameplate dealerships
- 58,615 new vehicles sold in 2021
- 56% market share of new vehicle sales in Mississippi
- 3,416 new green vehicles sold in 2021
- 76% market share of new green vehicle sales in Mississippi

Employment

- 28,928 total jobs generated in Mississippi
 - 6,879 direct employment
 - 3,572 dealership jobs
 - 18,477 other indirect employment
- \$1.7 billion total employee compensation
 - \$242 million dealership employee compensation
 - \$1.5 billion in direct and other indirect employee compensation

Revenues

The economic activity of international automakers in Mississippi generated:

- \$317 million in state and local tax receipts and other revenues
- **\$395 million** in federal tax receipts and other revenues for the federal government



The operations and related activities of international automakers and auto dealers in the U.S. contributed **\$3.6 billion (2.8%)** to Mississippi's Gross State Product (GSP) in 2021.

Vehicles Made in Mississippi







Nissan Titan*

Nissan Altima*

Nissan Frontier*





Nissan Titan XD

Toyota Corolla*

*Exported from America Vehicles are made, built, or manufactured in the United States using domestic and globally sourced parts.

Four models manufactured by international automakers in Mississippi are exported to nine countries and territories around the globe.

International Automaker Facilities

Manufacturing

- Nissan Canton Vehicle Assembly Plant Canton
- Toyota Motor Manufacturing Mississippi Blue Springs

Other

• Toyota Logistics Services, Inc./Marshalling Yard — Tupelo

Missouri

Economic Impact in Missouri

\$443 million invested\$652 million purchased from U.S. suppliers

Sales

154 international nameplate dealerships119,119 new vehicles sold in 2021

44% market share of new vehicle sales in Missouri

- 14,186 new green vehicles sold in 2021
- 69% market share of new green vehicle sales in Missouri

Employment

- 29,441 total jobs generated in Missouri
 - 988 direct employment
 - 7,830 dealership jobs
 - 20,623 other indirect employment

\$1.7 billion total employee compensation

- \$548 million dealership employee compensation
- **\$1.2 billion** in direct and other indirect employee compensation

Revenues

The economic activity of international automakers in Missouri generated:

- \$259 million in state and local tax receipts and other revenues
- **\$364 million** in federal tax receipts and other revenues for the federal government

The operations and related activities of international automakers and auto dealers in the U.S. contributed **\$2.8 billion** to Missouri's Gross State Product (GSP) in 2021.

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International Automaker Facilities

Manufacturing

• Toyota Motor Manufacturing Missouri — Troy

Sales and Training

• Toyota Motor Sales U.S.A., Inc. Regional Office — Kansas City

Parts Center

• Toyota Parts Distribution Center — Kansas City

Montana

Economic Impact in Montana



- 40 international nameplate dealerships
- 1,599 dealership jobs
- \$109 million dealership employee compensation
- 23,872 new vehicles sold in 2021
- 42% market share of new vehicle sales in Montana
- 3,337 new green vehicles sold in 2021
- 75% market share of new green vehicle sales in Montana

Nevada

Economic Impact in Nevada

\$2 million purchased from U.S. suppliers in 2021
66 international nameplate dealerships
5,940 dealership jobs
\$554 million dealership employee compensation
83,910 new vehicles sold in 2021
61% market share of new vehicle sales in Nevada
10,281 new green vehicles sold in 2021
59% market share of new green vehicle sales in Nevada

International Automaker Facilities

Finance

• Toyota Financial Savings Bank — Henderson

Nebraska

Economic Impact in Nebraska



\$40 million purchased from U.S. suppliers in 2021
54 international nameplate dealerships
2,352 dealership jobs
\$159 million dealership employee compensation
36,439 new vehicles sold in 2021
45% market share of new vehicle sales in Nebraska

- 3,920 new green vehicles sold in 2021
- 67% market share of new green vehicle sales in Nebraska

New Hampshire

Economic Impact in New Hampshire

\$25 million purchased from U.S. suppliers in 2021

90 international nameplate dealerships

3,871 dealership jobs

\$348 million dealership employee compensation

- 54,999 new vehicles sold in 2021
- 57% market share of new vehicle sales in New Hampshire
- 6,104 new green vehicles sold in 2021
- 77% market share of new green vehicle sales in New Hampshire

New Jersey Economic Impact in New Jersey

\$1.1 billion invested
3,775 direct employment
\$779 million purchased from U.S. suppliers in 2021
325 international nameplate dealerships
19,520 dealership jobs
\$1.8 billion dealership employee compensation
361,333 new vehicles sold in 2021
70% market share of new vehicle sales in New Jersey
36,990 new green vehicles sold in 2021
64% market share of new green vehicle sales in New Jersey

