



# International Automakers and Dealers in America

**Economic Impact Report** 















































Polestar













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<b>Opening</b>	Messages
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**Automakers** 

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# **Autos Drive America**

Each year, Autos Drive America and the American International Automobile Dealers Association (AIADA) compile an economic impact report to highlight international automakers and nameplate dealers' positive impact in the U.S. The latest report shows international automakers in the U.S. continued driving the American automotive industry forward, just like it has for the past 60 years.

While automakers and dealers were not immune to the unprecedented challenges many industries faced throughout 2021, international automakers saw significant increases across jobs, production, sales, and exports. Importantly, international automakers increased their cumulative investments in the U.S. to over \$100 billion. With announcements of new assembly lines, new manufacturing facilities, and new research and design hubs right here in the U.S., international automakers yet again proved they are invested in the success of the U.S. auto industry and its workers.

With these new investments, international automakers also created more career opportunities nationwide. International automakers now directly employ more than 140,000 people in the U.S., a new record. And, alongside international nameplate dealerships, they support 2.3 million American jobs. To support a growing workforce, international automakers opened new state-of-the-art training facilities, announced new programs to train and upskill employees, and built new relationships with educational institutions to create pathways for STEM students interested in modern manufacturing.

All of these investments add up to one thing; better vehicles for Americans. International automakers account for nearly half (47%) of all domestic vehicle and truck production and lead new vehicle sales in 37 states.

As the global auto industry undergoes the shift to electrification, our members are ensuring the U.S. auto industry maintains its competitive edge during this transformative time. In 2021, international automakers sold over 1 million new green vehicles in the U.S., accounting for a majority (66%) of the market share. Through increased investments into green vehicle production, more efficient manufacturing practices, and a modern workforce, international automakers are paving the way for a more sustainable U.S. auto industry.

With each economic impact report, Autos Drive America and AIADA reflect on the achievements made by our members in the past year while looking forward to what comes next. As they have done consistently for decades, international automakers will continue investing to create careers and strengthen communities across the country. Our members are committed to every worker they employ, every investment they make, and to driving America forward.

Jenny M. Sofavian Jennifer M. Safavian

Autos Drive America President & CEO

# **AIADA**

For decades, America's international nameplate automobile dealers have opened their doors to Americans seeking safe, reliable transportation. Shaped by both good times and bad, they have evolved to be responsible for 59 percent of all vehicles sold in the United States.

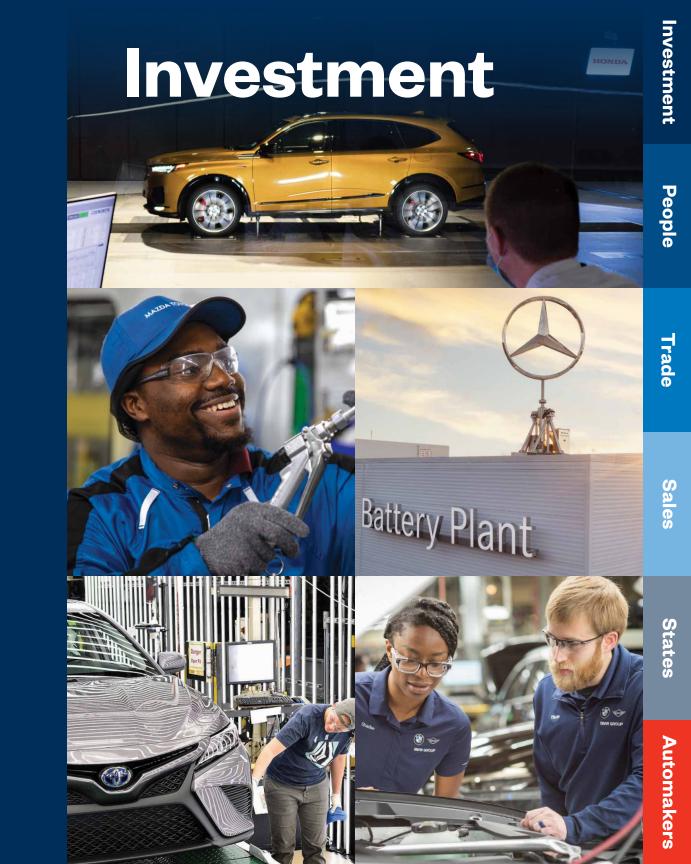
This year's Economic Impact Report reflects an industry that, despite recent headwinds, has grown, thrived, and embraced the potential for a greener future. International nameplate dealers are proud to have sold more than 1 million green vehicles in 2021, and are optimistic about a retail future that can benefit all Americans through growing employment, increased facility investment, and sustainable practices.

Through resilience and adaptability, AIADA's members have established themselves as cornerstones of communities across the country. Our newest Economic Impact Report lays bare the remarkable investment AIADA's members and brands have made in our country, and the unwavering commitment dealers have to the 543,000 Americans they employ and the millions of customers they serve each year. With a payroll of more than \$43.5 billion, dealers are bringing good, stable jobs to small towns and big cities in all 50 states.

Our current auto franchise model benefits Americans by ensuring they have a brick and mortar location, in their community, where they can address repairs, recalls, and any questions they might have about their vehicle. At 9,383 locations across the country, dealers and their employees, who represent more than half of all U.S. dealership jobs, are the face of their manufacturers, and the ambassador for their brands.

By publishing this report, AIADA and our partners at Autos Drive America are raising awareness of the highly globalized nature of auto manufacturing and retailing, and the integral role international nameplate manufacturers and dealers play in the American economy. When dealers look to the future of auto retailing, they see nothing but potential. I hope that this report inspires you to share that sense of optimism.

AIADA President & CEO



# **Manufacturing**

31 facilities producing vehicles, batteries, and components



4.2 million vehicles produced in 2021



47%

47% of all U.S. vehicle production in 2021

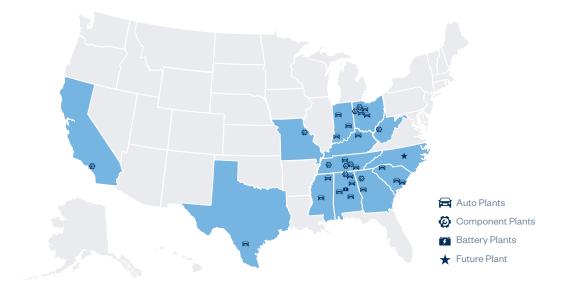


\$91 billion parts and services purchased

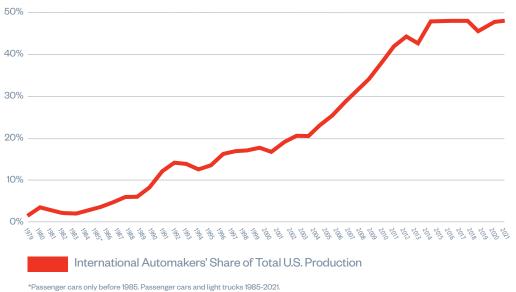


\$23 billion goods and services purchased

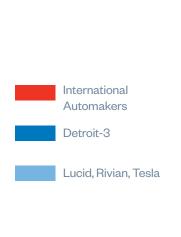
# 13 States with International Automaker **Manufacturing Facilities**

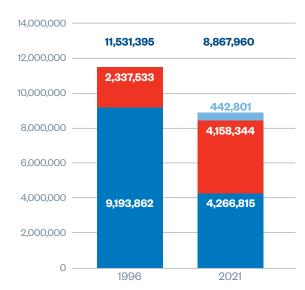


# International Automakers' Share of U.S. Auto Production Has Grown from 1% in 1979 to 47% in 2021



# International Automakers Have Increased Their U.S. Production Volume by More Than 56% Over the Past 25 Years





# **Manufacturing Facilities**

State	Automaker	Facility	Name	City	Production Start	Vehicles/ Components Produced
	Honda	Ħ	Honda Alabama Auto Plant	Lincoln	2001	Odyssey, Passport, Pilot, Ridgeline, V-6 engines
	Hyundai		Hyundai Motor Manufacturing Alabama	Montgomery	2005	Elantra, Santa Cruz, Santa Fe, Sonata, Tucson
Alabama	Mazda- Toyota		Mazda Toyota Manufacturing, U.S.A., Inc.	Huntsville	2021	Mazda CX-50 <sup>+</sup> , Toyota Corolla Cross
	Mercedes- Benz		Mercedes-Benz U.S. International, Inc.	Vance	1995	GLE SUV, GLE Coupe, GLS SUV, Mercedes- Maybach GLS
	Mercedes- Benz	7	Mercedes-Benz U.S. International, Inc.	Woodstock	2022	Electric vehicle batteries
	Toyota	0	Toyota Motor Manufacturing Alabama	Huntsville	2001	4-cylinder and V-6 gas and HEV engines
California	Toyota	<b>©</b>	TABC, Inc.	Long Beach	1972	Current Tacoma model parts, Toyota service parts, Tesla parts
Georgia	Honda	0	Honda Transmission Plant - Georgia	Tallapoosa	2006	Transmissions
Georgia	Kia		Kia Georgia	West Point	2009	K5, Sorento, Sportage, Telluride
	Honda		Honda Indiana Auto Plant	Greensburg	2008	Civic, CR-V, Insight
Indiana	Subaru		Subaru of Indiana Automotive, Inc.	Lafayette	1989	Ascent, Impreza, Legacy, Outback
	Toyota	F	Toyota Motor Manufacturing Indiana	Princeton	1996	Highlander, Highlander Hybrid, Sequoia <sup>††</sup> , Sienna Hybrid
Kentucky	Toyota		Toyota Motor Manufacturing Kentucky	Georgetown	1986	Avalon, Avalon Hybrid, Camry, Camry Hybrid, RAV4 Hybrid, Lexus ES, Lexus ES Hybrid, 4-cylinder and V-6 engines, powertrain parts
	Nissan		Nissan Canton Vehicle Assembly Plant	Canton	2003	Altima, Frontier, Titan, Titan XD
Mississippi	Toyota		Toyota Motor Manufacturing Mississippi	Blue Springs	2007	Corolla
Missouri	Toyota	<b>©</b>	Toyota Motor Manufacturing Missouri	Troy	1990	Cylinder heads, cylinder blocks, automatic transmission parts
North Carolina	Toyota	7	Toyota Battery Manufacturing, North Carolina*	Liberty	2025	Electric vehicle batteries

State	Automaker	Facility Name	City	Production Start	Vehicles/ Components Produced
	Honda	Honda Anna Engine Plant	Anna	1985	4-cylinder and V-6 engines
	Honda	Honda East Liberty Auto Plant	East Liberty	1989	CR-V, CR-V Hybrid, Acura MDX, Acura RDX
Ohio	Honda	Honda Marysville Auto Plant	Marysville	1982	Accord Sedan, Accord Hybrid, CR-V, Acura Integra <sup>†</sup> , Acura TLX
	Honda	Honda Performance Manufacturing Center	Marysville	2016	Acura NSX, Acura PMC Edition Models
	Honda	Honda Transmission Plant - Ohio	Russells Point	1996	Transmissions, gears, four-wheel- drive components, hybrid-electric systems
	BMW	BMW Manufacturing Company	Greer	1994	X3, X4, X5, X5 PHEV, X6, X7
South Carolina	Mercedes- Benz	Mercedes-Benz Vans,	Ladson	2006	Metris Cargo**, Sprinter Cargo**, Sprinter Passenger**
	Volvo Cars	Volvo Car U.S. Operations	Ridgeville	2018	S60 PHEV, S60 Sedan
	Nissan	Nissan Decherd Powertrain Plant	Decherd	1997	Engines, crankshaft forgings, cylinder block castings
	Nissan	INFINITI Decherd Powertrain Plant	Decherd	2014	Engines
Tennessee	Nissan	Nissan Smyrna Vehicle Assembly Plant	Smyrna	1983	LEAF, Maxima, Murano, Pathfinder, Rogue, Infiniti QX60
	Toyota	Toyota Motor Manufacturing Tennessee	Jackson	2003	Cylinder blocks, automatic transmission parts
	Volkswagen	Volkswagen Chattanooga Assembly Plant	Chattanooga	2010	Atlas, Atlas Cross Sport, Passat
Texas	Toyota	Toyota Motor Manufacturing Texas	San Antonio	2003	Sequoia <sup>†</sup> , Tacoma <sup>††</sup> , Tundra, Tundra HEV
West Virginia	Toyota	Toyota Motor Manufacturing West Virginia	Buffalo	1996	Automatic transmissions, 4-cylinder and V-6 engines







# International Automakers' Vehicles



Made in Ohio



BMW X5 PHEV\* Made in South Carolina



Honda Insight\*†† Made in Indiana



Made in Alabama



Lexus ES Hybrid\* Made in Kentucky



Mercedes-Benz Sprinter Cargo Made in South Carolina



Made in Mississippi



Tovota Camry\* Made in Kentucky



Toyota Sienna Hybrid \* Made in Indiana



Made in Ohio

BMW X6\*

Made in South Carolina

Honda Odyssey\*

Made in Alabama

Hyundai Tucson

Made in Alabama

Mazda CX50<sup>+</sup>

Made in Alabama

Nissan Altima\*

Made in Mississippi

Nissan Titan XD

Made in Mississippi

Made in Kentucky

Toyota Tacoma\*\*\*

Made in Texas



**BMW X7\*** Made in South Carolina



Made in Ohio

Honda Passport\* Made in Alabama



Honda Pilot\* Made in Alabama

Made in Ohio

Honda Accord\*

Made in Ohio



Infiniti QX60\* Made in Tennessee



Kia K5\* Made in Georgia



Mercedes-Benz GLE SUV\* Made in Alabama



Mercedes-Benz GLE Coupe\* Made in Alabama



Nissan Frontier\* Made in Mississippi



Nissan LEAF\* Made in Tennessee



Subaru Ascent\* Made in Indiana



Made in Indiana



Toyota Corolla\* Made in Mississippi



Toyota Corolla Cross<sup>3</sup> Made in Alabama



Toyota Tundra\* Made in Texas



Toyota Tundra Hybrid Made in Texas



Volkswagen Atlas\* Made in Tennessee

# Made in America



Made in Ohio

Honda Accord Hybrid\*

Made in Ohio

Honda Ridgeline\*

Made in Alabama

Kia Sorento\*

Made in Georgia

Mercedes-Benz

GLS SUV\*

Made in Alabama

Nissan Maxima\*

Made in Tennessee

Subaru Legacy\*

Made in Indiana

Toyota Highlander\*

Made in Indiana

Volkswagen Atlas Cross Sport\*

Made in Tennessee



**BMW X3\*** Made in South Carolina

Honda Civic\*

Made in Indiana





Honda CR-V\* Made in Indiana and Ohio



Hyundai Elantra\* Made in Alabama





Kia Sportage Made in Georgia



Maybach GLS Made in Alabama



Nissan Murano\*



Made in Tennessee



Subaru Outback\* Made in Indiana



Toyota Highlander Hybrid\* Made in Indiana



Made in Tennessee



Made in South Carolina



Honda CR-V Hybrid\* Made in Ohio



Hyundai Santa Fe\* Made in Alabama

Made in Kentucky



Made in Georgia



Metris Cargo Made in South Carolina



Nissan Pathfinder\* Made in Tennessee

Toyota Avalon\*

Made in Kentucky

Tovota RAV4 Hybrid

Made in Kentucky



Nissan Rogue\* Made in Tennessee



Toyota Avalon Hybrid\* Made in Kentucky



Tovota Seguoia\*1 Made in Texas



Volvo S60 Sedan\* Made in South Carolina



Made in South Carolina

# Capital and Community Investment



International automakers have invested \$101 billion into U.S. operations **州 500** 