International Automaker Facilities

Headquarters

- BMW of North America, LLC Woodcliff Lake
- Ferrari North America, Inc. Englewood Cliffs
- Jaguar Land Rover North America Mahwah
- MINI of North America, LLC Woodcliff Lake
- Rolls-Royce of North America, LLC Woodcliff Lake
- Subaru of America, Inc. Camden
- Volvo Car USA Mahwah

R&D

- Subaru Research & Development Camden
- Volkswagen Allendale Test Center Allendale

Finance

Toyota Financial Services Eastern Regional Office — Parsippany

Sales and Training

- Acura Training Center Mt. Laurel
- BMW of North America Technical Training Center Woodcliff Lake



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Sales and Training (Continued)

- Honda/Acura Zone Office Mt. Laurel
- Hyundai Motor America Regional Office Jamesburg
- Infiniti Regional Office Somerset
- Kia Regional Office Parsippany
- Lexus Division Area Office Parsippany
- Mazda Regional Office Bridgewater
- Mazda Training Center Somerset
- Mitsubishi Motors Regional Office Swedesboro
- Nissan Regional Office Somerset
- Nissan Service Training Center Somerset
- Subaru National Service Training Center Camden
- Subaru Regional Office Camden
- Subaru Zone Office Camden
- Subaru Area Training Center Florence
- Subaru Service Training Center Pennsauken
- Toyota Motor Sales U.S.A., Inc. Regional Office West Caldwell
- Volkswagen, Audi, and Volkswagen Credit, Inc. Regional Offices Woodcliff Lake
- Volvo Car USA Rockleigh

Parts Centers

- Honda Parts Distribution Center Mt. Laurel
- Jaguar Land Rover Eastern Parts Distribution Center Mickleton
- Mercedes-Benz Master Parts Distribution Center Robbinsville
- Mitsubishi Motors Parts Distribution Center Swedesboro
- Mobis Parts Distribution Center (Hyundai/Kia) Monroe Township
- Nissan Parts Distribution Center Somerset
- Subaru Regional Distribution Center Florence
- Toyota Parts Distribution Center West Caldwell
- Volkswagen Parts Distribution Center Cranbury
- Volvo Car USA Parts Distribution Center Rutherford

Other

- BMW National Workshop Bordentown
- BMW of North America Vehicle Distribution Center Jersey City
- North American Subaru Inc. Camden
- North American Subaru Inc. Pennsauken
- Toyota Port Operation Newark

New Mexico

Economic Impact in New Mexico

- **\$150 million** purchased from U.S. suppliers in 2021
- 64 international nameplate dealerships
- 3,080 dealership jobs
- \$218 million dealership employee compensation
- 42,655 new vehicles sold in 2021
- 52% market share of new vehicle sales in New Mexico
- 4,769 new green vehicles sold in 2021
- 71% market share of new green vehicle sales in New Mexico

New York Economic Impact in New York \$155 million invested 284 direct employment \$2.8 billion purchased from U.S. suppliers in 2021 537 international nameplate dealerships 26,656 dealership jobs \$2.2 billion dealership employee compensation 603,682 new vehicles sold in 2021 66% market share of new vehicle sales in New York 68,316 new green vehicles sold in 2021 74% market share of new green vehicle sales in New York

International Automaker Facilities

Sales and Training

- BMW of Manhattan New York
- Mercedes-Benz Manhattan New York

Other

- American Honda Investor Relations New York
- Subaru Independent Distributor Orangeburg
- Volvo Car USA New York

North Carolina

Economic Impact in North Carolina

\$1 billion invested
1,691 direct employment
\$273 million purchased from U.S. suppliers in 2021
318 international nameplate dealerships
17,608 dealership jobs
\$1.3 billion dealership employee compensation
267,220 new vehicles sold in 2021
62% market share of new vehicle sales in North Carolina
25,881 new green vehicles sold in 2021
69% market share of new green vehicle sales in North Carolina

International Automaker Facilities

Manufacturing

• Toyota Battery Toyota Manufacturing* — Liberty

R&D

• Toyota Racing Development — Salisbury

Sales and Training

• Subaru Area Training Center — Huntersville

North Dakota

Economic Impact in North Dakota

31 international nameplate dealerships
1,092 dealership jobs
\$70 million dealership employee compensation
11,251 new vehicles sold in 2021
32% market share of new vehicle sales in North Dakota
1,092 new green vehicles sold in 2021
69% market share of new green vehicle sales in North Dakota

Ohio

Economic Impact in Ohio

\$15 billion invested

Production

416,176 vehicles produced in 202151% of total auto production in Ohio\$9.4 billion purchased from U.S. suppliers

Sales

366 international nameplate dealerships
300,072 new vehicles sold in 2021
55% market share of new vehicle sales in Ohio
25,711 new green vehicles sold in 2021
65% market share of new green vehicle sales in Ohio

Employment

184,321 total jobs generated in Ohio

- 15,672 direct employment
- 17,690 dealership jobs
- 150,959 other indirect employment
- \$12.5 billion total employee compensation
 - \$1.3 billion dealership employee compensation
 - \$11.2 billion in direct and other indirect employee compensation

Revenues

The economic activity of international automakers in Ohio generated:

• \$1.8 billion in state and local tax receipts and other revenues

• **\$2.6 billion** in federal tax receipts and other revenues for the federal government



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The operations and related activities of international automakers and auto dealers in the U.S. contributed **\$20.4 billion (2.8%)** to Ohio's Gross State Product (GSP) in 2021.

Vehicles Made in Ohio







Acura Integra⁺

Acura MDX*

Acura NSX



Acura RDX*



Acura TLX*



F

Honda Accord Sedan*



Honda Accord Hybrid*



Honda CR-V*



Honda CR-V Hybrid*

*Exported from America *Production started in 2022 Vehicles are made, built, or manufactured in the United States using domestic and globally sourced parts.



Seven models manufactured by international automakers in Ohio are exported to **42 countries and territories** around the globe.

International Automaker Facilities

Manufacturing

- Honda Anna Engine Plant Anna
- Honda East Liberty Auto Plant East Liberty
- Honda Marysville Auto Plant Marysville
- Honda Performance Manufacturing Center Marysville
- Honda Transmission Plant Ohio Russells Point

R&D

- American Honda Motor Co., Inc., Columbus Research Labs Columbus
- Honda North American Auto Development Center Raymond
- Honda Automotive Laboratories of Ohio (HALO) East Liberty

Finance

• BMW Financial Services NA, LLC — Hilliard

Sales and Training

- Honda Zone Office Troy
- Hyundai Central Satellite Service Training Center Fairfield
- Nissan Service Training Center Grove City
- Subaru Area Training Center Dublin
- Subaru Zone Office Dublin
- Toyota Motor Sales U.S.A., Inc. Regional Office Cincinnati

Parts Centers

- Honda Midwest Consolidation Center Troy
- Honda Parts Distribution Center Troy
- Toyota Parts Distribution Center Cincinnati

Other

- Honda Heritage Center Marysville
- Honda Lock-America Co., Inc. Marysville

Oklahoma

Economic Impact



- **89** international nameplate dealerships
- 4,212 dealership jobs

in Oklahoma

- \$305 million dealership employee compensation
- 227,938 new vehicles sold in 2021
- 54% market share of new vehicle sales in Oklahoma
- 12,887 new green vehicles sold in 2021
- 64% market share of new green vehicle sales in Oklahoma

Oregon Economic Impact in Oregon

- \$101 million invested
- 686 direct employment
- \$41 million purchased from U.S. suppliers in 2021
- **138** international nameplate dealerships
- 7,125 dealership jobs
- \$548 million dealership employee compensation
- 114,166 new vehicles sold in 2021
- 67% market share of new vehicle sales in Oregon
- 23,489 new green vehicles sold in 2021
- 75% market share of new green vehicle sales in Oregon

International Automaker Facilities

R&D

• Jaguar Land Rover Global Digital Design Center — Portland

Finance

• Volkswagen Credit Call Center — Hillsboro

Sales and Training

- Honda Zone Office Portland
- Subaru Area Training Center Portland
- Subaru Zone Office Portland
- Toyota Motor Sales U.S.A., Inc. Regional Office Portland

Parts Centers

- Honda Parts Distribution Center Gresham
- Honda Parts Distribution Center Portland
- Subaru Master Distribution Center Gresham

Parts Centers (Continued)

- Subaru Regional Distribution Center Portland
- Toyota Parts Distribution Center Portland

Other

Toyota Port/Transport Operations — Portland



International automakers **exported 12 models** from the seaport of Portland in 2021.

Pennsylvania Economic Impact in Pennsylvania

\$23 million invested

- **284** direct employment
- \$799 million purchased from U.S. suppliers in 2021
- **496** international nameplate dealerships
- 22,578 dealership jobs
- \$1.5 billion dealership employee compensation
- 363,532 new vehicles sold in 2021
- 61% market share of new vehicle sales in Pennsylvania
- 39,270 new green vehicles sold in 2021
- 74% market share of new green vehicle sales in Pennsylvania

International Automaker Facilities

Sales and Training

• Kia Training Center — Allentown

Parts Centers

- BMW of North America Continental Distribution Center Easton
- BMW of North America Regional Parts Distribution Center Nazareth
- Mazda Parts Distribution Center Covington Township