International automakers operate 500 facilities across 36 states



\$28.4B

\$28.4 billion generated in state and local tax receipts and other revenues



\$34.8B

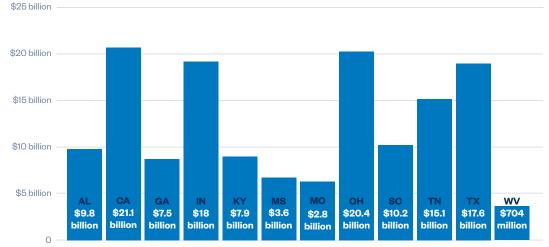
\$34.8 billion generated in federal tax receipts and other revenues



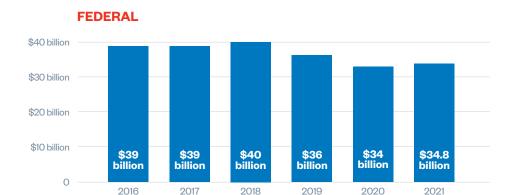
\$283B

\$283 billion contributed to gross domestic product in 2021

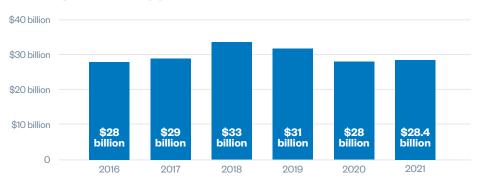
# International Automakers and Auto Dealers Contributed Billions of Dollars to Gross State Product in 2021



# Billions of Dollars in Federal, State and Local Taxes Are Generated by International Automakers and Auto Dealers



#### STATE AND LOCAL





# **Research & Development**



73 R&D facilities located in 14 states



More than 8.100 R&D employees

### 69 Different Models Designed or Developed in the U.S.



Acura CL\* Acura EL Acura MDX\* Acura NSX Acura RDX\*

Acura TL\* Acura TLX

Acura ZDX



Genesis G70 Genesis G80 Genesis G90 Genesis GV70 Genesis GV80



Honda Accord Coupe\* Honda Accord Sedan Honda Accord Wagon\* Honda Civic Honda Civic Coupe\* Honda Element Honda Odyssey\* Honda Passport Honda Pilot\*



Honda Ridgeline\*

Hyundai Accent Hyundai Elantra Hyundai loniq 5 Hyundai Kona Hyundai Nexo Hyundai Palisade Hyundai Santa Cruz Hyundai Santa Fe Hyundai Sonata Hyundai Tucson Hyundai Veloster N



Infiniti QX50 Infiniti QX55 Infiniti QX60



Kia EV6 Kia K5 Kia Cadenza\* Kia Forte\* Kia Niro\* Kia Rio\* Kia Sedona\* Kia Sorento\* Kia Soul\* Kia Sportage Kia Telluride

Kia Seltos

Kia Stinger



Nissan Altima\*

Nissan Frontier\* Nissan Kicks Nissan LEAF Nissan Maxima\* Nissan Murano Nissan Note

Nissan NV Nissan NV200 Nissan Pathfinder Nissan Rogue Nissan Sentra\* Nissan Titan\*

Nissan Versa

Nissan Versa Sedan

# (4)

# **TOYOTA**

Toyota Avalon\* Toyota Camry Toyota RAV4 EV Toyota Sienna\* Toyota Solara Toyota Tacoma Toyota Tundra\* Toyota Venza

# **R&D Facilities**

State	Facility	City
	Nissan Technical Center North America Arizona Test Center	Stanfield
Arizona	Toyota Arizona Proving Grounds	Wittman
	Volkswagen Arizona Proving Grounds	Maricopa
	Volvo Car Arizona Proving Ground	Wittmann
	Acura Design Studio	Torrance
	American Honda Motor Co., Inc., R&D Business Unit and Honda Design Studio	Torrance
	Audi Advanced Driver Assistance R&D (Volkswagen)	San Jose
	Audi of America Design Loft (Volkswagen)	Malibu
	Audi Innovation Center (Volkswagen)	San Francisco
	BMW Technology Office	Mountain View
	BMW of North America Engineering and Emission Test Center	Oxnard
	Calty Design Research (Toyota)	Newport Beach
	Calty Design Research (Toyota Innovation Hub)	Oakland
	Designworks (BMW Group)	Newbury Park
	Honda Innovations, Inc.	Mountain View
	Honda Proving Center of California	Cantil
	Honda Research Institute USA, Inc., Silicon Valley Research Office	San Jose
	Hyundai Kia America Technical Center, Inc. Proving Ground	California City
	Hyundai Kia America Technical Center, Inc. Engineering Facility	Chino
	Hyundai Kia America Technical Center, Inc. North American Quality Center	Chino
	Hyundai Kia America Technical Center, Inc. Design Center/Tech Facility	Irvine
California	Hyundai Kia America Technical Center, Inc. Hyundai Ventures	Menlo Park
	Kia Design Center America	Irvine
	Mazda R&D Irvine	Irvine
	Mercedes-Benz R&D North America	Carlsbad
	Mercedes-Benz R&D North America	Long Beach
	Mercedes-Benz R&D North America Nissan Design America	Sunnyvale San Diego
	<u> </u>	
	Nissan Research Center Silicon Valley  Nissan Technical Center Fuel Cell Research Center	Santa Clara
	Nissan Technical Center Fuel Cell Research Center Subaru Research & Development	West Sacramento
	Subaru Research & Development	Cypress Tustin
	·	Costa Mesa
	Toyota Racing Development Toyota Research Institute	Palo Alto
	Toyota InfoTechnology Center U.S.A., Inc.	Mountain View
	Volkswagen Innovation and Engineering Center California	Belmont
	Volkswager Test Center California	Oxnard
		Santa Monica
	Volkswagen Design Center	
	Volvo Car Design Studio Volvo Car Technology	Camarillo Sunnyvale
	American Honda Motor Co., Inc., Denver Test Lab	Denver
Colorado	Audi Test Lab (Volkswagen)	Golden
Indiana	Subaru Research & Development	Lafayette
Kentucky	Toyota Production Engineering and Manufacturing Center	Georgetown
assachusetts	Toyota Research Institute	Cambridge
assacriusetts	American Honda Motor Co., Inc., Ann Arbor Test Lab	Ann Arbor
	American Honda Motor Co., Inc., Pontiac Office	Auburn Hills
	American Honda Motor Co., Inc., Politice Office	Warren
	Calty Design Research (Toyota)	Ann Arbor
	Honda Research Institute USA, Inc., Detroit Research Office	Ann Arbor Ann Arbor
	Hyundai-Kia America Technical Center, Inc.	Superior Township
	Mercedes-Benz R&D North America	Ann Arbor
	Mercedes-Benz R&D North America	Redford
Michigan	Mitsubishi Motors R&D of America, Inc	Ann Arbor
	Nissan Technical Center North America	Farmington Hills
	Subaru Research & Development	Ann Arbor
	Toyota Motor North America R&D	Ann Arbor
	Toyota Research Institute	Ann Arbor
	Toyota Motor North America R&D	Saline
	Volkswagen Engineering & Environmental Office	Auburn Hills
	Volkswagen Safety Affairs	Auburn Hills
	Subaru Research & Development	Camden
New Jersey	Volkswagen Allendale Test Center	Allendale
orth Carolina	Toyota Racing Development	Salisbury
orth Carolina	American Honda Motor Co., Inc., Columbus Research Labs	Columbus
Ohio	Honda Automotive Laboratories of Ohio (HALO)	East Liberty
Onio	Honda North American Auto Development Center	Raymond
Oregon	Jaguar Land Rover Global Digital Design Center	Portland
outh Carolina	BMW Group Information Technology Research Center	Greenville
outin Carolina	Volkswagen Innovation Hub	Knoxville
Tennessee	Volkswagen Innovation Hub Volkswagen North American Engineering & Planning Center	
	VOINSWARENT NOUTH ATHERICAN ENRINEERING & PIANNING CENTER	Chattanooga
	Mercedes-Benz R&D North America	Seattle

\*Multiple generations

Hyundai Venue 13 **12** 

**Trade** 

Sales

States

**Automakers** 

# **Employment**

# **Workforce Development**



More than 140,000 direct U.S. employees



\$13B

Direct employee payroll of \$13 billion



**64%** 

64% of direct jobs are in manufacturing



19M

19 million trainings conducted across the United States



36

Workforce development programs offered in 36 states



131

131 workforce development programs offered by international automakers



**19**1

191 workforce development programs offered by partners



**2.3M** 

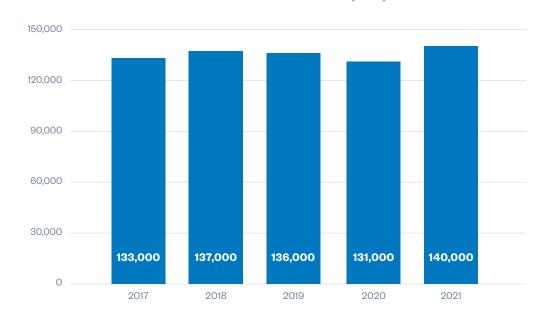
2.3 million direct and indirect<sup>1</sup> U.S. jobs generated



Total employee compensation of \$162 billion<sup>1</sup> in 2021

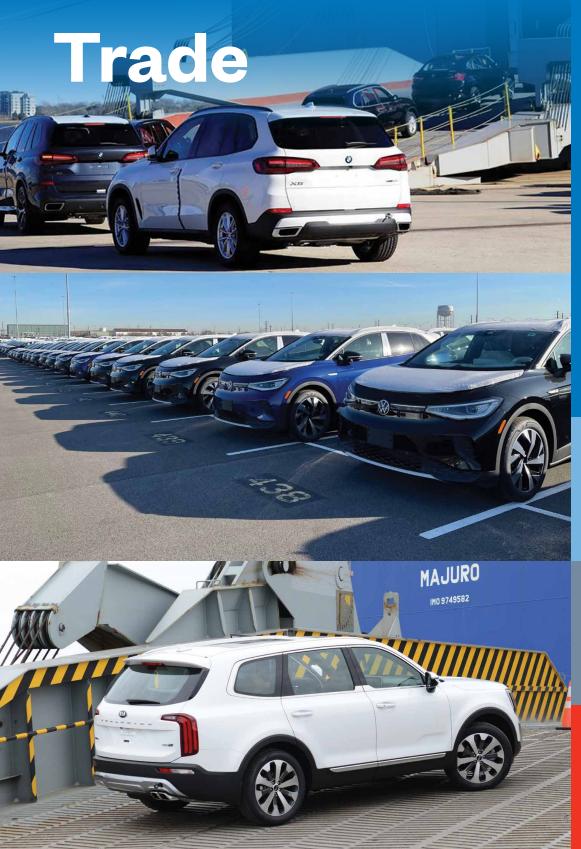
Indirect economic impacts derived by SCOUT Economics using direct employment, dealer employment, and auto parts employment multipliers from the IMPLAN input-output model.

# **International Automakers' Direct Employment 2017-2021**





**Automakers** 



# **U.S.-Made Exports**



\$24B

\$24 billion in vehicle exports in 2021



18%

18% of American-made vehicles were exported in 2021



762,000

762,000 U.S.-built vehicles exported by international automakers in 2021



61

61 different models exported from international automakers' U.S. plants



135

Vehicles exported to more than 135 countries and territories

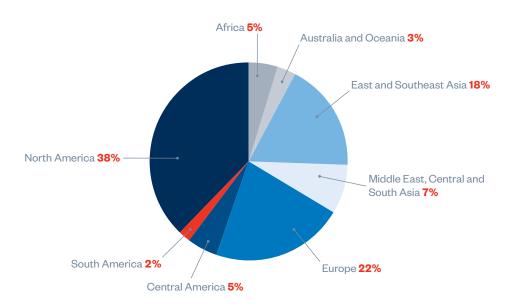


38%

38% of exports in 2021 were to U.S. free trade agreement partners



### **U.S. Built Vehicles are Exported Worldwide**



### **Trade Supports Jobs in Manufacturing States**

State	Total Jobs	2021 Production	Models Exported
Alabama	76,092	839,824	Honda: Odyssey, Passport, Pilot, Ridgeline Hyundai: Elantra, Santa Cruz, Santa Fe, Sonata Mercedes-Benz: GLE SUV, GLE Coupe, GLS SUV Toyota: Corolla Cross
Georgia	69,366	255,100	Kia: K5, Sorento, Telluride
Indiana	133,803	853,795	Honda: Civic, CR-V, Insight Subaru: Ascent, Impreza, Legacy, Outback Toyota: Highlander, Highlander Hybrid, Sequoia, Sienna Hybrid
Kentucky	68,965	438,202	Toyota: Avalon, Avalon Hybrid, Camry, Camry Hybrid, Lexus ES, Lexus ES Hybrid
Mississippi	28,928	327,832	Nissan: Altima, Frontier, Titan Toyota: Corolla
Ohio	184,320	416,176	Honda: Accord, Accord Hybrid, CR-V, CR-V Hybrid, Acura ILX, Acura MDX, Acura RDX, Acura TLX
South Carolina	79,083	498,546	BMW: X3, X4, X5, X5 PHEV, X6, X7 Volvo: S60
Tennessee	117,015	391,684	Nissan: LEAF, Maxima, Murano, Pathfinder, Rogue, Infiniti QX60 Volkswagen: Atlas, Atlas Cross Sport, Passat
Texas	138,546	137,185	Toyota: Tacoma, Tundra

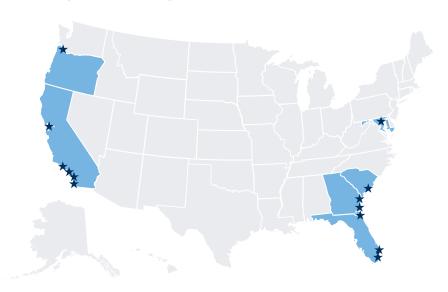
Source: Production data from WardsAuto InfoBank for BMW Group, Honda, Hyundai, Kia, Mazda, Mercedes-Benz, Mitsubishi Motors, Nissan, Subaru, Toyota, Volkswagen Group, and Volvo Cars.