Rhode Island

Economic Impact in Rhode Island

\$40 million purchased from U.S. suppliers in 2021

- **40** international nameplate dealerships
- 2,065 dealership jobs

\$153 million dealership employee compensation

32,529 new vehicles sold in 2021

70% market share of new vehicle sales in Rhode Island

3,885 new green vehicles sold in 2021

79% market share of new green vehicle sales in Rhode Island



South Carolina

Economic Impact in South Carolina

\$13.8 billion invested

Production
498,546 vehicles produced in 2021
100% of total auto production in South Carolina
\$14.6 billion purchased from U.S. suppliers

Sales

150 international nameplate dealerships
128,100 new vehicles sold in 2021
61% market share of new vehicle sales in South Carolina
10,088 new green vehicles sold in 2021
71% market share of new green vehicle sales in South Carolina

Employment

79,117 total jobs generated in South Carolina

- 15,221 direct employment
- 8,308 dealership job
- 55,588 other indirect employment
- \$5.2 billion total employee compensation
 - \$620 million dealership employee compensation
 - \$4.6 billion in direct and other indirect employee compensation

Revenues

The economic activity of international automakers in South Carolina generated:

- \$809 million in state and local tax receipts and other revenues
- **\$1.2 billion** in federal tax receipts and other revenues for the federal government



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The operations and related activities of international automakers and auto dealers in the U.S. contributed **\$10.2 billion (3.8%)** to South Carolina's Gross State Product (GSP) in 2021.

Seven models manufactured by international automakers in South Carolina are exported to **117 countries and territories** around the globe.

International automakers **exported seven models** from the seaport of Charleston in 2021.

International Automaker Facilities

Manufacturing

- BMW Manufacturing Co. Greer
- Mercedes-Benz Vans, LLC Ladson
- Volvo Car Industrial Operations Ridgeville

R&D

• BMW Group Information Technology Research Center — Greenville

Sales and Training

- BMW of North America Training Center Greer
- Volvo South Carolina Technical Center Ridgeville
- Volvo Manufacturing Training Center Ridgeville
- Volvo Car University Ridgeville

Parts Center

- BMW of North America Continental Distribution Center Spartanburg
- Nissan Parts Distribution Center Greenville

Other

- BMW Performance Center Greer
- Mercedes-Benz Marshalling Yard Ladson
- Volvo Car US Operations Summerville

Vehicles Made in South Carolina





BMW X3*









BMW X5*

BMW X5 PHEV*

BMW X6*



BMW X7*





Volvo S60 Sedan*

Volvo S60 PHEV

*Exported from America Vehicles are made, built, or manufactured in the United States using domestic and globally sourced parts.

Vehicles Assembled in South Carolina



Mercedes-Benz Metris Cargo



Mercedes-Benz Sprinter Passenger



Mercedes-Benz Sprinter Cargo

South Dakota

Economic Impact in South Dakota

27 international nameplate dealerships
1,020 dealership jobs
\$69 million dealership employee compensation
13,541 new vehicles sold in 2021
36% market share of new vehicle sales in South Dakota
1,471 new green vehicles sold in 2021
69% market share of new green vehicle sales in South Dakota

Tennessee

Economic Impact in Tennessee

\$13.1 billion invested

Production
391,684 vehicles produced in 2021
80% of total auto production in Tennessee
\$5.2 billion purchased from U.S. suppliers

Sales

194 international nameplate dealerships
161,582 new vehicles sold in 2021
60% market share of new vehicle sales in Tennessee
13,519 new green vehicles sold in 2021
69% market share of new green vehicle sales in Tennessee

Employment

117,015 total jobs generated in Tennessee

- 15,301 direct employment
- 10,880 dealership jobs
- 90,734 other indirect employment
- **\$8.4 billion** total employee compensation
 - \$860 million dealership employee compensation
 - \$7.5 billion in direct and other indirect employee compensation

Revenues

The economic activity of international automakers in Tennessee generated:

• \$1.1 billion in state and local tax receipts and other revenues

• **\$1.8 billion** in federal tax receipts and other revenues for the federal government

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The operations and related activities of international automakers and auto dealers in the U.S. contributed \$15.1 billion (3.6%) to Tennessee's Gross State Product (GSP) in 2021.

Vehicles Made in Tennessee





Nissan LEAF*



Nissan Maxima*

Infiniti QX60*



Nissan Murano*



Nissan Pathfinder*

Nissan Rogue*



Volkswagen Atlas*



Cross Sport*

*Exported from America Vehicles are made, built, or manufactured in the United States using domestic and globally sourced parts.

Volkswagen Passat*

International Automaker Facilities

Headquarters

- Infiniti Americas Franklin
- Mitsubishi Motors North America, Inc. Franklin •
- Nissan North America Franklin

Manufacturing

- Infiniti Decherd Powertrain Plant Decherd
- Nissan Decherd Powertrain Plant Decherd
- Nissan Smyrna Vehicle Assembly Plant Smyrna •
- Toyota Motor Manufacturing Tennessee Jackson •
- Volkswagen Chattanooga Assembly Plant Chattanooga

R&D

- Volkswagen Innovation Hub Knoxville
- Volkswagen North American Engineering and Planning Center Chattanooga

Sales and Training

• Nissan Service Training Center — Franklin

Parts Centers

- Honda Parts Distribution Center Loudon
- Land Rover South Eastern Parts Distribution Center Memphis
- Nissan Parts Distribution Memphis Low Volume Center Memphis
- Nissan Parts Redistribution Center Mt. Juliet •
- Volkswagen Regional Distribution Center Lenoir City

Other

- Nissan Central Collision Center Lebanon
- Nissan Customer Resource Center Murfreesboro
- Nissan Field Quality Center Smyrna
- Nissan Hanger Smyrna



Nine models manufactured by international automakers in Tennessee are exported to 29 countries and territories around the globe.

Texas Economic Impact in Texas

\$5.3 billion invested

Production

137,185 vehicles produced in 202129% of total auto production in Texas\$2.4 billion purchased from U.S. suppliers

Sales

627 international nameplate dealerships
766,662 new vehicles sold in 2021
53% market share of new vehicle sales in Texas
64,107 new green vehicles sold in 2021
63% market share of new green vehicle sales in Texas

Employment

138,546 total jobs generated in Texas

- 10,108 direct employment
- 45,504 dealership jobs
- 82,934 other indirect employment
- \$9.6 billion total employee compensation
 - \$3.9 billion dealership employee compensation
 - \$5.7 billion in direct and other indirect employee compensation

Revenues

The economic activity of international automakers in Texas generated:

- \$1.6 billion in state and local tax receipts and other revenues
- **\$2 billion** in federal tax receipts and other revenues for the federal government



The operations and related activities of international automakers and auto dealers in the U.S. contributed **\$17.6 billion** to Texas's Gross State Product (GSP) in 2021.

Vehicles Made in Texas







Toyota Tundra*

Toyota Sequoia⁺

Toyota Tacoma***

loyota racoma



Toyota Tundra Hybrid

*Exported from America *Production began in 2022 **Production at this facility ended in 2022 Vehicles are made, built, or manufactured in the United States using domestic and globally sourced parts.



Two models manufactured by international automakers in Texas are exported to **11 countries and territories** around the globe.

International Automaker Facilities

Headquarters

- Lexus Plano
- Lexus Financial Services Plano
- McLaren North America Coppell

Headquarters (Continued)

- Toyota Connected North America Plano
- Toyota Financial Services Plano
- Toyota Motor Credit Corporation Plano
- Toyota Motor North America Plano

Manufacturing

• Toyota Motor Manufacturing Texas — San Antonio

Finance

- American Honda Finance Corporate Central Service Center Irving
- Hyundai Capital America Plano
- Mercedes-Benz Financial Services USA Fort Worth
- Nissan Motor Acceptance Corporation Irving
- Toyota Financial Services Dealer Service Center Plano
- Toyota Financial Services Data Center Carollton

Sales and Training

- Honda/Acura Zone Office Irving
- Hyundai Motor America Regional Office Coppell
- Kia Training Center Lancaster
- Kia Regional Office Plano
- Mazda Training Center Grapevine
- Mazda Regional Office Sugarland
- Mercedes-Benz Learning and Performance Center Grapevine
- Mitsubishi Motors Regional Office Irving
- Nissan Regional Office Irving
- Nissan Service Training Center Irving
- Subaru Area Training Center Coppell
- Subaru Zone Office Frisco
- Volvo Car USA Dealer Training Academy Irving

Parts Centers

- BMW with BMW of North America Vehicle Distribution Center Galveston
- Honda Parts Distribution Center Irving
- Mazda Parts Distribution Center Grapevine
- Mercedes-Benz Parts Distribution Center Grapevine

Parts Centers (Continued)

- Mobis Parts Distribution Center (Hyundai/Kia) Lancaster
- Nissan Parts Distribution Center Irving
- Subaru Regional Distribution Center Coppell
- Volkswagen Group of America Parts Distribution Center Ft. Worth
- Volkswagen Parts Distribution Center Haslet

Other

- BMW of North America Vehicle Distribution Center Galveston
- North American Subaru Inc. Grapevine
- Toyota AirFlite McKinney
- Toyota Independent Distributor Houston
- Toyota Logistics Services, Inc./Marshalling Yard San Antonio
- Volkswagen South Central Prosper