# **Top Export Markets**

Rank	Exports	Total Volume
1	Canada	200,815
2	European Union*	101,460
3	China	61,052
4	South Korea	30,428
5	Gulf Cooperation Council**	29,697
6	Mexico	25,736
7	Mauritius	23,066
8	Australia	16,392
9	United Kingdom	13,807
10	Russia	12,186
11	Puerto Rico	11,630
12	Saint Lucia	7,405
13	Switzerland	5,403
14	Japan	4,450
15	Thailand	3,929
16	Brazil	2,987
17	Peru	2,987
18	Chile	2,595
19	Colombia	2,237
20	South Africa	2,139

Italics indicate FTA countries

# U.S. Seaports of Export

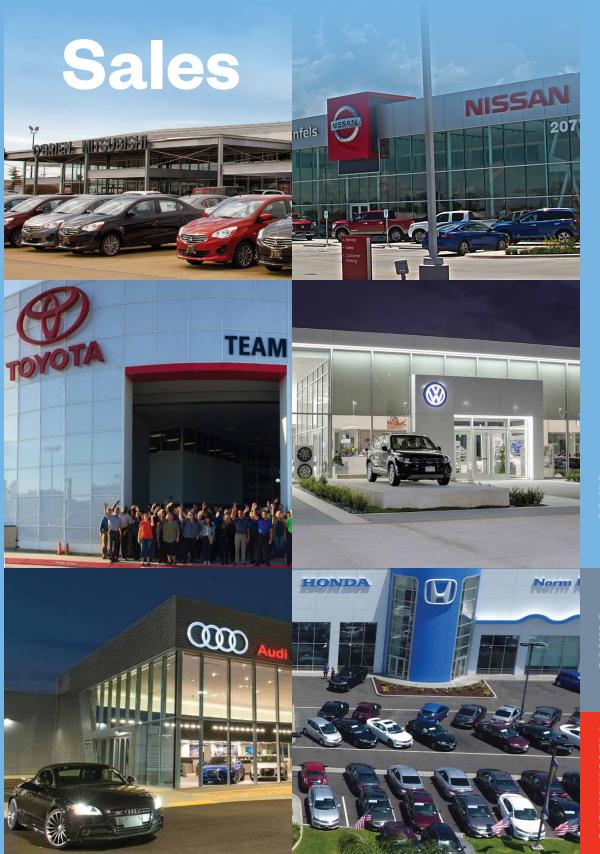


# **Exports by Seaport**

Port	Models Exported
Long Beach, CA	Honda: Accord, Accord Hybrid, Civic, CR-V, CR-V Hybrid, Insight, Odyssey, Passport, Pilot, Ridgeline, Acura ILX, Acura MDX, Acura RDX, Acura TLX Kia: Telluride Nissan: Altima Subaru: Ascent, Legacy, Outback Toyota: Camry, Corolla, Corolla Cross, Highlander, Highlander Hybrid, Sequoia, Sienna Hybrid, Tacoma, Tundra, Lexus ES
Los Angeles, CA	Nissan: Altima
National City, CA	Toyota: Tacoma, Tundra, Lexus ES
Oakland, CA	Toyota: Highlander, Sequoia, Tacoma, Tundra
Port Hueneme, CA	Honda: Civic, Odyssey, Pilot, Ridgeline Toyota: Avalon Hybrid, Sienna Hybrid
Jacksonville, FL	BMW: X3, X4, X5, X5 PHEV, X6, X7 Honda: Accord, Accord Hybrid, CR-V, Insight, Odyssey, Pilot, Ridgeline, Acura ILX, Acura MDX, Acura RDX, Acura TLX Hyunda: Santa Fe, Sonata Kia: K5, Sorento, Telluride Nissan: Altima, Frontier, LEAF, Maxima, Murano, Pathfinder, Titan, Infiniti QX60 Subaru: Impreza, Outback Toyota: Avalon, Avalon Hybrid, Camry, Camry Hybrid, Corolla, Corolla Cross Highlander, Highlander Hybrid, Sequoia, Sienna Hybrid, Tacoma, Tundra, Lexus ES Volkswagen: Atlas, Atlas Cross Sport Volvo: S60
Miami, FL	BMW: X3, X4, X5, X5 PHEV, X6, X7 Honda: Accord, CR-V, Odyssey, Pilot, Ridgeline
Port Everglades, FL	BMW: X3, X4, X5, X5 PHEV, X6, X7 Honda: Accord, CR-V, Civic, Odyssey, Pilot, Ridgeline, Acura MDX, Acura RDX, Acura TLX Hyundai: Santa Fe Kia: Sorento Volkswagen: Atlas, Atlas Cross Sport
Brunswick, GA	BMW: X3, X4, X5, X5 PHEV, X6, X7 Honda: Accord Hybrid, Odyssey, Pilot, Ridgeline Kia: Telluride Nissan: Altima, LEAF, Maxima, Murano, Pathfinder, Infiniti QX60 Toyota: Camry, Highlander, Sienna Hybrid, Tacoma Volvo: S60 Volkswagen: Atlas, Atlas Cross Sport
Savannah, GA	BMW: X3, X4, X5, X5 PHEV, X6, X7 Honda: Ridgeline Nissan: Murano, Pathfinder Toyota: Tacoma, Tundra Volvo: S60
Baltimore, MD	Honda: Accord, Civic, CR-V, CR-V Hybrid, Insight, Odyssey, Passport, Pilot, Ridgeline, Acura MDX, Acura RDX, Acura TLX Subaru: Outback Toyota: Avalon, Highlander, Highlander Hybrid
Portland, OR	Honda: Accord, Accord Hybrid, CR-V, CR-V Hybrid, Odyssey, Pilot Toyota: Camry, Corolla Cross, Highlander, Sienna Hybrid, Tacoma, Tundra
Charleston, SC	BMW: X3, X4, X5, X5 PHEV, X6, X7 Volvo: S60

<sup>\*</sup>EU 27

<sup>\*\*</sup>Consists of *Bahrain*, Kuwait, *Oman*, Qatar, Saudi Arabia, and the United Arab Emirates



# **Dealerships**



9,383

9,383 international nameplate automobile dealer franchises across the country



543,000

543,106 direct U.S. dealership employees



\$44B

Payroll of \$44 billion



50%+

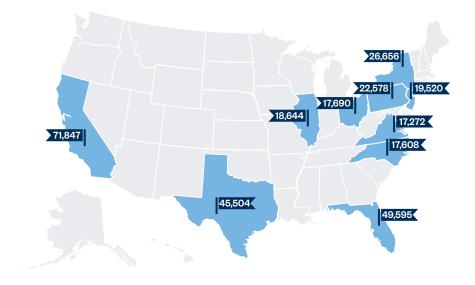
More than half of all U.S. dealership jobs are created by international nameplate automobile dealers



605,000

605,000 indirect jobs created by international nameplate dealerships in 2021

# Top 10 States for International Nameplate Dealership Employment



# **Dealership Employment**

State	No. of Dealership Franchises	Dealership Employment	Average Annual Earnings Per Employee	Total Dealership Employee Compensation
Alabama	144	7,095		·
Alabama Alaska	21	871	\$74,048	\$525,370,560
Arizona	161	14,784	\$72,228 \$83,460	\$62,910,588 \$1,233.872.640
Arizona	72	3,195	\$71,968	\$229,937,760
California	967	71,847	\$92,612	\$6,653,894,364
Colorado	157	10,366	\$81,744	\$847,358,304
Connecticut	176	8,150	\$78,676	\$641,209,400
Delaware	36	2,070	\$72,488	\$150,050,160
Florida	615	49,595	\$84,916	\$4,211,409,020
Georgia	268	17,043	\$83,616	\$1,425,067,488
Hawaii	40	2,419	\$82,056	\$198,493,464
Idaho	60	3,213	\$75,140	\$241,424,820
Illinois	378	18,644	\$71,656	\$1,335,954,464
Indiana	190	8,470	\$69,472	\$588,427,840
lowa	94	3,330	\$70,044	\$233,246,520
Kansas	86	3,496	\$66,664	\$233,057,344
Kentucky	110	5,555	\$70,564	\$391,983,020
Louisiana	149	7,336	\$71,240	\$522.616.640
Maine	66	2,597	\$70,460	\$182.984.620
Maryland	216	13,797	\$77,740	\$1,072,578,780
Massachusetts	245	12,474	\$87,724	\$1,094,269,176
Michigan	228	9,464	\$74,152	\$701.774.528
Minnesota	123	6,612	\$66,872	\$442,157,664
Mississippi	83	3,572	\$67,756	\$242,024,432
Missouri	154	7,830	\$69,992	\$548,037,360
Montana	40	1,599	\$68,172	\$109,007,028
Nebraska	54	2,352	\$67,548	\$158,872,896
Nevada	66	5,940	\$93,184	\$553,512,960
New Hampshire	90	3,871	\$90,012	\$348,436,452
New Jersey	325	19,520	\$90,168	\$1,760,079,360
New Mexico	64	3,080	\$70,668	\$217,657,440
New York	537	26,656	\$81,952	\$2,184,512,512
North Carolina	318	17,608	\$74,204	\$1,306,584,032
North Dakota	31	1,092	\$63,960	\$69,844,320
Ohio	366	17,690	\$72,540	\$1,283,232,600
Oklahoma	89	4,212	\$72,332	\$304,662,384
Oregon	138	7,125	\$76,960	\$548,340,000
Pennsylvania	496	22,578	\$67,964	\$1,534,491,192
Rhode Island	40	2,065	\$74,204	\$153,231,260
South Carolina	150	8,308	\$74,620	\$619,942,960
South Dakota	27	1,020	\$67,964	\$69,323,280
Tennessee	194	10,880	\$79,040	\$859,955,200
Texas	627	45,504	\$86,008	\$3,913,708,032
Utah	80	5,538	\$77,584	\$429,660,192
Vermont	42	1,443	\$70,200	\$101,298,600
Virginia	279	17,272	\$75,036	\$1,296,021,792
Washington	211	13,056	\$80,080	\$1,045,524,480
West Virginia	77	2,655	\$60,216	\$159,873,480
Wisconsin	184	7,400	\$60,736	\$449,446,400
Wyoming	19	817	\$63,180	\$51,618,060
Total	9,383	543,106	\$73,447*	\$43,538,947,868
Courses ALADA Marsha	robin Postor and NADA DATA	0.10,100		

Source: AIADA Membership Roster and NADA DATA.

<sup>\*</sup>National average annual earnings for employee at international nameplate automobile dealership

# **U.S. Sales**



**9M** 

9 million new vehicles sold in 2021



59% market share of U.S. new vehicle sales in 2021



\$63B

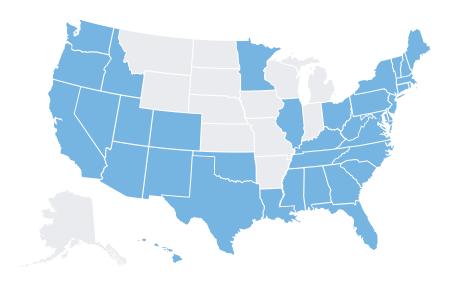
\$63 billion in parts and services sold by dealerships in 2021



\$4.1B

\$4.1 billion in advertising expenditures by dealerships in 2021

# The Majority of New Vehicles Sold in 37 States and Washington, D.C. are Made by International Automakers



# **U.S. New Vehicle Sales**

State	Total Sales Volume	Int'l Automakers Sales*	Int'l Automakers Market Share
Alabama	199,382	113,874	57%
Alaska	24,411	11,152	46%
Arizona	357,786	198,104	55%
Arkansas	124,683	58,380	47%
California	1,757,749	1,214,993	69%
Colorado	261,283	153,833	59%
Connecticut	158,258	112,871	71%
Delaware	19,822	14,223	72%
District of Columbia	44,897	24,763	55%
Florida	1,325,361	905,566	68%
Georgia	467,110	281,175	60%
Hawaii	67,636	50,548	75%
Idaho	73,472	38,584	53%
Illinois	526,255	313,377	60%
Indiana	238,987	117,345	49%
lowa	123,361	50,812	41%
Kansas	94,545	45,803	48%
Kentucky	150,513	80,303	53%
Louisiana	209,074	107,253	51%
Maine	67,187	36,972	55%
Maryland	280,299	186,822	67%
Massachusetts	316,355	219,503	69%
Michigan	520,704	123,786	24%
Minnesota	221,879	112,550	51%
Mississippi	104,830	58,615	56%
			44%
Missouri	270,285	119,119	
Montana	56,361	23,872	42%
Nebraska	81,123	36,439	45%
Nevada	137,582	83,910	61%
New Hampshire	95,688	54,999	57%
New Jersey	519,799	361,333	70%
New Mexico	81,293	42,655	52%
New York	917,837	603,682	66%
North Carolina	433,418	267,220	62%
North Dakota	34,651	11,251	32%
Ohio	549,426	300,072	55%
Oklahoma	422,090	227,938	54%
Oregon	171,516	114,166	67%
Pennsylvania	599,954	363,532	61%
Rhode Island	46,422	32,529	70%
South Carolina	210,680	128,100	61%
South Dakota	37,293	13,541	36%
Tennessee	269,345	161,582	60%
Texas	1,437,035	766,662	53%
Utah	136,963	73,708	54%
Vermont	41,364	23,495	57%
Virginia	355,192	236,133	66%
Washington	273,234	184,689	68%
West Virginia	73,222	38,304	52%
Wisconsin	226,393	111,954	49%
Wyoming	22,182	8,681	39%

<sup>\*</sup>Retail and fleet sales CY2021 for Acura, Alfa Romeo, Aston Martin, Audi, Bentley, BMW, Bugatti, Ferrari, Fiat, Honda, Hyundai, Genesis, Infiniti, Jaguar, Kia, Karma, Lamborghini, Land Rover, Lexus, Lotus, Maserati, Mazda, McLaren, Mercedes-Benz, MINI, Mitsubishi Motors, Nissan, Polestar, Porsche, Rolls-Royce, Scion, Subaru, Toyota, Volkswagen, and Volvo Cars.
Source: IHS Markit New Vehicle Registration Data

# **Green Vehicles**

**2** 

Nearly 1.1 million new green vehicles\* sold in 2021



119 international automaker green vehicle models offered to U.S. consumers in 2021



66%

66% of U.S. market share green vehicles in 2021



89%

89% of U.S. hybrid sales (58 models offered)



18%

18% of U.S. battery electric vehicle (BEVs) sales (20 models offered)



100%

100% of U.S. hydrogen fuel cell electric vehicle (FCEVs) sales (3 models offered)

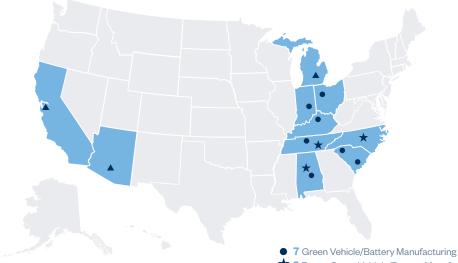


**69%** 

69% of U.S. plug-in hybrid electric vehicle (PHEVs) sales (38 models offered)

\*Advanced technology vehicles (green) include all battery electric vehicles (BEV), hybrid electric vehicles (HEV), plug-in hybrid electric vehicles (PHEV), and fuel cell vehicles (FCEV).