Utah Economic Impact in Utah

\$81 million purchased from U.S. suppliers in 2021
80 international nameplate dealerships
5,538 dealership jobs

\$430 million dealership employee compensation

73,708 new vehicles sold in 2021

54% market share of new vehicle sales in Utah

9,244 new green vehicles sold in 2021

62% market share of new green vehicle sales in Utah

International Automaker Facilities

Finance

• BMW Bank of North America — Salt Lake City

Vermont

Economic Impact in Vermont

\$148 million purchased from U.S. suppliers in 2021
42 international nameplate dealerships
1,443 dealership jobs
\$101 million dealership employee compensation
23,495 new vehicles sold in 2021
57% market share of new vehicle sales in Vermont
3,942 new green vehicles sold in 2021

72% market share of new green vehicle sales in Vermont

Virginia Economic Impact in Virginia \$186 million invested 1,010 direct employment \$70 million purchased from U.S. suppliers in 2021 279 international nameplate dealerships 17,272 dealership jobs 1.3 billion dealership employee compensation 236,133 new vehicles sold in 2021 66% market share of new vehicle sales in Virginia 30,947 new green vehicles sold in 2021

71% market share of new green vehicle sales in Virginia

International Automaker Facilities

Headquarters

- Audi Herndon
- Bentley Herndon
- Bugatti Herndon
- Lamborghini Herndon
- Volkswagen Electrify America Reston
- Volkswagen Group of America Herndon

Sales and Training

- Hyundai Motor America Service Training Center Fredericksburg
- Hyundai Motor America Regional Office Mid-Atlantic Region McLean
- Mazda Training Center Colonial Heights
- Nissan Service Training Center Sterling

Other

• Nissan North America, Inc. Government Affairs — Herndon

Washington Economic Impact in Washington

\$16 million invested
310 direct employment
\$60 million purchased from U.S. suppliers in 2021
211 international nameplate dealerships
13,056 dealership jobs
\$1 billion dealership employee compensation
184,689 new vehicles sold in 2021
68% market share of new vehicle sales in Washington
37,591 new green vehicles sold in 2021
69% market share of new green vehicle sales in Washington

International Automaker Facilities

R&D

- Mercedes-Benz R&D North America Seattle
- Volkswagen Automotive Cloud, LLC Redmond

Sales and Training

- Kia Training Center Kent
- Mazda Training Center Kirkland
- Nissan Regional Office Bellevue
- Nissan Service Training Center Kent
- Subaru Area Training Center Shoreline



West Virginia

Economic Impact in West Virginia

\$1.9 billion invested\$3.1 billion purchased from U.S. suppliers

Sales

77 international nameplate dealerships
38,304 new vehicles sold in 2021
52% market share of new vehicle sales in West Virginia
3,570 new green vehicles sold in 2021
81% market share of new green vehicle sales in West Virginia

Employment

7,627 total jobs generated in West Virginia

- 1,909 direct employment
- 2,655 dealership jobs
- 3,063 other indirect employment
- \$411 million total employee compensation
 - \$160 million dealership employee compensation

• **\$251 million** in direct and other indirect employee compensation

Revenues

The economic activity of international automakers in West Virginia generated:

• \$101 million in state and local tax receipts and other revenues

• **\$88 million** in federal tax receipts and other revenues for the federal government

The operations and related activities of international automakers and auto dealers in the U.S. contributed **\$704 million** to West Virginia's Gross State Product (GSP) in 2021.

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International Automaker Facilities

Manufacturing

• Toyota Motor Manufacturing West Virginia — Buffalo



Wisconsin

Economic Impact in Wisconsin



\$124 million purchased from U.S. suppliers in 2021
184 international nameplate dealerships
7,400 dealership jobs
\$449 million dealership employee compensation
111,954 new vehicles sold in 2021
49% market share of new vehicle sales in Wisconsin
13,442 new green vehicles sold in 2021

71% market share of new green vehicle sales in Wisconsin

International Automaker Facilities

Parts Center

Volkswagen Parts Distribution Center — Pleasant Prairie

Wyoming Economic Impact in Wyoming

19 international nameplate dealerships

817 dealership jobs

\$52 million dealership employee compensation

8,681 new vehicles sold in 2021

39% market share of new vehicle sales in Wyoming

1,035 new green vehicles sold in 2021

74% market share of new green vehicle sales in Wyoming



Cest

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International Automakers in America

Aston Martin

U.S. Headquarters: Irvine, California

U.S. Operations Established: 1964

astonmartin.com

Aston Martin Lagonda of North America, Inc. 9920 Irvine Center Drive Irvine, CA 92618 T 949.379.3100

BMW Group

U.S. Headquarters: Woodcliff Lake, New Jersey U.S. Operations Established: 1975

Brands: BMW, MINI, and Rolls-Royce

bmwusa.com

BMW Group Government & External Affairs 900 G Street, NW Suite 600 Washington, D.C. 20001

Ferrari North America, Inc.