# 10 States with Green Vehicle and Battery Manufacturing or R&D Facilities



★ 3 Future Green Vehicle/Battery Manufacturing

▲ 3 Green R&D Facilities

# **Green Vehicle Sales**

State	Green Vehicle Total Sales	Int'l Automakers* Green Vehicle Sales	Int'l Automakers Green Vehicle Market Share
Alabama	10,631	7,754	73%
Alaska	1,750	1,322	76%
Arizona	37,009	23,481	63%
Arkansas	6,228	4,426	71%
California	412,648	252,220	61%
Colorado	34,559	22,419	65%
Connecticut	19,263	13,957	72%
Delaware	4,522	3,116	69%
District of Columbia	4,700	3,213	68%
Florida	117,337	72,415	62%
Georgia	36,275	24,195	67%
Hawaii	8,460	4,724	56%
Idaho	7,351	5,496	75%
Illinois	53,926	37,006	69%
Indiana	20,437	14,809	72%
lowa	9,524	6,931	73%
Kansas	7,511	5,157	69%
Kentucky	10,771	8,252	77%
Louisiana	9,103	6,787	75%
Maine	6,808	5,415	80%
			71%
Maryland	37,896	27,073	
Massachusetts	42,415	31,115	73%
Michigan	32,682	14,848	45%
Minnesota	21,057	14,383	68%
Mississippi	4,522	3,416	76%
Missouri	20,637	14,186	69%
Montana	4,458	3,337	75%
Nebraska	5,814	3,920	67%
Nevada	17,374	10,281	59%
New Hampshire	7,967	6,104	77%
New Jersey	57,636	36,990	64%
New Mexico	6,699	4,769	71%
New York	92,462	68,316	74%
North Carolina	37,586	25,881	69%
North Dakota	1,581	1,092	69%
Ohio	39,490	25,711	65%
Oklahoma	20,021	12,887	64%
Oregon	31,425	23,489	75%
Pennsylvania	53,408	39,270	74%
Rhode Island	4,891	3,885	79%
South Carolina	14,136	10,088	71%
South Dakota	2,144	1,471	69%
Tennessee	19,545	13.519	69%
Texas	102,036	64,107	63%
Utah	14,824	9,244	62%
Vermont	5,479	3,942	72%
Virginia	43,460	30,947	71%
Washington	54,612	37,591	69%
	4,390	37,591	81%
West Virginia			
Wisconsin	18,959	13,442	71%
Wyoming Total	1,398 <b>1,639,817</b>	1,035 <b>1,083,004</b>	74% 66%

\*Retail and fleet sales CY2021 for Acura, Alfa Romeo, Aston Martin, Audi, Bentley, BMW, Bugatti, Ferrari, Fiat, Honda, Hyundai, Genesis, Infiniti, Jaguar, Kia, Karma, Lamborghini, Land Rover, Lexus, Lotus, Maserati, Mazda, McLaren, Mercedes-Benz, MINI, Mitsubishi Motors, Nissan, Polestar, Porsche, Rolls-Royce, Scion, smart, Subaru, Toyota, Volkswagen, and Volvo Cars. Source: Experian Information Solutions, Inc.



# **Alabama**

### **Economic Impact in Alabama**

\$12.7 billion invested



**839,824** vehicles produced in 2021

100% of total auto production in Alabama

**\$8.2 billion** purchased from U.S. suppliers

#### Sales

**144** international nameplate dealerships

113,874 new vehicles sold in 2021

57% market share of new vehicle sales in Alabama

7,754 new green vehicles sold in 2021

73% market share of new green vehicle sales in Alabama

### **Employment**

**76,092** total jobs generated in Alabama

- 14,838 direct employment
- 7,095 dealership jobs
- 54,159 other indirect employment

**\$4.9 billion** total employee compensation

- \$525 million dealership employee compensation
- \$4.4 billion in direct and other indirect employee compensation

#### Revenues

The economic activity of international automakers in Alabama generated:

- \$672 million in state and local tax receipts and other revenues
- \$1.1 billion in federal tax receipts and other revenues for the federal government



The operations and related activities of international automakers and auto dealers in the U.S. contributed **\$9.8 billion (4%)** to Alabama's Gross State Product (GSP) in 2021.

### **Vehicles Made in Alabama**









Honda Odyssey\*

Honda Passport\*

Honda Pilot\*

Honda Ridgeline\*



Hyundai Elantra\*



Hyundai Santa Cruz\*



Hyundai Santa Fe\*



Hyundai Sonata\*



Hyundai Tucson



Mazda CX50<sup>+</sup>



Mercedes-Benz GLE SUV\*



Mercedes-Benz GLE Coupe\*



Mercedes-Benz GLS SUV\*



Mercedes-Maybach GLS



Toyota Corolla Cross\*

Exported from America

†Production started in 2022

Vehicles are made, built, or manufactured in the United States using domestic and globally sourced parts.



**12 models** manufactured by international automakers in Alabama are exported to **40 countries and territories** around the globe.

### **International Automaker Facilities**

### **Manufacturing**

- Honda Alabama Auto Plant Lincoln
- Hyundai Motor Manufacturing Alabama Montgomery
- Mazda Toyota Manufacturing, U.S.A., Inc. Huntsville
- Mercedes-Benz U.S. International, Inc. Vance
- Mercedes-Benz U.S. International. Inc. Woodstock
- Toyota Motor Manufacturing Alabama Huntsville

#### **Parts Center**

• Mercedes-Benz USA Parts Distribution Center — Vance

#### **Other**

- Honda Lock-America Co., Inc. Selma
- Mercedes-Benz USA Marshalling Vance
- Southeast Toyota Finance (Independent Distributer) Mobile

# **Alaska**

# **Economic Impact in Alaska**

**\$1 million** purchased from U.S. suppliers in 2021

21 international nameplate dealerships

871 dealership jobs

**\$63** million dealership employee compensation

**11,152** new vehicles sold in 2021

46% market share of new vehicle sales in Alaska

1,322 new green vehicles sold in 2021

76% market share of new green vehicle sales in Alaska

# **Arizona**

### **Economic Impact in Arizona**

\$418 million invested

931 direct employment

\$29 million purchased from U.S. suppliers in 2021

161 international nameplate dealerships

14,784 dealership jobs

**\$1.2 billion** dealership employee compensation

198,104 new vehicles sold in 2021

55% market share of new vehicle sales in Arizona

23,481 new green vehicles sold in 2021

63% market share of new green vehicle sales in Arizona

### **International Automaker Facilities**

#### R&D

- Nissan Technical Center North America Arizona Test Center Stanfield
- Toyota Arizona Proving Grounds Wittmann
- Volkswagen Arizona Proving Grounds Maricopa
- Volvo Car Arizona Proving Ground Wittmann

#### **Finance**

- Toyota Financial Services Dealer Service Center Chandler
- Toyota Financial Services Customer Service Center Chandler
- Toyota Financial Services Data Center Phoenix

#### **Parts Center**

• Toyota Parts Distribution Center — Phoenix

#### **Other**

• Toyota Logistics Services, Inc./Transport Operations — Phoenix



# **Economic Impact in Arkansas**

**\$5 million** purchased from U.S. suppliers in 2021

**72** international nameplate dealerships

**3,195** dealership jobs

\$230 million dealership employee compensation

**58,380** new vehicles sold in 2021

47% market share of new vehicle sales in Arkansas

4,426 new green vehicles sold in 2021

71% market share of new green vehicle sales in Arkansas



# **California**

# **Economic Impact in California**

**\$4.3 billion** invested

\$5.4 billion purchased from U.S. suppliers

#### Sales

967 international nameplate dealerships

1,214,993 new vehicles sold in 2021

69% market share of new vehicle sales in California

252,220 new green vehicles sold in 2021

61% market share of new green vehicle sales in California

### **Employment**

170,752 total jobs generated in California

- 8,603 direct employment
- **71,847** dealership jobs
- 90,302 other indirect employment

\$12.7 billion total employee compensation

- \$6.7 billion dealership employee compensation
- \$6 billion in direct and other indirect employee compensation

#### **Revenues**

The economic activity of international automakers in California generated:

- \$3.5 billion in state and local tax receipts and other revenues
- **\$2.9 billion** in federal tax receipts and other revenues for the federal government



The operations and related activities of international automakers and auto dealers in the U.S. contributed **\$21.1 billion** to California's Gross State Product (GSP) in 2021.



International automakers **exported 31 models** from the California seaports of Long Beach, Los Angeles, National City, Oakland, and Port Hueneme in 2021.

### **International Automaker Facilities**

### **Headquarters**

- Acura Torrance
- American Honda Motor Co., Inc. Torrance
- Aston Martin Lagonda of North America, Inc. Irvine
- Genesis Fountain Valley
- Hyundai Motor America National Fountain Valley
- Kia America Irvine
- Mazda North American Operations Irvine
- Mercedes-Benz R&D North America Sunnyvale
- Mobis Parts America, LLC (Hyundai/Kia) Fountain Valley

### **Manufacturing**

• TABC, Inc. (Toyota) — Long Beach

#### R&D

- Acura Design Studio Torrance
- American Honda Motor Co., Inc., R&D Business Unit and Honda Design Studio Torrance
- Audi Advanced Driver Assistance R&D (Volkswagen) San Jose
- Audi of America Design Loft (Volkswagen) Malibu
- Audi Innovation Center (Volkswagen) San Francisco

#### **R&D** (Continued)

- BMW Technology Office Mountain View
- BMW of North America Engineering and Emission Test Center Oxnard
- Calty Design Research (Toyota) Newport Beach
- Calty Design Research (Toyota Innovation Hub) Oakland
- Designworks (BMW Group) Newbury Park
- Honda Innovations, Inc. Mountain View
- Honda Proving Center of California Cantil
- Honda Research Institute USA, Inc., Silicon Valley Research Office San Jose
- Hyundai Kia America Technical Center, Inc. Proving Ground California City
- Hyundai Kia America Technical Center, Inc. Engineering Facility Chino
- Hyundai Kia America Technical Center, Inc. North American Quality Center Chino
- Hyundai Kia America Technical Center, Inc. Design Center/Tech Facility Irvine
- Hyundai Kia America Technical Center, Inc. Hyundai Ventures Menlo Park
- Kia Design Center America Irvine
- Mazda R&D Irvine Irvine
- Mercedes-Benz R&D North America Carlsbad
- Mercedes-Benz R&D North America Long Beach
- Mercedes-Benz R&D North America Sunnyvale
- Nissan Design America San Diego
- Nissan Research Center Silicon Valley Santa Clara
- Nissan Technical Center Fuel Cell Research Center West Sacramento
- Subaru Research & Development Cypress
- Subaru Research & Development Tustin
- Toyota Racing Development Costa Mesa
- Toyota Research Institute Palo Alto
- Toyota InfoTechnology Center U.S.A., Inc. Mountain View
- Volkswagen Innovation and Engineering Center California Belmont
- Volkswagen Test Center California Oxnard
- Volkswagen Design Center Santa Monica
- Volvo Car Design Studio Camarillo
- Volvo Car Technology Sunnyvale

#### **Finance**

- American Honda Finance Corporation Western Service Center Cypress
- Hyundai Capital America Newport Beach
- Hyundai Capital Irvine Headquarters Irvine
- Toyota Financial Services District Sales and Service Office Arcadia

### **Sales and Training**

- BMW of North America Regional Office Newbury Park
- BMW of North America Training Center Ontario
- Honda / Acura Torrance
- Hyundai Motor America Service Engineer Fountain Valley
- Hyundai Western Region Fountain Valley
- Hyundai Warranty Technical Center Fountain Valley
- Hyundai Western Satellite Service Training Center San Jose
- Infiniti Regional Office Irvine
- Jaguar Land Rover Regional Office/Regional Training Center Irvine
- Kia Regional Office Irvine
- Kia Training Center Irvine
- Lexus Division Area Office Irvine
- Mazda Regional Office Irvine
- Mazda Technical Service Irvine
- Mazda Training Center Irvine
- Mazda Training Center Pleasanton
- Mercedes-Benz USA Western Region Office Long Beach
- Mitsubishi Motors Regional Office Costa Mesa
- Nissan Regional Office Irvine
- Nissan Service Training Center Livermore
- Nissan Service Training Center Ontario
- Subaru Zone Office Costa Mesa
- Subaru Area Training Center Rialto
- Subaru Zone Office Pleasanton
- Subaru Area Training Center Stockton
- Toyota Motor Sales U.S.A., Inc. Regional Office Irvine
- Toyota Motor Sales U.S.A., Inc. Regional Office San Ramon
- Volkswagen, Audi, and Volkswagen Credit, Inc. Regional Offices Woodland Hills
- Volvo Car USA Irvine

#### **Parts Centers**

- BMW of North America Regional Parts Distribution Center Redlands
- BMW of North America Regional Parts Distribution Center Stockton
- Honda Parts Distribution Center Chino
- Honda Parts Distribution Center French Camp
- Honda Parts Distribution Center Torrance

#### Parts Centers (Continued)

- Jaguar Western Parts Distribution Center Brisbane
- Land Rover Western Parts Distribution Center Ontario
- Mercedes-Benz USA Parts Distribution Center Fontana
- Mitsubishi Motors Parts Distribution Center Riverside
- Mobis Parts Distribution Center (Kia) Riverside
- Nissan Parts Distribution Center Compton
- Nissan Parts Distribution Center Riverside
- Nissan Parts Distribution Center Sacramento
- Subaru Regional Distribution Center Rialto
- Toyota Parts Center Ontario
- Toyota Parts Distribution Center San Ramon
- Toyota Parts Distribution Center Torrance
- Volkswagen Parts Distribution Center Ontario
- Volkswagen Parts Distribution Center Rocklin
- Volvo Car USA Parts Distribution Center Ontario

#### Other

- BMW iVentures Mountain View
- BMW of North America Vehicle Distribution Center Oxnard
- BMW National Workshop Riverside
- BMW Group Representative Office Sacramento
- BMW Performance Center West Thermal
- Jaguar Land Rover Vehicle Distribution Center Port Hueneme
- Mercedes-Benz USA Classic Car Center Irvine
- Mercedes-Benz USA VPC & Learning and Performance Center Long Beach
- North American Subaru Inc. Cypress
- Toyota Port/Transport Operations Benecia
- Toyota Port/Transport Operations Long Beach
- Toyota Logistics Services, Inc./Transport Operations Richmond
- Toyota Logistics Services, Inc./Marshalling Yard San Diego