Englewood Cliffs, NJ 07632

250 Sylvan Avenue

T 201.816.2600

Honda

U.S. Headquarters: Torrance, California U.S. Operations Established: 1959 Brands: Honda and Acura hondainamerica.com American Honda Motor Co., Inc. Government & Industry Relations 1001 G Street, NW Suite 950 Washington, D.C. 20001 T 202.661.4400

Hyundai

U.S. Headquarters: Fountain Valley, California

U.S. Operations Established: 1985 Brands: Hyundai and Genesis hyundaiusa.com Hyundai Motor Company Washington Office 660 N. Capitol Street, NW Suite 800 Washington, D.C. 20001 T 202.629.1555

Jaguar Land Rover

U.S. Headquarters: Mahwah, New Jersey

U.S. Operations Established: 2001

jaguarlandrover.com

Jaguar Land Rover Government Relations 100 Jaguar Land Rover Way Mahwah, NJ 07495 T 201.818.8500

Ferrari

U.S. Headquarters: Englewood Cliffs, New Jersey

U.S. Operations Established: 1990

ferrari.com

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KIA

U.S. Headquarters: Irvine, California

U.S. Operations Established: 1992

kia.com

Kia Corporation Government Affairs 601 New Jersey Avenue, NW Suite 800 Washington, D.C. 20001 T 202.503.1515

McLaren

U.S. Headquarters: Coppell, Texas

U.S. Operations Established: 2010

mclaren.com

McLaren North America

1405 S Belt Line Rd Suite 100 Coppell, TX 75019 T 855.202.8815

Maserati

U.S. Headquarters: Auburn Hills, Michigan

U.S. Operations Established: 2001

maseratiusa.com

Maserati North America, Inc. 1 Chrysler Drive Auburn Hills, MI 48326

T 877.696.2737

Mercedes-Benz

U.S. Headquarters:
Sandy Springs/Atlanta, Georgia
U.S. Operations Established: 1965
group.mercedes-benz.com

Mercedes-Benz North America External Affairs 800 Maine Avenue, SW Suite 625 Washington, D.C. 20024 T 202.649.4501

Mazda

U.S. Headquarters: Irvine, California

U.S. Operations Established: 1970

mazdausa.com

Mazda North American Operations Government & Public Affairs 1025 Connecticut Avenue, NW Suite 910 Washington, D.C. 20036 T 202.467.5095

Mitsubishi Motors

U.S. Headquarters: Franklin, Tennessee U.S. Operations Established: 1981 mitsubishicars.com Mitsubishi Motors R&D of America, Inc. Government & Industry Relations 3735 Varsity Drive Ann Arbor, MI 48108 T 734.477.6119

Nissan

U.S. Headquarters: Franklin, Tennessee

U.S. Operations Established: 1958

Brands: Nissan and Infiniti

nissanusa.com

Nissan North America, Inc. Government Affairs 1 Nissan Way Franklin, TN 37067 T 615.725.8742

Volkswagen Group of America

U.S. Headquarters: Herndon, Virginia

U.S. Operations Established: 1955

Brands: Volkswagen, Audi, Bentley, Bugatti, Lamborghini, and Porsche

volkswagengroupofamerica.com

Volkswagen Group of America Public Affairs

601 Pennsylvania Avenue, NW Suite 740 Washington, D.C. 20004 T 202.899.1000

Subaru

U.S. Headquarters: Camden, New Jersey

U.S. Operations Established: 1968 subaru.com North American Subaru, Inc. Government Relations 1001 G Street, NW Suite 300 East Washington, D.C. 20001 T 856.488.8500

Volvo Cars

U.S. Headquarters: Mahwah, New Jersey
U.S. Operations Established: 1955
volvocars.com/us

Volvo Car Corporation Government Affairs

House of Sweden 2900 K Street, NW Suite 508 Washington, D.C. 20007 T 202.536.1607

Toyota

U.S. Headquarters:
Plano, Texas
U.S. Operations Established: 1958
Brands: Toyota and Lexus

toyota.com

Toyota Motor North America, Inc. Government Affairs 325 7th Street, NW

Suite 1000 Washington, D.C. 20004 T 202.463.6800





Sources used to compile the data in this report:

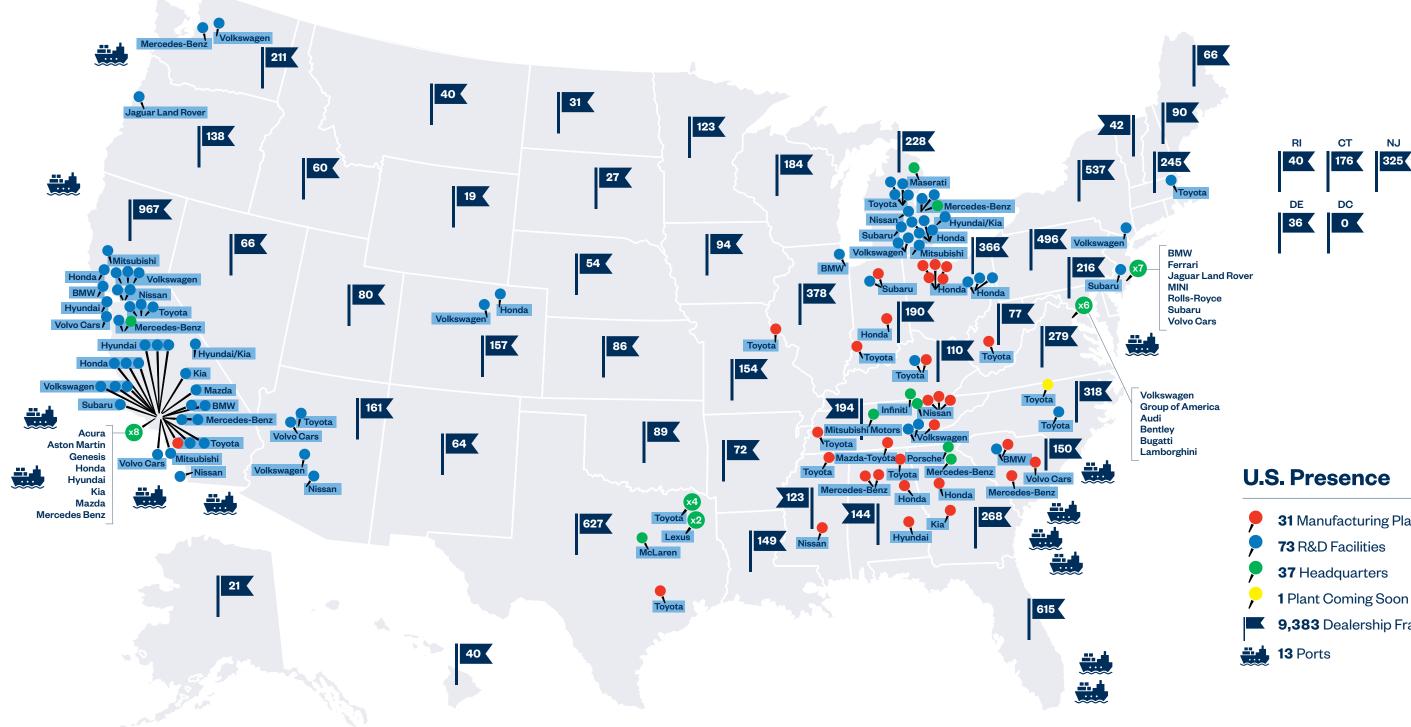
- The 2021 Autos Drive America and AIADA Economic Impact Survey
- AIADA's membership roster
- NADA DATA
- WardsAuto InfoBank
- IHS Markit New Vehicle Registration Data

Automobile manufacturers participating in the 2021 Autos Drive America and AIADA Economic Impact Survey:

- BMW Group
- Honda
- Hyundai
- Kia
- Mazda
- Mercedes-Benz
- Mitsubishi Motors
- Nissan
- Subaru
- Toyota
- Volkswagen Group
- Volvo Cars

Indirect economic impacts for the U.S. and each state derived by SCOUT Economics using direct employment, dealer employment, and auto parts employment multipliers from the IMPLAN input-output model.

International Automakers & Dealers Across America



U.S. Presence

31 Manufacturing Plants

NJ

- 1 Plant Coming Soon
- 9,383 Dealership Franchises



Autos Drive America represents the U.S. operations of international motor vehicle manufacturers integral to America's workforce, communities, and economy.

As the voice of international automakers in the United States, Autos Drive America works closely with policymakers at all levels of government to advance policies that promote jobs, trade, and growth in the U.S. automotive industry.

Autos Drive America

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The American International Automobile Dealers Association (AIADA) serves as an advocate for international nameplate new automobile dealership franchises before Congress, the White House, and federal agencies. AIADA focuses lobbying efforts on issues impacting America's international nameplate automobile dealers, including: trade and anti-competitive restrictions; regulatory overreach; tax measures; energy and fuel economy policies; and other industryrelated issues.

American International Automobile Dealers Association

500 Montgomery Street, Suite 800 Alexandria, VA 22314 T 1-800-GO-AIADA www.AIADA.org











www.AutosDriveAmerica.org



www.AIADA.org