# Colorado

# **Economic Impact in Colorado**

\$183 million invested

232 direct employment

\$44 million purchased from U.S. suppliers in 2021

157 international nameplate dealerships

10,366 dealership jobs

**\$847 million** dealership employee compensation

**153,833** new vehicles sold in 2021

59% market share of new vehicle sales in Colorado

22,419 new green vehicles sold in 2021

65% market share of new green vehicle sales in Colorado

### **International Automaker Facilities**

#### R&D

- Audi Test Lab (Volkswagen) Golden
- Honda R&D Americas, LLC Denver

#### **Finance**

• Toyota Financial Services District Sales and Service Office — Englewood

### **Sales and Training**

- Honda Zone Office Englewood
- Hyundai Motor America Regional Office Mountain States Region Greenwood Village
- Nissan Regional Office Denver
- Subaru AreaTraining Office Aurora
- Subaru Regional Office Glendale
- Subaru Zone Office Glendale
- Toyota Motor Sales U.S.A., Inc. Regional Office Englewood

#### **Parts Center**

• Subaru Regional Distribution Center — Aurora

#### Other

- Honda Eagle Rock School Estes Park
- Nissan Data Center Englewood

# **Connecticut**

# Economic Impact in Connecticut



176 international nameplate dealerships

**8,150** dealership jobs

**\$641 million** dealership employee compensation

**112,871** new vehicles sold in 2021

71% market share of new vehicle sales in Connecticut

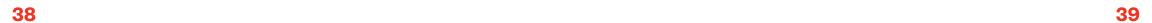
13,957 new green vehicles sold in 2021

**72%** market share of new green vehicle sales in Connecticut

### **International Automaker Facilities**

#### **Parts Center**

• Honda Parts Distribution Center — Windsor Locks



# **Delaware**

# **Economic Impact in Delaware**

**\$9 million** purchased from U.S. suppliers in 2021

**36** international nameplate dealerships

**2,070** dealership jobs

\$150 million dealership employee compensation

14,223 new vehicles sold in 2021

72% market share of new vehicle sales in Delaware

**3,116** new green vehicles sold in 2021

69% market share of new green vehicle sales in Delaware



# **District of Columbia**

# **Economic Impact in District of Columbia**

\$14 million invested

98 direct employment

\$3 million purchased from U.S. suppliers in 2021

**24,763** new vehicles sold in 2021

55% market share of new vehicle sales in District of Columbia

**3,213** new green vehicles sold in 2021

68% market share of new green vehicle sales in District of Columbia

### **International Automaker Facilities**

- BMW Group Government and External Affairs Washington, D.C.
- Honda Government and Industry Relations Office Washington, D.C.
- Hyundai Motor Company Government Affairs Washington, D.C.
- Kia Corporation Government Affairs Washington, D.C.
- Mazda North American Operations Government and Public Affairs — Washington, D.C.
- Mercedes-Benz USA/Daimler External Affairs Americas Washington, D.C.
- North American Subaru, Inc. Government Relations Washington, D.C.
- Toyota Motor North America, Inc. Government Affairs Washington, D.C.
- Volkswagen Group of America Public Affairs Washington, D.C.
- Volvo Car Corporation Government Affairs Washington, D.C.

# **Florida**

# **Economic Impact in Florida**

\$109 million invested

506 direct employment

\$196 million purchased from U.S. suppliers in 2021

615 international nameplate dealerships

49,595 dealership jobs

**\$4.2 billion** dealership employee compensation

**905,566** new vehicles sold in 2021

68% market share of new vehicle sales in Florida

72,415 new green vehicles sold in 2021

62% market share of new green vehicle sales in Florida

### **International Automaker Facilities**

#### **Finance**

• Volvo Car Financial Services — Pompano Beach

### **Sales and Training**

- Hyundai Southern Satellite Service Training Center Orlando
- Kia Training Center Orlando
- Mazda Training Center Alamonte Springs
- Mazda Regional Office Jacksonville
- Mercedes-Benz Learning and Performance Center Jacksonville
- Mercedes-Benz USA Southern Region Office Jacksonville
- Mitsubishi Motors Regional Office Lake Mary
- Nissan Service Training Center Miramar
- Subaru Area Training Office Melbourne
- Subaru Zone Office Orlando

#### **Parts Centers**

- BMW of North America Regional Parts Distribution Center Jacksonville
- Mercedes-Benz Parts Distribution Center Jacksonville
- Mobis Parts Distribution Center (Kia) Miami
- Nissan Parts Distribution Center Orlando
- Volkswagen Parts Distribution Center Jacksonville

#### **Other**

- Mercedes-Benz USA Quality Evaluation Center Jacksonville
- Southeast Toyota Distributers, Headquarters (Independent Distributer) —
   Deerfield Beach
- Southeast Toyota Vehicle Processing Centers (Independent Distributer) Jacksonville
- Toyota Independent Distributor Deerfield Beach



International automakers **exported 47 models** from the Florida seaports of Jacksonville, Miami, and Port Everglades in 2021.

# Georgia

# **Economic Impact in Georgia**

\$3 billion invested



**255,100** vehicles produced in 2021

100% of total auto production in Georgia

\$1.9 billion purchased from U.S. suppliers



**268** international nameplate dealerships

**281,175** new vehicles sold in 2021

60% market share of new vehicle sales in Georgia

24,195 new green vehicles sold in 2021

67% market share of new green vehicle sales in Georgia

### **Employment**

69,366 total jobs generated in Georgia

- 5,236 direct employment
- 17,043 dealership jobs
- 47,087 other indirect employment

\$4.4 billion total employee compensation

- \$1.4 billion dealership employee compensation
- \$3 billion in direct and other indirect employee compensation

#### Revenues

The economic activity of international automakers in Georgia generated:

- \$706 million in state and local tax receipts and other revenues
- **\$969 million** in federal tax receipts and other revenues for the federal government



The operations and related activities of international automakers and auto dealers in the U.S. contributed **\$7.5 billion** to Georgia's Gross State Product (GSP) in 2021.

# Vehicles Made in Georgia







Kia Sorento\*



Kia Sportage



Kia Telluride\*

\*Exported from America

Vehicles are made, built, or manufactured in the United States using domestic and globally sourced parts.



**Three models** manufactured by international automakers in Georgia are exported to **11 countries and territories** around the globe.



International automakers **exported 25 models** from the Georgia seaports of Brunswick and Savannah in 2021.

### **International Automaker Facilities**

### **Manufacturing**

- Honda Transmission Plant Georgia Tallapoosa
- Kia Georgia West Point

### **Headquarters**

- Mercedes-Benz USA Sandy Springs/Atlanta
- Porsche Cars North America Atlanta

#### **Finance**

- American Honda Finance Corporation Eastern Service Center Alpharetta
- Hyundai Capital America Atlanta
- Toyota Financial Services District Sales and Service Office Alpharetta

### **Sales and Training**

- BMW North America Training Center College Park
- Honda/Acura Zone Office Alpharetta
- Hyundai Motor America Regional Office Marietta
- Infiniti Regional Office Atlanta
- Jaguar Land Rover Academy Atlanta
- Jaguar Land Rover North America Atlanta
- Kia Regional Office Atlanta
- Kia Training Center Lawrenceville
- Lexus Division Area Office Alpharetta
- Mazda Training Center Marietta
- Nissan Regional Office Atlanta
- Nissan Service Training Center Marietta
- Subaru Regional Distribution Center Lithia Springs
- Subaru Area Training Center Lithia Springs
- Subaru Zone Office Lithia Springs
- Volkswagen, Audi, and Volkswagen Credit, Inc. Regional Offices Alpharetta

#### **Parts Centers**

- Honda Parts Distribution Center Alpharetta
- Jaguar South Eastern Parts Distribution Center Atlanta
- Mazda Parts Distribution Center McDonough
- Mitsubishi Motors Parts Distribution Center Lithia Springs
- Mobis Parts Distribution Center (Hyundai/Kia) Lawrenceville

#### Other

- BMW of North America Vehicle Distribution Center Brunswick
- Honda Lock-America Co., Inc. Bremen
- Jaguar Land Rover Vehicle Distribution Centers Brunswick
- Mercedes-Benz Vehicle Preparation Center Brunswick
- Southeast Toyota Distributors (Independent Distributer) Commerce

# Hawaii

# **Economic Impact in Hawaii**



2,419 dealership jobs

\$198 million dealership employee compensation

**50,548** new vehicles sold in 2021

75% market share of new vehicle sales in Hawaii

4,724 new green vehicles sold in 2021

56% market share of new green vehicle sales in Hawaii

### **International Automaker Facilities**

#### Other

- Subaru Independent Distributor Honolulu
- Toyota Independent Distributor Honolulu



# Idaho

# **Economic Impact in Idaho**

\$9 million purchased from U.S. suppliers in 2021

60 international nameplate dealerships

**3,213** dealership jobs

**\$241 million** dealership employee compensation

**38,584** new vehicles sold in 2021

**53%** market share of new vehicle sales in Idaho

**5,496** new green vehicles sold in 2021

75% market share of new green vehicle sales in Idaho



# Illinois

# **Economic Impact in Illinois**

\$1.4 billion invested

**1,263** direct employment

\$3.5 billion purchased from U.S. suppliers in 2021

**378** international nameplate dealerships

18,644 dealership jobs

\$1.3 billion dealership employee compensation

**313,377** new vehicles sold in 2021

60% market share of new vehicle sales in Illinois

37,006 new green vehicles sold in 2021

69% market share of new green vehicle sales in Illinois

### **International Automaker Facilities**

#### **Finance**

• Volkswagen Credit Call Center — Libertyville

### **Sales and Training**

- BMW of North America Regional Office Schaumberg
- Honda Zone Office Hoffman Estates
- Hyundai Motor America Regional Office Oakbrook Terrace
- Jaguar Land Rover Regional Office Naperville
- Kia Regional Office Downers Grove
- Kia Training Center Lombard
- Lexus Division Area Office Naperville
- Mazda Regional Office Oakbrook Terrace
- Mazda Training Center Schaumburg
- Mercedes-Benz USA Central Region Office Carol Stream
- Nissan Regional Office Aurora
- Nissan Service Training Center Aurora



### Sales and Training (Continued)

- Subaru Area Training Center Elgin
- Subaru Regional Office Itasca
- Subaru Zone Office Itasca
- Toyota Motor Sales U.S.A., Inc. Regional Office Aurora
- Volkswagen and Audi Regional Offices Rosemont
- Volvo Dealer Training Academy Naperville

#### **Parts Centers**

- BMW of North America Regional Parts Distribution Center Minooka
- Hyundai Motor America Midwest Parts Distribution Center Aurora
- Mazda Parts Distribution Center Aurora
- Mercedes-Benz Parts Distribution Center Carol Stream
- Mobis Parts Distribution Center (Hyundai/Kia) Aurora
- Nissan Parts Distribution Center Aurora
- Toyota Parts Distribution Center Aurora

# **Indiana**

# **Economic Impact in Indiana**

\$9.2 billion invested

#### **Production**

**853,795** vehicles produced in 2021

73% of total auto production in Indiana

\$23.3 billion purchased from U.S. suppliers

#### **Sales**

190 international nameplate dealerships

**117,345** new vehicles sold in 2021

49% market share of new vehicle sales in Indiana

14,809 new green vehicles sold in 2021

72% market share of new green vehicle sales in Indiana

### **Employment**

133,803 total jobs generated in Indiana

- 15,736 direct employment
- 8,470 dealership jobs
- 109,597 other indirect employment

\$9.1 billion total employee compensation

- \$588 million dealership employee compensation
- \$8.5 billion in direct and other indirect employee compensation

#### Revenues

The economic activity of international automakers in Indiana generated:

- \$1.1 billion in state and local tax receipts and other revenues
- **\$2 billion** in federal tax receipts and other revenues for the federal government





The operations and related activities of international automakers and auto dealers in the U.S. contributed **\$18 billion (4.3%)** to Indiana's Gross State Product (GSP) in 2021.



**Eleven models** manufactured by international automakers in Indiana are exported to **75 countries and territories** around the globe.

### **Vehicles Made in Indiana**



Honda Insight\*††



Honda Civic\*



Honda CR-V\*



Subaru Ascent\*



Subaru Impreza\*



Subaru Legacy\*



Subaru Outback\*



Toyota Highlander\*



Toyota Highlander Hybrid\*



Toyota Sequoia\*\*\*



Toyota Sienna Hybrid\*

### **International Automaker Facilities**

### **Manufacturing**

- Honda Indiana Auto Plant Greensburg
- Subaru of Indiana Automotive Lafayette
- Toyota Motor Manufacturing Indiana Princeton

#### R&D

• Subaru Research & Development — Lafayette

#### **Parts Center**

• Subaru Regional Distribution Center — Lebanon

#### **Other**

- North American Subaru Inc. Lafayette
- Subaru Field Service Lafayette
- Subaru Yard Operations Lafayette
- Toyota Logistics Services, Inc./Marshalling Yard Princeton

<sup>\*</sup>Exported from America

<sup>\*\*</sup>Production at this facility ended in 2022

Vehicles are made, built, or manufactured in the United States using domestic and globally sourced parts.

# lowa

### **Economic Impact in Iowa**

721 direct employment

\$15 million purchased from U.S. suppliers in 2021

94 international nameplate dealerships

3,330 dealership jobs

\$233 million dealership employee compensation

**50,812** new vehicles sold in 2021

41% market share of new vehicle sales in lowa

6,931 new green vehicles sold in 2021

73% market share of new green vehicle sales in lowa

### **International Automaker Facilities**

#### **Finance**

• Toyota Financial Services Customer Service Center — Cedar Rapids

#### **Parts Center**

• Honda Parts Distribution Center — Davenport

# **Kansas**

### **Economic Impact in Kansas**

**\$32 million** purchased from U.S. suppliers in 2021

**86** international nameplate dealerships

**3,496** dealership jobs

\$233 million dealership employee compensation

**45,803** new vehicles sold in 2021

48% market share of new vehicle sales in Kansas

5,157 new green vehicles sold in 2021

69% market share of new green vehicle sales in Kansas

### **International Automaker Facilities**

#### **Sales**

• Subaru Area Training Center — Lenexa



# **Kentucky**

# Economic Impact in Kentucky

\$8.5 billion invested



#### **Production**

**438,202** vehicles produced in 2021

**44%** of total auto production in Kentucky

\$12 billion purchased from U.S. suppliers

#### **Sales**

110 international nameplate dealerships

**80,303** new vehicles sold in 2021

53% market share of new vehicle sales in Kentucky

8,252 new green vehicles sold in 2021

77% market share of new green vehicle sales in Kentucky

### **Employment**

**68,965** total jobs generated in Kentucky

- 9,209 direct employment
- 5,555 dealership jobs
- **54,201** other indirect employment

**\$4.7 billion** total employee compensation

- \$392 million dealership employee compensation
- **\$4.3 billion** in direct and other indirect employee compensation

### **Revenues**

The economic activity of international automakers in Kentucky generated:

- \$556 million in state and local tax receipts and other revenues
- **\$959 million** in federal tax receipts and other revenues for the federal government



The operations and related activities of international automakers and auto dealers in the U.S. contributed \$7.9 billion (3.3%) to Kentucky's Gross State Product (GSP) in 2021.

### **Vehicles Made in Kentucky**



Lexus ES\*



Lexus ES Hybrid\*



Toyota Avalon\*



Toyota Avalon Hybrid\*



Toyota Camry\*



Toyota Camry Hybrid\*



Toyota RAV4 Hybrid

Vehicles are made, built, or manufactured in the United States using domestic and globally sourced parts.



**Six models** manufactured by international automakers in Kentucky are exported to **seven countries and territories** around the globe.

<sup>\*</sup>Exported from America

### **International Automaker Facilities**

### **Manufacturing**

• Toyota Motor Manufacturing Kentucky — Georgetown

#### R&D

• Toyota Production Engineering and Manufacturing Center — Georgetown

#### **Parts Center**

• Toyota Parts Distribution Center — Hebron

#### Other

• Toyota Logistics Services, Inc./Marshalling Yard — Georgetown

# Louisiana

# Economic Impact in Louisiana

**\$3 million** purchased from U.S. suppliers in 2021

149 international nameplate dealerships

**7,336** dealership jobs

**\$523 million** dealership employee compensation

**107,253** new vehicles sold in 2021

51% market share of new vehicle sales in Louisiana

6,787 new green vehicles sold in 2021

75% market share of new green vehicle sales in Louisiana



# **Maine**

### **Economic Impact in Maine**

\$27 million purchased from U.S. suppliers in 2021

66 international nameplate dealerships

2,597 dealership jobs

**\$183 million** dealership employee compensation

**36,972** new vehicles sold in 2021

55% market share of new vehicle sales in Maine

**5,415** new green vehicles sold in 2021

80% market share of new green vehicle sales in Maine



# **Maryland**

## **Economic Impact in Maryland**

\$101 million invested

744 direct employment

\$139 million purchased from U.S. suppliers in 2021

216 international nameplate dealerships

13,797 dealership jobs

**\$1.1 billion** dealership employee compensation

186,822 new vehicles sold in 2021

67% market share of new vehicle sales in Maryland

27,073 new green vehicles sold in 2021

71% market share of new green vehicle sales in Maryland

### **International Automaker Facilities**

### **Finance**

• Toyota Financial Services Customer Service Center — Owings Mills

### **Sales and Training**

- Subaru Zone Office Columbia
- Subaru Area Training Center Frederick
- Toyota Motor Sales U.S.A., Inc. Regional Office Glen Burnie

### **Parts Centers**

- Nissan Parts Distribution Center Curtis Bay
- Toyota Parts Distribution Center Glen Burnie

### **Other**

- BMW of North America Vehicle Distribution Center Baltimore
- Jaguar Land Rover Vehicle Distribution Centers Baltimore
- Mercedes-Benz Vehicle Preparation Center Baltimore



International automakers **exported 16 models** from the seaport of Baltimore in 2021.

# **Massachusetts**

# **Economic Impact in Massachusetts**

\$70 million invested

338 direct employment

\$174 million purchased from U.S. suppliers in 2021

**245** international nameplate dealerships

**12,474** dealership jobs

**\$1.1 billion** dealership employee compensation

219,503 new vehicles sold in 2021

69% market share of new vehicle sales in Massachusetts

31,115 new green vehicles sold in 2021

73% market share of new green vehicle sales in Massachusetts

### **International Automaker Facilities**

### R&D

• Toyota Research Institute — Cambridge

### **Sales and Training**

- Hyundai Motor America Service Training Center Shrewsbury
- Kia Training Center Marlborough
- Mazda Training Center Mansfield
- Toyota Motor Sales U.S.A., Inc. Regional Office Mansfield

### **Parts Center**

Toyota Parts Distribution Center — Mansfield

### **Other**

- Hyundai America Technical Center, Inc. Cambridge
- Subaru Independent Distributor Norwood

# Michigan

### **Economic Impact in Michigan**

**\$1.7 billion** invested

2,866 direct employment

**\$8.4 billion** purchased from U.S. suppliers in 2021

**228** international nameplate dealerships

9,464 dealership jobs

**\$702 million** dealership employee compensation

**123,786** new vehicles sold in 2021

24% market share of new vehicle sales in Michigan

14,848 new green vehicles sold in 2021

**45%** market share of new green vehicle sales in Michigan

### **International Automaker Facilities**

### **Headquarters**

- Maserati North America, Inc. Auburn Hills
- Mercedes-Benz USA Financial Services Farmington Hills

### R&D

- American Honda Motor Co., Inc., Ann Arbor Test Lab Ann Arbor
- American Honda Motor Co., Inc., Pontiac Office Auburn Hills
- American Honda Motor Co., Inc., Warren Office Warren
- Calty Design Research (Toyota) Ann Arbor
- Honda Research Institute USA, Inc., Detroit Research Office Ann Arbor
- Hyundai-Kia America Technical Center, Inc. Superior Township
- Mercedes-Benz R&D North America Ann Arbor
- Mercedes-Benz R&D North America Redford
- Mitsubishi Motors R&D of America, Inc Ann Arbor
- Nissan Technical Center North America Farmington Hills
- Subaru Research & Development Van Buren Township
- Toyota Motor North America R&D Ann Arbor
- Toyota Research Institute Ann Arbor
- Toyota Motor North America R&D Saline



### **Other**

- Mazda Wixom Center Wixom
- Mazda Quality Research Building Woodhaven
- North American Subaru Inc. Van Buren Township
- Toyota Motor Sales U.S.A., Inc. Public Relations Detroit
- Volkswagen Call Center and Technical Services Auburn Hills

# **Minnesota**

### **Economic Impact in Minnesota**

**\$47 million** purchased from U.S. suppliers in 2021

123 international nameplate dealerships

6,612 dealership jobs

**\$442 million** dealership employee compensation

**112,550** new vehicles sold in 2021

51% market share of new vehicle sales in Minnesota

14,383 new green vehicles sold in 2021

68% market share of new green vehicle sales in Minnesota

### **International Automaker Facilities**

### **Sales and Training**

- Subaru Area Training Center Bloomington
- Subaru Zone Office Minneapolis





# **Mississippi**

### **Economic Impact in Mississippi**

\$4.7 billion invested



**327,832** vehicles produced in 2021

100% of total auto production in Mississippi

\$2.7 billion purchased from U.S. suppliers



83 international nameplate dealerships

**58,615** new vehicles sold in 2021

**56%** market share of new vehicle sales in Mississippi

3,416 new green vehicles sold in 2021

76% market share of new green vehicle sales in Mississippi

### **Employment**

28,928 total jobs generated in Mississippi

- 6,879 direct employment
- 3,572 dealership jobs
- 18,477 other indirect employment

\$1.7 billion total employee compensation

- \$242 million dealership employee compensation
- \$1.5 billion in direct and other indirect employee compensation

### **Revenues**

The economic activity of international automakers in Mississippi generated:

- \$317 million in state and local tax receipts and other revenues
- **\$395 million** in federal tax receipts and other revenues for the federal government



The operations and related activities of international automakers and auto dealers in the U.S. contributed **\$3.6 billion (2.8%)** to Mississippi's Gross State Product (GSP) in 2021.

### **Vehicles Made in Mississippi**







Nissan Altima\*

Nissan Frontier\*

Nissan Titan\*





Nissan Titan XD

Toyota Corolla\*

Vehicles are made, built, or manufactured in the United States using domestic and globally sourced parts.



**Four models** manufactured by international automakers in Mississippi are exported to **nine countries and territories** around the globe.

### **International Automaker Facilities**

### **Manufacturing**

- Nissan Canton Vehicle Assembly Plant Canton
- Toyota Motor Manufacturing Mississippi Blue Springs

### **Other**

• Toyota Logistics Services, Inc./Marshalling Yard — Tupelo

<sup>\*</sup>Exported from America

# Missouri

### **Economic Impact in Missouri**

\$443 million invested

\$652 million purchased from U.S. suppliers



### **Sales**

154 international nameplate dealerships

**119,119** new vehicles sold in 2021

44% market share of new vehicle sales in Missouri

14,186 new green vehicles sold in 2021

69% market share of new green vehicle sales in Missouri

### **Employment**

29,441 total jobs generated in Missouri

- 988 direct employment
- 7,830 dealership jobs
- 20,623 other indirect employment

\$1.7 billion total employee compensation

- \$548 million dealership employee compensation
- **\$1.2 billion** in direct and other indirect employee compensation

### **Revenues**

The economic activity of international automakers in Missouri generated:

- \$259 million in state and local tax receipts and other revenues
- **\$364 million** in federal tax receipts and other revenues for the federal government



The operations and related activities of international automakers and auto dealers in the U.S. contributed **\$2.8 billion** to Missouri's Gross State Product (GSP) in 2021.

### **International Automaker Facilities**

### **Manufacturing**

Toyota Motor Manufacturing Missouri — Troy

### **Sales and Training**

• Toyota Motor Sales U.S.A., Inc. Regional Office — Kansas City

### **Parts Center**

Toyota Parts Distribution Center — Kansas City

## Montana

# Economic Impact in Montana



**\$4 million** purchased from U.S. suppliers in 2021

40 international nameplate dealerships

**1,599** dealership jobs

\$109 million dealership employee compensation

23,872 new vehicles sold in 2021

42% market share of new vehicle sales in Montana

3,337 new green vehicles sold in 2021

75% market share of new green vehicle sales in Montana

# Nebraska

### Economic Impact in Nebraska



**\$40 million** purchased from U.S. suppliers in 2021

**54** international nameplate dealerships

2,352 dealership jobs

**\$159 million** dealership employee compensation

**36,439** new vehicles sold in 2021

45% market share of new vehicle sales in Nebraska

**3,920** new green vehicles sold in 2021

67% market share of new green vehicle sales in Nebraska

## Nevada

### **Economic Impact in Nevada**

\$2 million purchased from U.S. suppliers in 2021

66 international nameplate dealerships

**5,940** dealership jobs

\$554 million dealership employee compensation

83,910 new vehicles sold in 2021

61% market share of new vehicle sales in Nevada

10,281 new green vehicles sold in 2021

59% market share of new green vehicle sales in Nevada

### **International Automaker Facilities**

### **Finance**

• Toyota Financial Savings Bank — Henderson



# **New Hampshire**

# Economic Impact in New Hampshire

\$25 million purchased from U.S. suppliers in 2021

90 international nameplate dealerships

**3,871** dealership jobs

\$348 million dealership employee compensation

**54,999** new vehicles sold in 2021

57% market share of new vehicle sales in New Hampshire

6,104 new green vehicles sold in 2021

77% market share of new green vehicle sales in New Hampshire



# **New Jersey**

## **Economic Impact in New Jersey**

\$1.1 billion invested

3,775 direct employment

\$779 million purchased from U.S. suppliers in 2021

**325** international nameplate dealerships

19,520 dealership jobs

\$1.8 billion dealership employee compensation

**361,333** new vehicles sold in 2021

70% market share of new vehicle sales in New Jersey

36,990 new green vehicles sold in 2021

64% market share of new green vehicle sales in New Jersey

### **International Automaker Facilities**

### **Headquarters**

- BMW of North America, LLC Woodcliff Lake
- Ferrari North America, Inc. Englewood Cliffs
- Jaguar Land Rover North America Mahwah
- MINI of North America, LLC Woodcliff Lake
- Rolls-Royce of North America, LLC Woodcliff Lake
- Subaru of America, Inc. Camden
- Volvo Car USA Mahwah

### R&D

- Subaru Research & Development Camden
- Volkswagen Allendale Test Center Allendale

### **Finance**

• Toyota Financial Services Eastern Regional Office — Parsippany

### **Sales and Training**

- Acura Training Center Mt. Laurel
- BMW of North America Technical Training Center Woodcliff Lake



### Sales and Training (Continued)

- Honda/Acura Zone Office Mt. Laurel
- Hyundai Motor America Regional Office Jamesburg
- Infiniti Regional Office Somerset
- Kia Regional Office Parsippany
- Lexus Division Area Office Parsippany
- Mazda Regional Office Bridgewater
- Mazda Training Center Somerset
- Mitsubishi Motors Regional Office Swedesboro
- Nissan Regional Office Somerset
- Nissan Service Training Center Somerset
- Subaru National Service Training Center Camden
- Subaru Regional Office Camden
- Subaru Zone Office Camden
- Subaru Area Training Center Florence
- Subaru Service Training Center Pennsauken
- Toyota Motor Sales U.S.A., Inc. Regional Office West Caldwell
- Volkswagen, Audi, and Volkswagen Credit, Inc. Regional Offices Woodcliff Lake
- Volvo Car USA Rockleigh

### **Parts Centers**

- Honda Parts Distribution Center Mt. Laurel
- Jaguar Land Rover Eastern Parts Distribution Center Mickleton
- Mercedes-Benz Master Parts Distribution Center Robbinsville
- Mitsubishi Motors Parts Distribution Center Swedesboro
- Mobis Parts Distribution Center (Hyundai/Kia) Monroe Township
- Nissan Parts Distribution Center Somerset
- Subaru Regional Distribution Center Florence
- Toyota Parts Distribution Center West Caldwell
- Volkswagen Parts Distribution Center Cranbury
- Volvo Car USA Parts Distribution Center Rutherford

### **Other**

- BMW National Workshop Bordentown
- BMW of North America Vehicle Distribution Center Jersey City
- North American Subaru Inc. Camden
- North American Subaru Inc. Pennsauken
- Toyota Port Operation Newark

## **New Mexico**

# **Economic Impact in New Mexico**

**\$150 million** purchased from U.S. suppliers in 2021

**64** international nameplate dealerships

3,080 dealership jobs

\$218 million dealership employee compensation

**42,655** new vehicles sold in 2021

52% market share of new vehicle sales in New Mexico

4,769 new green vehicles sold in 2021

71% market share of new green vehicle sales in New Mexico



## **New York**

# Economic Impact in New York

\$155 million invested

284 direct employment

\$2.8 billion purchased from U.S. suppliers in 2021

**537** international nameplate dealerships

26,656 dealership jobs

**\$2.2 billion** dealership employee compensation

603,682 new vehicles sold in 2021

66% market share of new vehicle sales in New York

68,316 new green vehicles sold in 2021

74% market share of new green vehicle sales in New York

### **International Automaker Facilities**

### **Sales and Training**

- BMW of Manhattan New York
- Mercedes-Benz Manhattan New York

### **Other**

- American Honda Investor Relations New York
- Subaru Independent Distributor Orangeburg
- Volvo Car USA New York



# Economic Impact in North Carolina



\$1 billion invested

1,691 direct employment

**\$273 million** purchased from U.S. suppliers in 2021

318 international nameplate dealerships

17,608 dealership jobs

\$1.3 billion dealership employee compensation

**267,220** new vehicles sold in 2021

62% market share of new vehicle sales in North Carolina

25,881 new green vehicles sold in 2021

69% market share of new green vehicle sales in North Carolina

### **International Automaker Facilities**

### **Manufacturing**

Toyota Battery Toyota Manufacturing\* — Liberty

### R&D

• Toyota Racing Development — Salisbury

### **Sales and Training**

• Subaru Area Training Center — Huntersville

## **North Dakota**

# Economic Impact in North Dakota



31 international nameplate dealerships

1,092 dealership jobs

**\$70** million dealership employee compensation

11,251 new vehicles sold in 2021

32% market share of new vehicle sales in North Dakota

**1,092** new green vehicles sold in 2021

69% market share of new green vehicle sales in North Dakota

# Ohio

### **Economic Impact in Ohio**

\$15 billion invested



### **Production**

**416,176** vehicles produced in 2021

**51%** of total auto production in Ohio

**\$9.4 billion** purchased from U.S. suppliers

### Sales

366 international nameplate dealerships

**300.072** new vehicles sold in 2021

55% market share of new vehicle sales in Ohio

25,711 new green vehicles sold in 2021

**65%** market share of new green vehicle sales in Ohio

### **Employment**

184,321 total jobs generated in Ohio

- 15,672 direct employment
- 17,690 dealership jobs
- 150,959 other indirect employment

**\$12.5 billion** total employee compensation

- \$1.3 billion dealership employee compensation
- \$11.2 billion in direct and other indirect employee compensation

### Revenues

The economic activity of international automakers in Ohio generated:

- \$1.8 billion in state and local tax receipts and other revenues
- **\$2.6 billion** in federal tax receipts and other revenues for the federal government



The operations and related activities of international automakers and auto dealers in the U.S. contributed **\$20.4 billion (2.8%)** to Ohio's Gross State Product (GSP) in 2021.

### **Vehicles Made in Ohio**







Acura MDX\*



Acura NSX



Acura RDX\*



Acura TLX\*



Honda Accord Sedan\*



Honda Accord Hybrid\*



Honda CR-V\*



Honda CR-V Hybrid\*



**Seven models** manufactured by international automakers in Ohio are exported to **42 countries and territories** around the globe.

### **International Automaker Facilities**

### **Manufacturing**

- Honda Anna Engine Plant Anna
- Honda East Liberty Auto Plant East Liberty
- Honda Marysville Auto Plant Marysville
- Honda Performance Manufacturing Center Marysville
- Honda Transmission Plant Ohio Russells Point

### R&D

- American Honda Motor Co., Inc., Columbus Research Labs Columbus
- Honda North American Auto Development Center Raymond
- Honda Automotive Laboratories of Ohio (HALO) East Liberty

### **Finance**

• BMW Financial Services NA, LLC — Hilliard

### **Sales and Training**

- Honda Zone Office Troy
- Hyundai Central Satellite Service Training Center Fairfield
- Nissan Service Training Center Grove City
- Subaru Area Training Center Dublin
- Subaru Zone Office Dublin
- Toyota Motor Sales U.S.A., Inc. Regional Office Cincinnati

### **Parts Centers**

- Honda Midwest Consolidation Center Troy
- Honda Parts Distribution Center Troy
- Toyota Parts Distribution Center Cincinnati

### **Other**

- Honda Heritage Center Marysville
- Honda Lock-America Co., Inc. Marysville

<sup>\*</sup>Exported from America

<sup>†</sup>Production started in 2022

Vehicles are made, built, or manufactured in the United States using domestic and globally sourced parts.

## **Oklahoma**

# Economic Impact in Oklahoma



89 international nameplate dealerships

4,212 dealership jobs

\$305 million dealership employee compensation

**227,938** new vehicles sold in 2021

54% market share of new vehicle sales in Oklahoma

12,887 new green vehicles sold in 2021

64% market share of new green vehicle sales in Oklahoma

# **Oregon**

### **Economic Impact in Oregon**

\$101 million invested

**686** direct employment

**\$41 million** purchased from U.S. suppliers in 2021

138 international nameplate dealerships

**7,125** dealership jobs

**\$548 million** dealership employee compensation

114,166 new vehicles sold in 2021

67% market share of new vehicle sales in Oregon

23,489 new green vehicles sold in 2021

75% market share of new green vehicle sales in Oregon

### **International Automaker Facilities**

### R&D

• Jaguar Land Rover Global Digital Design Center — Portland

### **Finance**

• Volkswagen Credit Call Center — Hillsboro

### **Sales and Training**

- Honda Zone Office Portland
- Subaru Area Training Center Portland
- Subaru Zone Office Portland
- Toyota Motor Sales U.S.A., Inc. Regional Office Portland

### **Parts Centers**

- Honda Parts Distribution Center Gresham
- Honda Parts Distribution Center Portland
- Subaru Master Distribution Center Gresham



### Parts Centers (Continued)

- Subaru Regional Distribution Center Portland
- Toyota Parts Distribution Center Portland

### **Other**

• Toyota Port/Transport Operations — Portland



International automakers **exported 12 models** from the seaport of Portland in 2021.

# **Pennsylvania**

# **Economic Impact in Pennsylvania**



284 direct employment

\$799 million purchased from U.S. suppliers in 2021

**496** international nameplate dealerships

22,578 dealership jobs

\$1.5 billion dealership employee compensation

**363,532** new vehicles sold in 2021

61% market share of new vehicle sales in Pennsylvania

**39,270** new green vehicles sold in 2021

74% market share of new green vehicle sales in Pennsylvania

### **International Automaker Facilities**

### **Sales and Training**

• Kia Training Center — Allentown

### **Parts Centers**

- BMW of North America Continental Distribution Center Easton
- BMW of North America Regional Parts Distribution Center Nazareth
- Mazda Parts Distribution Center Covington Township

# **Rhode Island**

### **Economic Impact in Rhode Island**

\$40 million purchased from U.S. suppliers in 2021

40 international nameplate dealerships

2,065 dealership jobs

\$153 million dealership employee compensation

**32,529** new vehicles sold in 2021

70% market share of new vehicle sales in Rhode Island

3,885 new green vehicles sold in 2021

79% market share of new green vehicle sales in Rhode Island



# **South Carolina**

# Economic Impact in South Carolina

\$13.8 billion invested



### **Production**

**498,546** vehicles produced in 2021

100% of total auto production in South Carolina

\$14.6 billion purchased from U.S. suppliers

### Sales

**150** international nameplate dealerships

**128,100** new vehicles sold in 2021

61% market share of new vehicle sales in South Carolina

10,088 new green vehicles sold in 2021

71% market share of new green vehicle sales in South Carolina

### **Employment**

79,117 total jobs generated in South Carolina

- 15,221 direct employment
- 8,308 dealership job
- 55,588 other indirect employment

\$5.2 billion total employee compensation

- **\$620 million** dealership employee compensation
- \$4.6 billion in direct and other indirect employee compensation

### Revenues

The economic activity of international automakers in South Carolina generated:

- \$809 million in state and local tax receipts and other revenues
- **\$1.2 billion** in federal tax receipts and other revenues for the federal government



The operations and related activities of international automakers and auto dealers in the U.S. contributed **\$10.2 billion (3.8%)** to South Carolina's Gross State Product (GSP) in 2021.

**Seven models** manufactured by international automakers in South Carolina are exported to **117 countries and territories** around the globe.



International automakers **exported seven models** from the seaport of Charleston in 2021.

### **Vehicles Made in South Carolina**







**BMW X4\*** 



**BMW X5\*** 



**BMW X5 PHEV\*** 



**BMW X6\*** 



**BMW X7\*** 



Volvo S60 Sedan\*



Volvo S60 PHEV

\*Exported from America

Vehicles are made, built, or manufactured in the United States using domestic and globally sourced parts.

### **Vehicles Assembled in South Carolina**



Mercedes-Benz Metris Cargo



Mercedes-Benz Sprinter Passenger



Mercedes-Benz Sprinter Cargo

### **International Automaker Facilities**

### **Manufacturing**

- BMW Manufacturing Co. Greer
- Mercedes-Benz Vans, LLC Ladson
- Volvo Car Industrial Operations Ridgeville

### R&D

• BMW Group Information Technology Research Center — Greenville

### **Sales and Training**

- BMW of North America Training Center Greer
- Volvo South Carolina Technical Center Ridgeville
- Volvo Manufacturing Training Center Ridgeville
- Volvo Car University Ridgeville

### **Parts Center**

- BMW of North America Continental Distribution Center Spartanburg
- Nissan Parts Distribution Center Greenville

### **Other**

- BMW Performance Center Green
- Mercedes-Benz Marshalling Yard Ladson
- Volvo Car US Operations Summerville

## **South Dakota**

# **Economic Impact in South Dakota**



27 international nameplate dealerships

1,020 dealership jobs

**\$69 million** dealership employee compensation

13,541 new vehicles sold in 2021

**36%** market share of new vehicle sales in South Dakota.

**1,471** new green vehicles sold in 2021

69% market share of new green vehicle sales in South Dakota

## **Tennessee**

# Economic Impact in Tennessee



\$13.1 billion invested

### **Production**

**391,684** vehicles produced in 2021

80% of total auto production in Tennessee

**\$5.2 billion** purchased from U.S. suppliers

### Sales

194 international nameplate dealerships

**161,582** new vehicles sold in 2021

60% market share of new vehicle sales in Tennessee

13,519 new green vehicles sold in 2021

69% market share of new green vehicle sales in Tennessee

### **Employment**

117,015 total jobs generated in Tennessee

- 15,301 direct employment
- 10,880 dealership jobs
- 90,734 other indirect employment

**\$8.4 billion** total employee compensation

- \$860 million dealership employee compensation
- \$7.5 billion in direct and other indirect employee compensation

### Revenues

The economic activity of international automakers in Tennessee generated:

- \$1.1 billion in state and local tax receipts and other revenues
- **\$1.8 billion** in federal tax receipts and other revenues for the federal government



The operations and related activities of international automakers and auto dealers in the U.S. contributed **\$15.1 billion (3.6%)** to Tennessee's Gross State Product (GSP) in 2021.

### **Vehicles Made in Tennessee**







Nissan LEAF\*



Nissan Maxima\*



Nissan Murano\*



Nissan Pathfinder\*



Nissan Rogue\*



Volkswagen Atlas\*



Volkswagen Atlas Cross Sport\*



Volkswagen Passat\*



**Nine models** manufactured by international automakers in Tennessee are exported to **29 countries and territories** around the globe.

### **International Automaker Facilities**

### **Headquarters**

- Infiniti Americas Franklin
- Mitsubishi Motors North America, Inc. Franklin
- Nissan North America Franklin

### **Manufacturing**

- Infiniti Decherd Powertrain Plant Decherd
- Nissan Decherd Powertrain Plant Decherd
- Nissan Smyrna Vehicle Assembly Plant Smyrna
- Toyota Motor Manufacturing Tennessee Jackson
- Volkswagen Chattanooga Assembly Plant Chattanooga

### R&D

- Volkswagen Innovation Hub Knoxville
- Volkswagen North American Engineering and Planning Center Chattanooga

### **Sales and Training**

• Nissan Service Training Center — Franklin

### **Parts Centers**

- Honda Parts Distribution Center Loudon
- Land Rover South Eastern Parts Distribution Center Memphis
- Nissan Parts Distribution Memphis Low Volume Center Memphis
- Nissan Parts Redistribution Center Mt. Juliet
- Volkswagen Regional Distribution Center Lenoir City

### **Other**

- Nissan Central Collision Center Lebanon
- Nissan Customer Resource Center Murfreesboro
- Nissan Field Quality Center Smyrna
- Nissan Hanger Smyrna

<sup>\*</sup>Exported from America

Vehicles are made, built, or manufactured in the United States using domestic and globally sourced parts.

# **Texas**

### **Economic Impact in Texas**

\$5.3 billion invested

### **Production**

**137,185** vehicles produced in 2021

29% of total auto production in Texas

\$2.4 billion purchased from U.S. suppliers

### **Sales**

**627** international nameplate dealerships

**766,662** new vehicles sold in 2021

53% market share of new vehicle sales in Texas

64,107 new green vehicles sold in 2021

63% market share of new green vehicle sales in Texas

### **Employment**

138,546 total jobs generated in Texas

- 10,108 direct employment
- 45,504 dealership jobs
- 82,934 other indirect employment

\$9.6 billion total employee compensation

- \$3.9 billion dealership employee compensation
- \$5.7 billion in direct and other indirect employee compensation

### **Revenues**

The economic activity of international automakers in Texas generated:

- \$1.6 billion in state and local tax receipts and other revenues
- **\$2 billion** in federal tax receipts and other revenues for the federal government



The operations and related activities of international automakers and auto dealers in the U.S. contributed **\$17.6 billion** to Texas's Gross State Product (GSP) in 2021.

### **Vehicles Made in Texas**



Toyota Sequoia<sup>†</sup>



Toyota Tacoma\*††



Toyota Tundra\*



Toyota Tundra Hybrid



**Two models** manufactured by international automakers in Texas are exported to **11 countries and territories** around the globe.

### **International Automaker Facilities**

### **Headquarters**

- Lexus Plano
- Lexus Financial Services Plano
- McLaren North America Coppell

<sup>\*</sup>Exported from America

<sup>†</sup>Production began in 2022

<sup>&</sup>lt;sup>††</sup>Production at this facility ended in 2022

Vehicles are made, built, or manufactured in the United States using domestic and globally sourced parts.

### **Headquarters** (Continued)

- Toyota Connected North America Plano
- Toyota Financial Services Plano
- Toyota Motor Credit Corporation Plano
- Toyota Motor North America Plano

### **Manufacturing**

• Toyota Motor Manufacturing Texas — San Antonio

### **Finance**

- American Honda Finance Corporate Central Service Center Irving
- Hyundai Capital America Plano
- Mercedes-Benz Financial Services USA Fort Worth
- Nissan Motor Acceptance Corporation Irving
- Toyota Financial Services Dealer Service Center Plano
- Toyota Financial Services Data Center Carollton

### **Sales and Training**

- Honda/Acura Zone Office Irving
- Hyundai Motor America Regional Office Coppell
- Kia Training Center Lancaster
- Kia Regional Office Plano
- Mazda Training Center Grapevine
- Mazda Regional Office Sugarland
- Mercedes-Benz Learning and Performance Center Grapevine
- Mitsubishi Motors Regional Office Irving
- Nissan Regional Office Irving
- Nissan Service Training Center Irving
- Subaru Area Training Center Coppell
- Subaru Zone Office Frisco
- Volvo Car USA Dealer Training Academy Irving

### **Parts Centers**

- BMW with BMW of North America Vehicle Distribution Center Galveston
- Honda Parts Distribution Center Irving
- Mazda Parts Distribution Center Grapevine
- Mercedes-Benz Parts Distribution Center Grapevine

### Parts Centers (Continued)

- Mobis Parts Distribution Center (Hyundai/Kia) Lancaster
- Nissan Parts Distribution Center Irving
- Subaru Regional Distribution Center Coppell
- Volkswagen Group of America Parts Distribution Center Ft. Worth
- Volkswagen Parts Distribution Center Haslet

### Other

- BMW of North America Vehicle Distribution Center Galveston
- North American Subaru Inc. Grapevine
- Toyota AirFlite McKinney
- Toyota Independent Distributor Houston
- Toyota Logistics Services, Inc./Marshalling Yard San Antonio
- Volkswagen South Central Prosper

# **Utah**

### **Economic Impact in Utah**

\$81 million purchased from U.S. suppliers in 2021

80 international nameplate dealerships

**5,538** dealership jobs

**\$430 million** dealership employee compensation

**73,708** new vehicles sold in 2021

**54%** market share of new vehicle sales in Utah

9,244 new green vehicles sold in 2021

**62%** market share of new green vehicle sales in Utah

### **International Automaker Facilities**

### **Finance**

• BMW Bank of North America — Salt Lake City



### **Economic Impact in Vermont**

\$148 million purchased from U.S. suppliers in 2021

42 international nameplate dealerships

**1,443** dealership jobs

\$101 million dealership employee compensation

**23,495** new vehicles sold in 2021

**57%** market share of new vehicle sales in Vermont

**3,942** new green vehicles sold in 2021

72% market share of new green vehicle sales in Vermont



# **Virginia**

**Economic Impact in Virginia** 

\$186 million invested

1,010 direct employment

\$70 million purchased from U.S. suppliers in 2021

**279** international nameplate dealerships

17,272 dealership jobs

**1.3 billion** dealership employee compensation

236,133 new vehicles sold in 2021

66% market share of new vehicle sales in Virginia

**30,947** new green vehicles sold in 2021

71% market share of new green vehicle sales in Virginia

### **International Automaker Facilities**

### **Headquarters**

- Audi Herndon
- Bentley Herndon
- Bugatti Herndon
- Lamborghini Herndon
- Volkswagen Electrify America Reston
- Volkswagen Group of America Herndon

### **Sales and Training**

- Hyundai Motor America Service Training Center Fredericksburg
- Hyundai Motor America Regional Office Mid-Atlantic Region McLean
- Mazda Training Center Colonial Heights
- Nissan Service Training Center Sterling

### Other

Nissan North America, Inc. Government Affairs — Herndon

# Washington

# **Economic Impact in Washington**



**\$16** million invested

310 direct employment

\$60 million purchased from U.S. suppliers in 2021

**211** international nameplate dealerships

13,056 dealership jobs

\$1 billion dealership employee compensation

**184,689** new vehicles sold in 2021

68% market share of new vehicle sales in Washington

37,591 new green vehicles sold in 2021

69% market share of new green vehicle sales in Washington

### **International Automaker Facilities**

### R&D

- Mercedes-Benz R&D North America Seattle
- Volkswagen Automotive Cloud, LLC Redmond

### **Sales and Training**

- Kia Training Center Kent
- Mazda Training Center Kirkland
- Nissan Regional Office Bellevue
- Nissan Service Training Center Kent
- Subaru Area Training Center Shoreline

# **West Virginia**

# Economic Impact in West Virginia

\$1.9 billion invested

**\$3.1 billion** purchased from U.S. suppliers



### Sales

77 international nameplate dealerships

**38,304** new vehicles sold in 2021

52% market share of new vehicle sales in West Virginia

3,570 new green vehicles sold in 2021

81% market share of new green vehicle sales in West Virginia

### **Employment**

7,627 total jobs generated in West Virginia

- 1,909 direct employment
- 2,655 dealership jobs
- 3,063 other indirect employment

**\$411 million** total employee compensation

- \$160 million dealership employee compensation
- **\$251 million** in direct and other indirect employee compensation

### Revenues

The economic activity of international automakers in West Virginia generated:

- \$101 million in state and local tax receipts and other revenues
- **\$88 million** in federal tax receipts and other revenues for the federal government



The operations and related activities of international automakers and auto dealers in the U.S. contributed **\$704 million** to West Virginia's Gross State Product (GSP) in 2021.

### **International Automaker Facilities**

### **Manufacturing**

• Toyota Motor Manufacturing West Virginia — Buffalo

# Wisconsin

# Economic Impact in Wisconsin

**\$124 million** purchased from U.S. suppliers in 2021

**184** international nameplate dealerships

**7,400** dealership jobs

\$449 million dealership employee compensation

**111,954** new vehicles sold in 2021

**49%** market share of new vehicle sales in Wisconsin

13,442 new green vehicles sold in 2021

71% market share of new green vehicle sales in Wisconsin

### **International Automaker Facilities**

### **Parts Center**

• Volkswagen Parts Distribution Center — Pleasant Prairie



# **Economic Impact in Wyoming**



817 dealership jobs

**\$52** million dealership employee compensation

**8,681** new vehicles sold in 2021

39% market share of new vehicle sales in Wyoming

1,035 new green vehicles sold in 2021

74% market share of new green vehicle sales in Wyoming





# International Automakers in America

## **Aston Martin**

**U.S.** Headquarters:

Irvine, California

**U.S. Operations Established:** 1964

astonmartin.com

Aston Martin Lagonda of North America, Inc.

9920 Irvine Center Drive Irvine, CA 92618 T 949.379.3100

# **BMW Group**

**U.S.** Headquarters:

Woodcliff Lake, New Jersey

**U.S. Operations Established:** 1975

Brands: BMW. MINI. and Rolls-Royce

bmwusa.com

BMW Group Government & External Affairs

900 G Street, NW Suite 600 Washington, D.C. 20001

# **Ferrari**

**U.S.** Headquarters:

Englewood Cliffs, New Jersey

**U.S. Operations Established:** 1990

ferrari.com

Ferrari North America, Inc.

250 Sylvan Avenue Englewood Cliffs, NJ 07632 T 201.816.2600

## **Honda**

**U.S. Headquarters:** 

Torrance, California

**U.S. Operations Established:** 1959

**Brands:** Honda and Acura

hondainamerica.com

American Honda Motor Co., Inc. Government & Industry Relations

1001 G Street, NW Suite 950 Washington, D.C. 20001 T 202.661.4400

# Hyundai

**U.S. Headquarters:** 

Fountain Valley, California

**U.S. Operations Established:** 1985

**Brands:** Hyundai and Genesis

hyundaiusa.com

Hyundai Motor Company Washington Office

660 N. Capitol Street, NW Suite 800 Washington, D.C. 20001 T 202.629.1555

# **Jaguar Land Rover**

**U.S. Headquarters:** 

Mahwah, New Jersey

**U.S. Operations Established: 2001** 

jaguarlandrover.com

Jaguar Land Rover
Government Relations

100 Jaguar Land Rover Way Mahwah, NJ 07495 T 201.818.8500

# **KIA**

**U.S.** Headquarters:

Irvine, California

**U.S. Operations Established:** 1992

kia.com

Kia Corporation

Government Affairs

601 New Jersey Avenue, NW Suite 800 Washington, D.C. 20001 T 202.503.1515

## **McLaren**

**U.S.** Headquarters:

Coppell, Texas

**U.S. Operations Established: 2010** 

mclaren.com

**McLaren North America** 

1405 S Belt Line Rd Suite 100

Coppell, TX 75019 T 855.202.8815

## **Maserati**

**U.S. Headquarters:**Auburn Hills, Michigan

**U.S. Operations Established: 2001** 

maseratiusa.com

Maserati North America, Inc.

1 Chrysler Drive Auburn Hills, MI 48326 T 877.696.2737

# **Mercedes-Benz**

**U.S. Headquarters:** 

Sandy Springs/Atlanta, Georgia

**U.S. Operations Established:** 1965

group.mercedes-benz.com

Mercedes-Benz North America
External Affairs

800 Maine Avenue, SW Suite 625 Washington, D.C. 20024 T 202.649.4501

# Mazda

**U.S.** Headquarters:

**U.S. Operations Established:** 1970

mazdausa.com

Irvine. California

Mazda North American
Operations Government &
Public Affairs

1025 Connecticut Avenue, NW Suite 910 Washington, D.C. 20036 T 202.467.5095

# **Mitsubishi Motors**

**U.S. Headquarters:** 

Franklin, Tennessee

**U.S. Operations Established: 1981** 

mitsubishicars.com

Mitsubishi Motors R&D of America, Inc.
Government & Industry Relations

3735 Varsity Drive Ann Arbor, MI 48108 T 734.477.6119

# **Nissan**

**U.S.** Headquarters:

Franklin, Tennessee

**U.S. Operations Established:** 1958

**Brands:** Nissan and Infiniti

nissanusa.com

# Nissan North America, Inc. Government Affairs

1 Nissan Way Franklin, TN 37067 T 615.725.8742

## Subaru

U.S. Headquarters:

Camden, New Jersey

**U.S. Operations Established:** 1968

subaru.com

# North American Subaru, Inc. Government Relations

1001 G Street, NW Suite 300 East Washington, D.C. 20001 T 856.488.8500

# **Toyota**

**U.S.** Headquarters:

Plano, Texas

**U.S. Operations Established:** 1958

**Brands:** Toyota and Lexus

toyota.com

# Toyota Motor North America, Inc. Government Affairs

325 7th Street, NW Suite 1000 Washington, D.C. 20004 T 202 463 6800

# Volkswagen Group of America

**U.S. Headquarters:** 

Herndon, Virginia

**U.S. Operations Established:** 1955

**Brands:** Volkswagen, Audi, Bentley, Bugatti, Lamborghini, and Porsche

volkswagengroupofamerica.com

### Volkswagen Group of America Public Affairs

601 Pennsylvania Avenue, NW Suite 740 Washington, D.C. 20004 T 202.899.1000

## **Volvo Cars**

**U.S. Headquarters:** 

Mahwah, New Jersey

**U.S. Operations Established:** 1955

volvocars.com/us

# Volvo Car Corporation Government Affairs

House of Sweden 2900 K Street, NW Suite 508 Washington, D.C. 20007 T 202.536.1607





### Sources used to compile the data in this report:

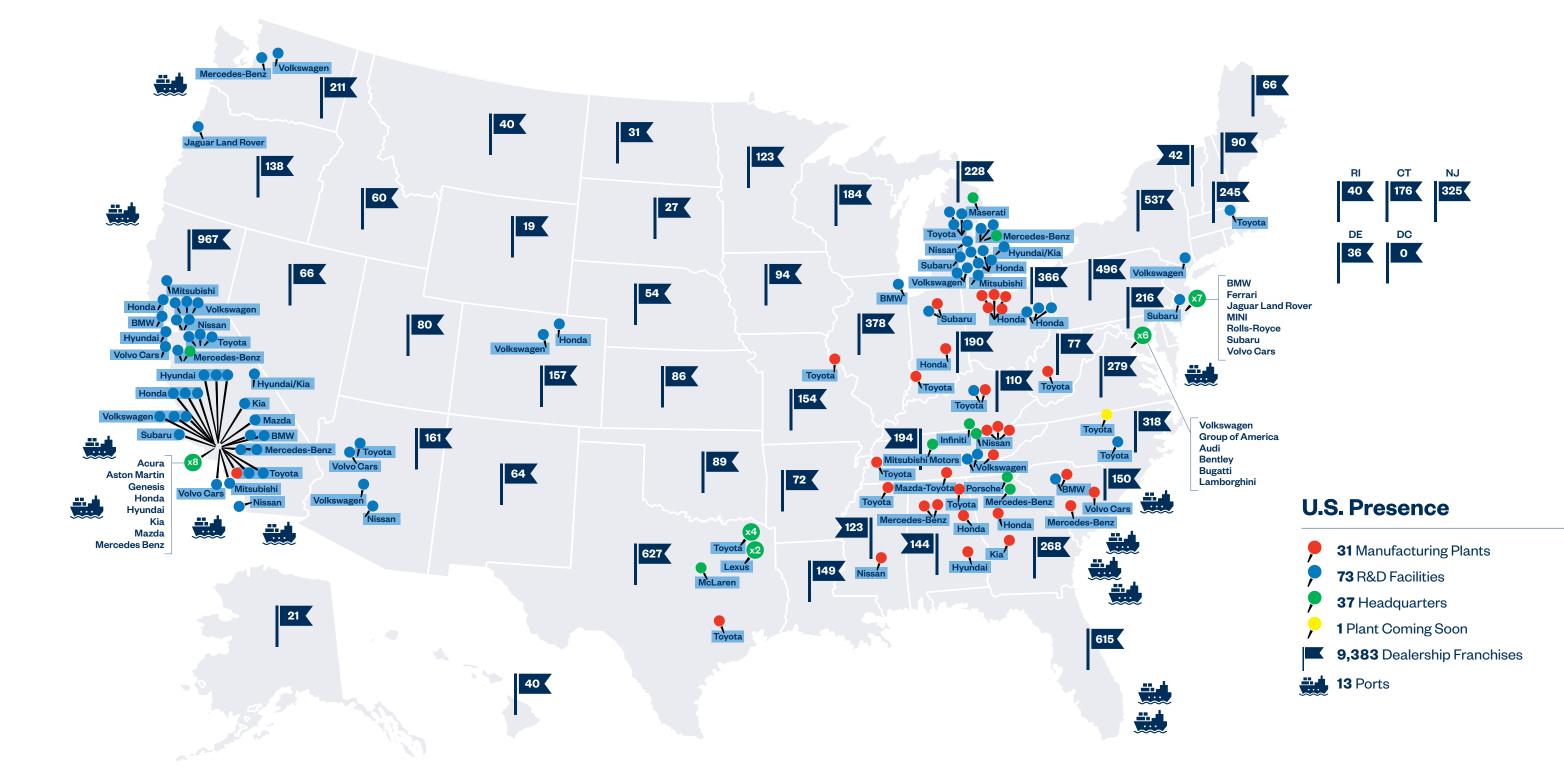
- The 2021 Autos Drive America and AIADA Economic Impact Survey
- AIADA's membership roster
- NADA DATA
- WardsAuto InfoBank
- IHS Markit New Vehicle Registration Data

# Automobile manufacturers participating in the 2021 Autos Drive America and AIADA Economic Impact Survey:

- BMW Group
- Honda
- Hyundai
- Kia
- Mazda
- Mercedes-Benz
- Mitsubishi Motors
- Nissan
- Subaru
- Toyota
- Volkswagen Group
- Volvo Cars

Indirect economic impacts for the U.S. and each state derived by SCOUT Economics using direct employment, dealer employment, and auto parts employment multipliers from the IMPLAN input-output model.

# **International Automakers & Dealers Across America**





Autos Drive America represents the U.S. operations of international motor vehicle manufacturers integral to America's workforce, communities, and economy.

As the voice of international automakers in the United States, Autos Drive America works closely with policymakers at all levels of government to advance policies that promote jobs, trade, and growth in the U.S. automotive industry.

### **Autos Drive America**

801 Pennsylvania Ave, NW, Suite 620 Washington, D.C. 20004 T 202-650-5555

www.AutosDriveAmerica.org



The American International Automobile Dealers Association (AIADA) serves as an advocate for international nameplate new automobile dealership franchises before Congress, the White House, and federal agencies. AIADA focuses lobbying efforts on issues impacting America's international nameplate automobile dealers, including: trade and anti-competitive restrictions; regulatory overreach; tax measures; energy and fuel economy policies; and other industryrelated issues.

### **American International Automobile Dealers Association**

500 Montgomery Street, Suite 800 Alexandria, VA 22314 T1-800-GO-AIADA

www.AIADA.org



www.AutosDriveAmerica.org







www.AIADA.org



